



# RECENT ACTIVITIES IN THE DPRK MINERALS SECTOR



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**EDWARD YOON**

**APRIL 3, 2019**

## I. INTRODUCTION

In this essay, Edward Yoon describes DPRK's mineral resources with a special focus on the coal mining and iron ore industries, and their exports to China, focusing on where minerals are found and how they might be developed with financial input by overseas investors, and addresses the difficulties typically encountered in trading between the DPRK and South Korean or foreign direct investors.

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Banner image: From CHOI Kyungsoo, North Korea Resource Institute, September 2010, [here](#).

## II. NAPSNET SPECIAL REPORT BY EDWARD YOON

### RECENT ACTIVITIES IN THE DPRK MINERALS SECTOR

**April 3, 2019**

#### **Executive Summary**

The minerals industry is of great importance to the economy of the Democratic People's Republic of Korea (DPRK), accounting for about 36.4% of its exports to China in 2016. In particular, the coal mining industries have been priority industries for DPRK economic development since 2010. Minerals industries in the DPRK have played prominent roles in North Korean National exports. The DPRK holds the great bulk of the total known mineral deposits on the Korean peninsula. It is estimated that some 200 of the minerals found in the DPRK have economic value. The value of North Korea's known minerals deposits was estimated to be nearly thirty times of that of South Korea's as of 2015. The DPRK's mineral resources are of considerable interest to the Chinese market, as moving North Korean minerals to China is less expensive in comparison with the transportation costs involved in acquiring minerals from Australia. This paper describes and evaluates the DPRK's mineral resources with a special focus on the coal mining and iron ore industries, and their exports to China, focusing on where minerals are found and how they might be developed with financial input by overseas investors. This study proposes various ways of effectively engaging in businesses in mineral resources development and investment in the DPRK by analyzing the mineral industries of the DPRK and exploring possible investment projects in the DPRK mineral industry. This study also addresses the difficulties typically encountered in trading between the DPRK and South Korean or

foreign direct investors, possible solutions to those difficulties, and the economic effects of minerals trade in the DPRK.

## **Table of Contents**

### **Contents**

<a href="#">1</a>	<a href="#">Introduction. 4</a>
<a href="#">1.1</a>	<a href="#">Background. 4</a>
<a href="#">1.2</a>	<a href="#">Sources and Methods Used in this Paper 4</a>
<a href="#">1.3</a>	<a href="#">Analysis of export trend of North Korean mining products to China. 5</a>
<a href="#">1.4</a>	<a href="#">Pattern of major mineral products exported to China. 6</a>
<a href="#">2</a>	<a href="#">Current status of the DPRK Minerals Sector 10</a>
<a href="#">2.1</a>	<a href="#">Key Regional Mines. 11</a>
<a href="#">2.2</a>	<a href="#">Exporting Anthracitic coal to China. 21</a>
<a href="#">2.3</a>	<a href="#">Production and Export Mechanism of Anthracite Coal 25</a>
<a href="#">2.4</a>	<a href="#">Increases in and the Impacts of Foreign Currency-earning Companies: Revitalization of Local Economies and “Dollarization”. 27</a>
<a href="#">2.5</a>	<a href="#">Rare mineral mines and production. 29</a>
<a href="#">3</a>	<a href="#">Transportation Infrastructure for the Mining and Minerals Sector 30</a>
<a href="#">3.1</a>	<a href="#">Railway systems. 30</a>
<a href="#">3.2</a>	<a href="#">Road Transport Systems. 30</a>
<a href="#">3.3</a>	<a href="#">Major Ports and Related Facilities. 31</a>
<a href="#">4</a>	<a href="#">Alternative Strategies for South Korean and Overseas Investors. 34</a>
<a href="#">4.1</a>	<a href="#">The Most Fruitful Areas for Foreign Investment in the DPRK Minerals Sectors. 34</a>
<a href="#">4.2</a>	<a href="#">Mining Industry-related Organizations. 35</a>
<a href="#">5</a>	<a href="#">Conclusions Based on Assessment of Recent Trends in the Sector 36</a>
<a href="#">5.1</a>	<a href="#">Policy Proposals to Maximize Inter-Korean Cooperation (or Foreign Company Investment) in the Development of Mineral Mines and Coal Mines. 36</a>
<a href="#">5.2</a>	<a href="#">Economic Effects of South-North Korea's Mineral Resources Cooperation. 39</a>
<a href="#">6</a>	<a href="#">References. 40</a>

## **1 Introduction**

## 1.1 Background

The minerals industry is of great importance to the economy of the Democratic People's Republic of Korea (DPRK), accounting for about 36.4% of its exports to China in 2016 (KOTRA, 2018). In particular, the coal mining industries have been priority industries for DPRK economic development since 2010 (Jung, 2015). Minerals industries in the DPRK have played prominent roles in North Korean National exports as shown in Table 1, below. The DPRK holds the great bulk of the total known mineral deposits on the Korean peninsula. It is estimated that some 200 of the minerals found in the DPRK have economic value. The value of North Korea's known minerals deposits was estimated to be nearly thirty times of that of South Korea's as of 2015 (Kim, 2016).

Mining industries are very important to the DPRK. The mining subsector of the DPRK's industry accounted for an estimated 13.2% (Jung, 2014) of the North Korean GDP and about 36.4% of total export revenues in 2016 (Kotra, 2017). The minerals production sector in North Korea has, however, been struggling because of the lack of modern technology and equipment, as well as a shortage of electricity. For these reasons, North Korea needs to rebuild its production lines by obtaining proper equipment and technology (Jung, 2015).

Based on a study conducted by Chung Woo Jin (Korea (South) Energy Economics Institute, 2014, 2015), exploitation of the DPRK's mineral resources through linkages with South Korean and overseas consumer markets is likely to be the most profitable way for the DPRK to develop its minerals sector. There are likely to be strong markets for the DPRK's gold, silver, lead, iron ore, zinc, tungsten, copper, and other metallic minerals. In addition, among the DPRK's non-metallic minerals, magnetite, flake graphite, and limestone are valuable products.

The DPRK's mineral resources are of considerable interest to the Chinese market, as moving North Korean minerals to China is less expensive in comparison with the transportation costs involved in acquiring Australian and Brazilian mineral resources (Chinese Source and Private source, 2018). This paper describes and evaluates the DPRK's mineral resources with a special focus on the coal mining industry and iron ore industry, and their exports to China, focusing on where minerals are found and how they might be developed with financial input by overseas investors. This study will propose various ways of effectively engaging in businesses in mineral resources development and investment in the DPRK by analyzing the mineral industries of the DPRK and exploring possible investment projects in the DPRK mineral industry. It also addresses the difficulties typically encountered in trading between the DPRK and South Korean or foreign direct investors, possible solutions to those difficulties, and the economic effects of minerals trade in the DPRK.

## 1.2 Sources and Methods Used in this Paper

To prepare this paper, various methods have been used to gather facts and sources from the DPRK, China, and South Korea. First, statistical data and in-depth research papers were collected from North Korea Natural Resource Newsletters 2016–2018 published by "South-North Korea exchanges and Cooperation support Association" ([www.irenk.net](http://www.irenk.net)) and government-owned research institutes in order to analyze and to assess the DPRK's natural resources from an objective view point. Second, sources providing trade data and other documents were collected from representatives of Chinese state-owned corporations and medium-sized businesses, as well as North Korea-related economic research institutes in China. Third, DPRK internal documents related to natural resources in the DPRK and their exploration were collected from contacts in the border region of the DPRK and China as private sources.

In addition, the author interviewed 11 current DPRK businessmen and defectors living in Seoul,

Korea, and China who have work experiences in the minerals and coal mining industries in the DPRK (three being current DPRK businessmen living in China or North Korea and four being former DPRK workers or businessmen) and four Chinese businessmen, as a key method to collect information on the latest situation in the DPRK mining industry.

Data on trade experiences between the DPRK and China in the North Korea natural resources development and export area were also used to assemble background statistics to help inform potential overseas investors. To analyze the DPRK mineral industry development and investment from overseas including from China and South Korea, newspapers (South Korean, Chinese, and English-language newspapers), broadcast sources, and internet sources were collected during the period from 2013 to 2018 via the internet and through KOTRA (the South Korean Trading and Investment Agency) and were analysed by annual periods.

It is not possible to know exactly the specific types of minerals produced in North Korea and their accurate production quantities. Therefore, rather than making assumptions about total domestic DPRK minerals production by subsector, this research project will focus on the mineral products that are currently produced and exported overseas by North Korea, about which reasonably accurate information is available. Among the major mineral products that North Korea can export abroad under international economic sanctions, the research described in this paper focused on anthracite coal production and export to China, as well as iron ore production and export data.

### **1.3 Analysis of export trend of North Korean mining products to China**

It is currently not possible, due to the lack of data published by North Korea and the lack of access to the DPRK by foreigners, to identify and analyze actual output statistics on mining production in North Korea. With the data available, however, it is possible to estimate the production situation in the mineral mines and coal mines of the DPRK based on figures available regarding the quantity and items exported to China. Therefore, this paper will attempt to analyze how the DPRK companies operate in order to acquire foreign currency under current international sanctions.

In 2017, more than 98% of the mineral resources exported by North Korea were exported to China, of which 80% of by value were anthracite coal. In this study, the major mineral resources that are exported to China — especially anthracite — will be examined in depth (Kotra.or.kr/news, irenk.net, 2018).

North Korea's total exports in 2017 were valued at a total of \$1.77 billion, 37.2% down from the previous year. The decline in minerals exports to China is attributable to the reduction in major export items such as coal and zinc concentrate due to United Nations Security Council (UNSC) sanctions. Mineral exports accounted for 38.5% of the DPRK's total export value in 2017, 16.4% down from the previous year (Nam, 2017). North Korea's total minerals exports to China amounted to \$643.33 million, 55% down from the previous year, yet it accounted for 99.7% of the DPRK's total minerals exports to all foreign countries combined. According to the statistics, the value of North Korea's mineral resources exports to China is almost identical to the North Korea's mineral resources export amount to the sum of all foreign countries (irenk.net, 2018). To sum up, China is the major importing country of the North Korea's mineral resources.

### **1.4 Pattern of major mineral products exported to**

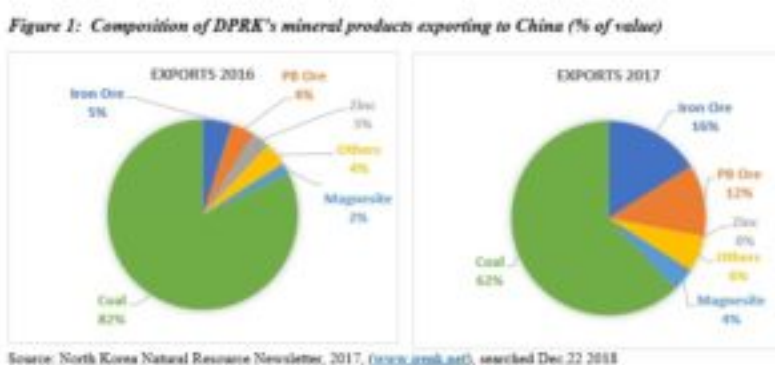
# China

If we chose two of the most important elements of North Korea's foreign trade recently, they are China, by far North Korea's largest trading partner, and anthracite coal, which occupies the largest share in exports to China on both a value and volume (tonnes) basis. In order to gain a better understanding of North Korea's exports of mineral resources, it is necessary to examine each mineral resource individually as well as North Korea's overall exports. Each mineral resource shows different export patterns depending on its share in North Korea's export volume, geographical factors, its market share in the Chinese market, and the presence of competitors for the DPRK's exports of specific goods.

The result of this analysis is summarised as follows:

- North Korea's mineral resource exports, due to rising raw material prices since the mid-2000s, have increased in overall in proportion to North Korea's exports to China (see Figure 1 and Table 1. However, the effects of the UNSC sanctions in the second half of 2016 were different for each item (irenk.net. ibid).
- Most of the mineral resources produced in North Korea are exported to five major provinces in China. Among them, the majority of the mineral resources are exported to Liaoning province or Jilin province, and only anthracite and iron ore are exported to Shandong, Hebei, and Jiangsu provinces across the West Sea (irenk.net. ibid).
- Each North Korean mineral resource commodity shows different share patterns in the Chinese import market. Out of the top 10 mineral resources exports, only anthracite and magnesia have significant shares of the market. On the other hand, other minerals hold relatively low or insignificant shares in the Chinese import market. Regardless of how insignificant their shares are in the overall Chinese import market; these minerals are still often sold by the DPRK in amounts sufficient to satisfy the needs of particular provinces for specific minerals (irenk.net. ibid).

Figure 1: Composition of DPRK's mineral products exporting to China (% of value)



Source: North Korea Natural Resource Newsletter, 2017, ([www.irenk.net](http://www.irenk.net)), searched Dec.22 2018

Table 1: North Korea's top five exports to China, 2008-2017 (Million US dollars)

2008		2009		2010		2011		2012	
Product	Export	Product	Export	Product	Export	Product	Export	Product	Export
Coal	201.30	Coal	208.6	Coal	390.40	Coal	1,140.9	Coal	1,198.5
Iron ore	172.30	Iron ore	48.50	Iron ore	194.30	Iron ore	324.50	Iron ore	248.60



Molluscs	36.10	Pig Iron	20.60	Pig Iron	64.40	Men's Jackets	111.40	Men's Coats	95.20
Pig Iron	35.00	Molluscs	19.30	Molluscs	53.20	Pig Iron	105.80	Molluscs	91.40
Men's Coats	31.00	Men's Coat	18.10	Zinc Monster	47.70	Men's coat	85.30	Men's coat	88.80
<b>2013</b>		<b>2014</b>		<b>2015</b>		<b>2016</b>		<b>2017</b>	
<b>Product</b>	<b>Export</b>	<b>Product</b>	<b>Export</b>	<b>Product</b>	<b>Export</b>	<b>Product</b>	<b>Export</b>	<b>Product</b>	<b>Export</b>
Coal	1379.8	Coal	1,135.7	Coal	1,049.8	Coal	1,180.9	Coal	401.70
Iron ore	298.7	Iron ore	221.9	Men's Coats	168.5	Men's Jackets	157.7	Men's Coats	139.10
Men's Coats	126.7	Men's coat	157.3	Men's Jackets	151.3	Men's Coats	152.2	Molluscs	136.10
Men's Jackets	122.2	Men's Jackets	152.9	Women's Coats	130.5	Molluscs	140.7	Lady Coats	128.60
Women's Coats	116.5	Women's Coat	137.1	Women's Jackets	96.9	Lady coat	135.5	Men's Jackets	104.30

Choi Young Yoon, 2018, [www.Kita.net](http://www.Kita.net) 2018.12.22

### Coal export to China

Between 2008 and 2017, the importance and volume (weight) of anthracite coal in North Korea's exports to China increased dramatically, with the total export amount of anthracite reaching 80% by 2017. (Kim, 2018).

Total anthracite exports to China in 2017 dropped 66.5% year-on-year, relative to 2016, to \$41.73 million. Exports totalled 4.83 million tons, down 78.5% from the previous year. The decline in coal exports to China was due to the establishment of a ceiling on imports of coal from North Korea imposed by the UN sanctions on North Korea No. 2321 and No. 2371; the temporary suspension of China's coal imports from North Korea since February 19, 2017; and the total ban on coal imports from North Korea from September 5. The export unit price of coal to China has continued to decline from 2011 until 2016, but it has risen by 58.5% (US \$ 30.7/ton increase) to US \$ 83.2/ton in 2017. The surge in North Korean coal export prices to China is due to the supply shortage caused by the Chinese government's coal reduction policy (irenk.net, 2018 and Kotra news, 2018).

### Iron ore export to China

Iron ore exports in 2017 were US \$103.4 million, up 39.0% from the previous year, and the iron ore export volume increased by 1.3% to 1.66 million tons, while export unit prices increased by 37.2%. The increase in iron ore exports is attributed to allowing the export of iron ore which was put in place to solve the coal shortage for the general public, caused by the ban on export of iron ore by the United Nations Sanction No. 2270. The export price of iron ore to China has continued to decline since 2011, but increased to US \$ 62.3/ton in 2017, a 37.2% (US \$ 16.9/ton) increase from the previous year. The DPRK's recovery in export prices to China is due to a shortage of supplies caused by the Chinese government's iron ore reduction policy (Kim, 2017).

### Other mining exports to China

According to the supply-demand situation of China-related industries, there are increased demands for minerals and other resource imports, including: lead deposits 21.6% ↑, graphite 125.8% ↑, electrical energy 90.8% ↑, talc 119.7% ↑, silicate 180.9% ↑, fluorite 63.8% ↑, pyrite 8.0% ↑,

tungsten 864.5% ↑, molybdenite 10.8% ↑, all measured year-to-year from 2016 to 2017 (see Table 2).

DPRK minerals showing decreased exports to China between 2016 and 2017 included a decline of 98.7% for zinc, 99.5% for copper, 98.2% for silver, 3.7% for magnesite, 49.4% for granite, and 29.3% for salt.

The precious metal and titanium mines performed well in 2016, but they have not produced the results seen in in 2017 (Kim, 2018).

Table 2: Comparison of other mineral products exported from DPRK to China

Item	Year 2016			Year 2017			Variation		
	Amount US\$10,000	Volume (ton)	Unit price (dollar/ton)	Amount US \$10,000	Volume (ton)	Unit price (dollar /ton)	Amount	Volume	Unit price
<b>Pb ore</b>	6,152	108,168	569	7,478	93,216	802	▲21.6%	▼13.8%	▲41.1%
<b>Magnesite ore</b>	2,509	146,937	171	2,416	176,615	137	▼3.7%	▲20.2%	▼19.9%
<b>Graphite ore</b>	616	46,883	131	1,391	140,008	99	▲125.8%	▲198.6%	▼24.4%
<b>Electricity energy</b>	576	167,233	34	1,098	319,681	34	▲90.8%	▲91.2%	▼0.2%
<b>Molybdenite</b>	402	968	4,155	445	1,053	4,228	▲10.8%	▲8.8%	▲1.8%
<b>Tungsten</b>	41	99	4,111	395	597	6,611	▲864.5%	▲503.0%	▲60.8%
<b>Talcum</b>	53	4,160	128	117	11,817	99	▲119.7%	▲184.1%	▼22.7%
<b>Quartz</b>	39	14,407	27	109	41,090	27	▲180.9%	▲185.2%	▼1.7%
<b>Zink ore</b>	5,087	128,122	397	68	2,415	282	▼98.7%	▼98.1	▼29.0%
<b>Granitic</b>	78	2,670	291	39	1,357	290	▼49.4%	▼49.2%	▼0.5%
<b>Salt</b>	55	5,465	100	39	3,893	100	▼29.3%	▼28.8%	▼0.7%
<b>Fluorite</b>	23	4,525	51	38	6,896	54	▲63.8%	▲52.4%	▲7.5%
<b>Iron Pyrite</b>	23	3,056	74	24	3,240	75	▲8.0%	▲6.0%	▲1.9%
<b>Silver ore</b>	692	14,093	491	13	300	418	▼98.2%	▼97.9%	▼14.9%
<b>Copper ore</b>	2,087	52,482	398	10	546	184	▼99.5%	▼99.0%	▼53.8%
<b>Precious metal</b>	607	12,296	493	-	-	-	-	-	-
<b>Titanium</b>	26	3,805	67						-

[www.irenk.net](http://www.irenk.net) and [www.kita.net](http://www.kita.net), searched, Dec. 22. 2018

## 2 Current status of the DPRK Minerals Sector

Table 3 summarises the known reserves of major natural resources in the DPRK.

Table 3: Major Natural Resources in the DPRK



Type of Minerals		Unit	DPRK Published. 1	DPRK Published book 2		
			Total amount of deposit	Confirmed & remaining	Forecasted	Total amount of deposit
<b>Coal</b>	Anthracite	One hundred million ton	205	26	201	227
	Gold	tons	2,000	317	655	972
	Silver	tons	5,000	974	6676	7,650
	Copper	1,000 ton	2,900	1,438	3,523	4,961
<b>Precious Metals</b>	Pb	1,000 tons	10,600	2,577	7,391	9,968
	Zink	1,000 tons	21,100	9,477	18,706	28,183
	Iron	One hundred million tons	50	17	30	47
<b>Metals</b>	Tungsten	1,000 tons	246	36	119	155
	Molybdenum	1,000 tons	54	18	29	47
	Nickel	1,000 tons	36	25	35	60
	Graphite	1,000 tons	2,000	18,729	-	18,729
<b>Non- metals</b>	Limestone	One hundred million tons	1,000	13	50	63
	Magnesite	One hundred million tons	60	13	63	76
	Apatite	tons	1.5	0.8	1.7	2.5
	Barite	tons	2,100	2,399	2,426	4,825

Jung, Woo-Jin, 2015 (Korea Energy Economics Institute)

## 2.1 Key Regional Mines

There are more than 360 types of natural resources in the DPRK, which are for the most part evenly spread out across North Korean regions. Among them, 220 types of resources are useful for economic purposes. For example, the DPRK's reserves of tungsten, molybdenite, black lead, barite, and fluorite place the DPRK among the world's top 10 countries in terms of reserves (irenk.net). Table 4 summarizes the estimated output of major minerals in the DPRK in recent years.

The DPRK has not only vast mineral resources, but also abundant energy resources such as coal and

uranium, which play major roles in supplying power and industrial materials in North Korea.

Table 4: Output of Major mineral products in the DPRK (2013-2017)

Item	Unit	2013	2014	2015	2016	2017
<b>Coal</b>	1,000 tons	27,861	27,081	31,115	35,741	21,738
<b>Iron ore</b>	1,000 tons	5,716	5,487	4,020	4,280	4,473
<b>Magnesite</b>	Tons	143,848	179,450	149,599	160,935	172,488
<b>Copper</b>	Tons	33,429	38,563	42,826	62,768	8,749
<b>Zinc</b>	Tons	144,556	149,044	181,329	265,877	142,685
<b>Pb</b>	Tons	95,458	96,529	93,187	94,458	95,944

(North Korea Natural Resource Institute, 2018)

### (1) Gold and Silver mining

Gold ore is being produced with silver ore and copper ore in the DPRK (private source, 2018). Gold and silver ore reserves total a few million tons of raw ore, according to a recent private source, with gold ore reserves estimated at 3,000 tons (private source, 2018) as 100% gold and silver reserves at 3,000-5,000 tons as 100%. Silver. The estimate of deposits of 3,000 tons of Gold, however, is based on interviews with DPRK businessmen, and is thus unofficial information (private source, 2018).

Major gold mines in the DPRK are the Soo-An Mine (Soo-an-gun, Hwang Buk province), the Hol-dong mine (Yonsan-gun, Hwang Buk province), the Dae-yoo-dong mine (Dongchang-gun, Pyungbuk province), the Woon-san mine (Woonsan-gun, Pyong-Buk province), the Sung-hong mine (Hoi Chang-gun, Pyongnam province), the Sang-nong mine (Huh-chon-gun, Hamnam province), the Ong-Jin Gold mine (Hwang-Hae province) and the Kum-kang mine (Kumkang-gun, Kangwon province) (private source, 2018). The total production from these 7 major gold mines and others in total has not been officially reported, however it is clear that the annual gold production capacity is approximately 17-19 tons in these major mines, and annual silver production is approximately 70 tons (private source, 2018). In particular, the annual production capacity of the Woon-San gold mine is about 2 tons, according to private sources (2018). This mine's capacity is estimated to be over 10% of the DPRK's gold production capacity. The Woon-san mine's deposits of gold ore are estimated as 1,500 tons alone, which is almost 50% of North Korean gold reserves (private source, 2018).

Deeper and deeper strata in the gold mines described above have been worked due to the mines having been operated for more than 50 years, and the increasing depth of pit (tunnel depth) is making it more complicated and difficult to extract gold ore from these mines (private source, 2018).

### **The following are examples of proposals for investment of foreign country (China) in DPRK mining ventures:**

- Proposal for a joint venture between Kangsung Trading Company and China to develop a gold mine in Dong-chang-gun, North Pyongan Province

Despite sanctions against North Korea, North Korea is pursuing underground resources development by attracting Chinese capital. The Channel A broadcasting company has learned of a proposal from a Chinese company to invest in North Korea's gold mining development. A 50-year long-term contract was being discussed in the context of a proposal to invest in the development of mines that 'Kang Sung Trading Company', which operates under the North Korean People's Army. This proposal was offered by Chinese investors to North Korea. This is a joint venture proposal for

the development of the gold mines in Dong Chang, North Pyongan Province. Reportedly North Korea has the right to exploit it, but the production facilities and the operation facilities will be invested in the ratio of 51% in North Korea and 49% in China. At the same time, investors have secured an annual income guarantee of about 23.4 million dollars and about 26.5 billion won for their money. A source in North Korea met with Channel A and said, "The development period is 50 years and the long-term contract is underway." (Channel A News source)

- Supporting the exclusive development of North Dae-bong Gold Mine

Local sources say that North Korean authorities are concentrating their investment in Dae Bong Mine located in Rojung-Ri, Yanggang Province. Daebong mine, in which mining began in the mid-1990s, is a mine that produces high-quality gold, tungsten, and quartz, according to sources. Dae Bong Mine belongs to the Daesung Administration, which belongs to the Room No. 39 of Labor Party, which controls the secret funds of Kim Jong Eun. In the mid-1990s, the monthly production of pure gold rose to 40 kg, and the income from this production played an important role in getting the DPRK out of "The March of Suffering" period under Kim Jong Il regime, the source explained. According to another source in Yanggang Province interviewed recently, "The monthly production of Daebong Mine, which was sent down from the center this year, is 25 kg of pure gold. And the annual production plan is 300 kg of pure gold. [Producing this volume of gold] is not a difficult task if transportation and electricity is guaranteed." Presently, North Korea's gold production is strictly authorized by the Daesung Administration operating under the Room No. 39. The source added that if other foreign currency-earning-institutions wanted to produce gold they needed to be approved by the Daesung Administration and give a certain amount of produced gold to the Daesung Administration in return. (Radio Free Asia, Jan. 13, 2017)

## **Silver ore**

### **Proposal for Gu-jiang silver mine joint venture investment**

The quality of ore reserves of the silver mine in Gujiang, North Pyeongan province was reported at 0.06% (about 600g of pure silver per 1 ton of silver ore), and it was confirmed through geological exploration that the mine has 4 million tons of reserves. It is estimated to be 2,400 tons of silver products with 100% purity. The reserves are estimated to be valued at close to 1.2 billion dollars (1.2 trillion won) at current silver prices.

#### **Power supply and silver concentrate sales plan:**

Electricity supply can be supplied by electric power from China, as the mine is located 50 kilometers from the border of China, or electricity can be supplied by a self-generator.

#### **Investment method and operation plan:**

Establishment of joint venture (enterprise) mine and joint operation method: Profit distribution: 6:4 (Investor 60: Chosun Daebang 40) 60% of silver ore is exported to overseas and 40% is managed by DPRK business partner.

#### **Guarantee and operation method for investment:**

Issuance of guarantee certificate by the Chosun government and the second economic committee for 100% of the investment fund, national institutional certificate for joint development and operation rights (60%)

## (2) Iron Ore

Table 5 summarizes the major iron ore mines in the DPRK, including their location, the reported size of their deposits, and the reported grade of their ore bodies, as well as estimates of their output as of 2011 as there has been no significant developments on new mines in the last 5 years according to a private source (private source, 2018).

Table 5: Major Iron Ore Mines of the DPRK

Area	Mine name	Location	Deposit	Grade	Notes
East	Moo-san	Moo-san, Ham-kyung province	1.5 billion tons	25-35 %	8 million tons. (30%), 3 million tons (60%)
	Lee-Won	Lee-won Ham-Nam, prov.	20 years operation	49%	
	Poong-San	Poong-San, Ran-gang prov.	120 M tons	45%	
	Hur-Chon	Hur-chon, Ham-nam	150 M tons	48%	
	Dan-chon	Dan-chon, Hamnam	100 M tons	45%	
	Jang-Gang	Ja-Gang province	unknown	50%	
	Eun-Ryul	Hwang-nam province	100 M tons	48%	Open mine 1.6 million tons
	Jae-Ryung	Hwang-nam province	100 million tons	50%	Open mine 500,000 ton
	Chon-Dong	Gae-chon Pyong-Nam province	50 million tons	50%	1 million tons
	Suh-hae-ri	Eun-Ryul Hwang-Nam province	unknown	55%	Under development
West	Hah-Sung	Shin-Won Ham-Nam province	15 million tons	45%	Open mine 500,000 ton
	Duck-Hyun	Eui-Joo Pyong-Buk, province	unknown	50%	Iron & copper 500,000 tons
	An-Ark	Hwang-nam province	unknown	50%	Newly developed
	Song-rim	Hwang-buk province	unknown	55%	Newly developed
	Hwang-Joo	Hwang-buk province	unknown	55%	Newly developed
	Yon-San	Hwang-buk province	unknown	55%	Newly developed
	Tae-Tan	Hwang-nam province	unknown	55%	Newly developed
	Gae-chon	Pyong-Nam province	17.5 million tons	45-55%	Developed 1976

Source: "DPRK's Industry," Korea Industrial Bank (ROK), 2001; "M" denotes "million"

The overall size of deposits of iron ore in the DPRK is estimated at 3.5-4.0 billion tons (including ores of quality in the 22-50% Fe range) according to a Korea Mining Corporation (ROK) report (2008). Major iron ore regions are the Moo-san, Lee-won, Buk-Chong, Hur-chon areas (Ham-Kyung province), Eun-Ryul, Shin-Won, and Jae-Ryong (in Hwang-Hea province) (Korean Mining

Corporation, *ibid*, p. 16). Details of key mines and factories using iron ore are provided below.

### Moo-san Iron Ore Mine

The reserves of the Moo-san mine are estimated at 1.5–2.0 billion tons as Magnetite ( $\text{FeOFe}_2\text{O}_3$ ) containing Fe at 23–30% (Korean Mining Corporation, *ibid*, p. 16). The mine's reserves are considered low-grade ore (average 25%), but as it is a strip mine (an open pit mine). It is a well-known mine worldwide and offers iron ore production at a low cost. There are 3–4 mineral veins in the Moo-san mine. The first vein is 400 meters in width, 3,000 meters in length, and 1,000 meters deep. Another three veins are known to be similar in structure to the first, but further details on those veins are not available (Korea Mining Improvement Corporation report, p. 17, 2008, private source, 2018).

In the mine, 28–30% iron ore is refined to an iron content of 60%–65% through a dressing (separation of higher-grade ore products) procedure in the mine area. Ore produced from an open surface is sent to six ore separators in 25-ton and 50-ton heavy trucks (which were mostly imported from Sweden). The ore is then sent to dressing plants (for selecting out) by gravity separation methods at a location near the ore separator (private source, 2018).

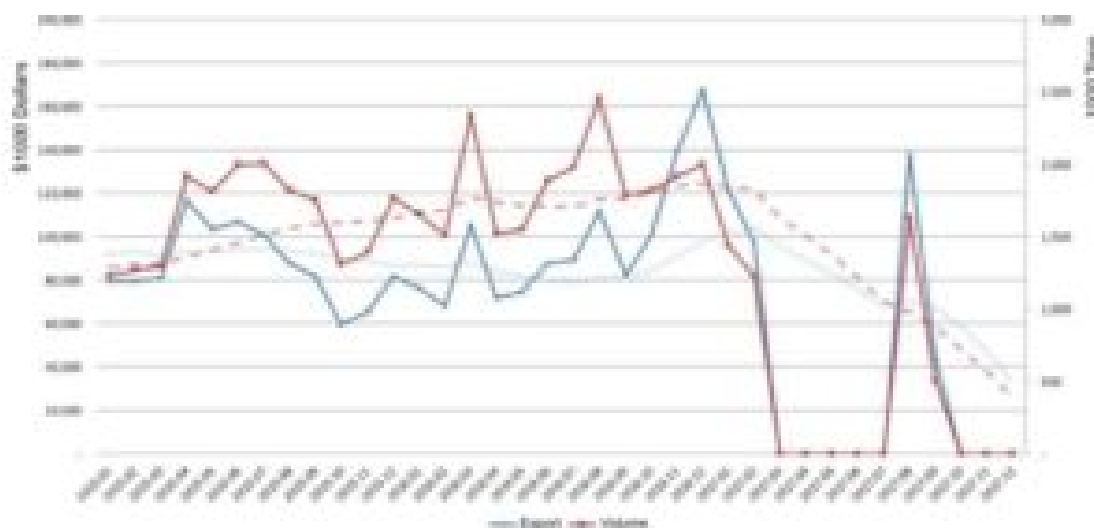
### Eun-Ryul Mine

This mine has iron ore in the form of limonite ( $\text{Fe}(\text{OH})_n \cdot \text{H}_2\text{O}$ ) and is located in Eun-Ryul-Gun, Hwang-Hae province. Deposits in this mine are estimated to total 200 million tons. Due to their high grade of iron ore (Fe 44%) and the convenience of transporting ore in ships (the Eun-Ryul mine is within 20 km of Hae-Joo port) the Eun-Ryul mine and the nearby Jae-Ryong mine described below are likely possible destinations for overseas' investment funds (Kim, 2014 and private source, 2018).

## **Exporting Iron ore to China**

The share of iron ore in North Korea's exports to China (as of 2016) is not high compared to other mineral resources. In 2016, North Korea's iron ore exports to China amounted to \$7.33 million. This was not a large proportion compared to other mineral resources exported to China, but it sharply increased in 2014, and shrank to zero for several months after April 2017, then fell again sharply from September 2017 when sanctions began. As a whole, the value of North Korea's iron ore exports to China in 2017 (the "Export" line in Figure 2) totalled US \$100 million, an increase of 43% over 2016 (irenk.net, 2018).

Figure 2: North Korea's Export of iron ore to China



### **(3) Copper Mines**

North Korean authorities have been deliberately reluctant to reveal information about North Korea's copper mines and copper production capacity to outsiders, including to China and South Korea, since copper has been a significant material for producing military equipment, including copper cable, bullets, shells, and missile-related materials (private source, 2018). Thus, it is not easy to gather data related to copper mines and copper production in North Korea. There are three major copper mines in Northern part of the DPRK: Hur-Chon Copper Mine, Hye-San copper mine and Yong-Heong Copper Mine (private source, 2018).

The information available on these mines are as follows.

#### Hye-San Youth Copper Mine

This mine is located in the Hye-San region in Ryang-Gang province. The copper ore deposit for this mine is known to contain 20 million tons of ore, the mine's annual production capacity is 30,000 tons (of 30% copper concentrate), and its employees number about 2,500. Copper ore from the mine is processed in a concentrator unit at the mine, and the concentrated ore is carried by freight train to Dan-Chon refinery (DPRK published document, 2017 and private source, 2018). There are two copper mines in this region: Gap-San copper mine and Shin-Pa copper mine in Ran-gang province.

#### **North-China joint venture Hyesan Youth Mine normalizing operation**

'Hyejung Mining Co.', which Hyesan Youth Mine in Yanggang Province, North Korea and China Wanxiang Group have jointly established, is reported to be greatly expanding production as they have been operating normally in recent years. Hyejung Mining Co., Ltd., a joint venture between Wanxiang Resources Co., Ltd. and Hyesan Youth Mine in Yanggang Province, North Korea in 2011, has secured annual production of 5,000 tons of copper concentrate this year, local sources said. Hyejung Mining Co., Ltd. was established in 2007 with the condition that China Wanxiang Resources Co., Ltd. owned 51% of the shares, and Hyesan Youth Mine of North Korea secures 49% of the shares. Due to a conflict between North Korea and China over mining operation rights, it was only in September 2011 that the venture was officially launched. Sources have said that the 'Hyesan Youth Mine' was almost the only copper production mine in North Korea. 'Hyesan Young Mine' was introduced as a successful example of foreign investment attraction, and the sources contacted have gathered that the operation is normalizing and the production is rapidly increasing (private source, 2018; Radio Free Asia, 2014-10-17)

#### Hur-Chon Copper Mine

This mine is located in the Hur-Chon region of Ham-Kyung province. The known copper ore deposits for the mine are estimated as 15 million tons, and gold and other rare minerals are also found in the deposit. The annual production capacity of the mine is 20,000 tons (copper concentrate at 40%) and it employs 5,500 personnel. Copper ore is processed in a concentrator at the mine and is carried by trucks and freight trains to the Dan-Chon refinery (private source, 2018). This mine is located in the Yong-Heong region in Ham-gyung province. The known copper ore deposit is 12 million tons, and is also associated with gold and rare minerals. The annual production capacity of the mine is 10,000 tons (copper 40%), and it employs 1,500 workers. Copper ore is concentrated in concentrator units at the mine and is carried by trucks and freight trains to the Dan-Chon refinery (private source,



2018).

### **Rim-gang District Copper Mine Joint Venture Investment Plan**

Copper ore reserves in the Rimgang District, Yang-gang Province are 12% grade, with 20 million tons of reserves, confirmed by geological exploration. Reserves in this area are estimated to be the equivalent of 24 million tons at 100% copper. The value of the total reserves thus amounts to \$1.7 billion (1.7 trillion won) at current copper prices. Production plans based on investment estimate that 3 months after the first investment, 3,000 tons / month of copper concentrate (300 tons/month of net tons of copper) can be produced, with the value of the planned monthly output at international prices estimated at  $300 * \$7100 = \$ 2.13$  million

Power supply and copper concentrate sales plans are as follows. As the mine is located within 3 km of the Chinese border, supplies of electricity will come from China, but it is possible to supply electricity with the mine's own generator. The copper concentrate produced (ore dressing by 30% or more) is exportable to China. It can be transported via the Hyesan-Dancheon railway line and exported from Dancheon port (private source, 2018)

#### **(5) Magnesium oxide (ore)**

The DPRK's reserves of the non-metallic mineral magnesite are estimated at 3.5–4 billion tons (Mg 45%) and are mostly located in the Dan-Chun area, Ham-Kyung province, which is the largest deposit in the world. In particular, as a strip mine and large scale mine, the deposit in the Baekgumsan area is approximately 3.6 billion tons and is 7,660 meters in length, and 7–100 meters in depth. North Korean production of Magnesite as of 2005 was estimated at 1 million tons of concentrated ore (Kim, 2007 & private source, 2018).

### **Ryong-Yang Mine**

This mine is located in Don-san dong, Dan-Chun city and is a subsidiary of the Dan-Chon Regional Mining Group. The Magnesite ore grade is MgO 30%, and the mine's capacity to produce Magnesium ore is 8 million tons per year, which after concentration of the ore (to 55–60% Mg) is 3 million tons. Mining operations use two methods, terraced strip mining and underground mining. Heavy trucks operate from inside the mine to transfer points outside of the mine tunnels, and freight trains are used as major carriers to move ore from the mine area (Korea Mining Improvement Corporation report 2015). A major ore separator was built within the mine in 1988, and the capacity of the separator is 8 million tons of ore per year. This mine is operating as a subsidiary of the Korea Magnesia Clinker Industry Group (KMCIG), and this parent company has three mines and three clinker manufacturers with 30,000 employees. In addition, the KMCIG operates four kilns for CCM (caustic calcined magnesia) and dead burned magnesia, and its capacity of production is 750,000 tons per year (Kim, 2007 and private source, 2018). Double railways were built early in the 1990s as infrastructure for this mine. Freight railways operating from the seaside (Dun-chon City) to the mining sites are, however, on steep slopes, and alternative freight methods need to be considered to serve the mine (private source, 2018).

#### **(6) Lead and Zinc Mines**

Most lead and zinc deposits are found in Ham-Kyung, Pyong-An and Hwang-Hea provinces, and the total reserves are approximately 600,000 tons (Pb 100%) and 15–20 million tons (Zn 100%), respectively. The national total output of lead and zinc are approximately 60,000 tons and 100,000

tons per year respectively (Kim, 2015 and private source 2018). Most zinc and lead ore is smelted at the Moon-Pyong Refinery (located in Moon-Chon City, Kang-Won province).

#### Gum-Dock Mine

This mine is located in Dan-Chon area in Ham-Kyung province. As the largest zinc mine in the DPRK, this mine has rich vein of ore 9 km in extent, and its deposit is estimated at 8 million tons (Zn 100%), accounting for half of the DPRK's total deposits (private source, 2018).

### **(7) Energy resources: Coal**

Table 6 lists the major coalfields in the DPRK, providing the type of coal mined and the estimated size of coal deposits for each.

Table 6: Deposits in Major Coalfields of the DPRK (unit: million tons)

<b>Type of Coal</b>	<b>Name of coalfields</b>	<b>Deposits of coal</b>
<b>Anthracitic</b>	Northern Pyong-An coalfield	3,670
	Southern Pyong -An coalfield	1,260
	Ko-Won coalfield (Kang-won province)	320
	Others	6,490
	<b>Sub-total</b>	<b>11,740</b>
<b>Brown coal</b>	Northern Ham-buk province	1,910
	Southern Ham-buk province	570
	Others	520
	<b>Sub-total</b>	<b>3,000</b>
<b>Total</b>		<b>14,740</b>

Source: Korean Central Bank, 2015

Coal in the DPRK's economy has been recognized as a major strategic energy resource and an economic development engine, as well as an industrial material for thermal power plants and factories, railway operations and even households (Jung, 2016, Private source, 2018). Approximately 70% of North Korea's energy is provided by coal, thus coal mines have been recognized as having a significant position in resource development plans for the DPRK's economy (Joung 2016 and Private source, 2018). Coal reserves in the DPRK include the coal types Anthracite and Brown coal, but reserves of bituminous coal are not found in the DPRK, according to irenk.net.

The total of the DPRK's coal deposits sum to approximately 14.7 billion tons, including 3 billion tons of lignite coal (soft coal) and 11.7 billion tons of Anthracite coal, mostly in Pyong-an province and Ham-Gyung province (irenk.net, 2018). In terms of anthracite coal reserves in North Korea, major coal production areas are classified into two areas: North Pyong-An coalfields (deposits of 3.7 billion tons) and the South Pyong-an coalfields (deposits of 1.23 billion tons) (irenk.net. 2018).

### **Reasons why the DPRK's anthracite is used in the Chinese market and its advantages**

According to studies by Jung Woo-Jin, North Korea's export of coal to China have found to have increased as a result of changes in the Chinese anthracite market rather than the political ties between North Korea and China. In China, the North Korean anthracite market has been formed according to pure private trade and commercial conditions without policy intervention. However, the trading method of "first supplying equipment and materials then receiving anthracite coal" is

different from the usual form of international trade. Compared with the price of imported anthracite coal in China and the price of trade between North Korea and China, the export price of coal in North Korea is also in line with the supply and demand of the market (Jung, 2015 and Joung, 2016). Since China, however, is also a large producer of anthracite coal, some price reductions for DPRK anthracite are likely to be in place to allow imports to enter the Chinese market in a competitive position with domestic Chinese coal and other imported coal (Jung, 2015 and Joung 2016). The DPRK's anthracite coal is considered to be highly competitive, considering that North Korea's replacement was the most popular substitute for Vietnam's decline in exports to the Chinese market compared to other exporting countries. This was confirmed by interviews with Chinese traders who imported North Korean anthracite coal. However, mismanagement during production and transportation of coal from the DPRK, in addition to North Korea's commercial practices, which do not conform to international practices, may deteriorate the competitiveness of North Korean anthracite, which can be a disadvantage in pricing. In particular, these practices may have a stronger impact on the market when the market is the seller's market (Joung, 2016).

### **Major coal information from books published in DPRK**

North Korea's coal resources are mostly in deposits in the western region. In particular, anthracite coal deposits are concentrated in the western district, and lignite coal deposits are concentrated in Anjutan mudflat. In this regard, coal resources have a severe imbalance in distribution by province. More than 95% of the total coal reserves are concentrated in South Pyongan and North Hamgyong provinces. In the remaining provinces, only 4% of the total national reserves are distributed ("Chosun Geography — Industrial Geography," Pyongyang Educational Books Publisher. 1989. (DPRK), p. 86). The North Pyongnam coalfield is located in a large area of 39 km in east-west and 42 km in north-south dimensions, covering a total area of 816 km<sup>2</sup>. The coalfield is spread out over Gaechun-city, Deokchun-city, Bukchang-gun, and Sunchun-city in South Pyongan, and Gujang-gun in North Pyongan. The coalfield is the largest coalfield in North Korea for anthracite reserves ("Chosun Geography — Industrial Geography," Pyongyang Educational Books Publisher. 1989. (DPRK), p. 102, and Joung, 2016).

The Sin-chung coal mine, Ryungdae coal mine, Chunsung Youth coal mine, 2.8 Jik-dong Youth coal mine, which belong to the Sun-cheon District Coal Mine Union Enterprise in the Sun-cheon district, produces more than one million tons of anthracite coal. 63 other small and medium scale coal mines are also situated in the district ("Chosun Geography — Industrial Geography," Pyongyang Educational Books Publisher. 1989. (DPRK), p. 102.24)

The 2.8 Jik-dong coal mine is located in Jik-dong, Suncheon city of South Pyongan, and has 30 million tons of reserves. The quality of coal from the mine is 6,100–6,900 Kcal/kg. The mine was first developed in 1977. Electricity is supplied from the Buk-chang Thermal Power Plant and Suncheon Thermal Power Plant, and the railroad connects the mine site to Nam-po Port. The coal produced is supplied to the Pyongyang thermal power plant, and 10% of the mine's output is exported to China by land and sea for normalization of production. Production capacity is 1.5 million tons per year ("Chosun Geography — Industrial Geography," Pyongyang Educational Books Publisher. 1989. (DPRK)).

Chun-sung and 2.8 Jik-dong Youth coal mines are large-scale coal mines with an aggregate 2.5 million tons capacity. The Shin-chang and Ryung-dae coal mines, which were developed earlier, have reached 2 million tons capacity. In the 1970s, the coal mines of Shinchang and Ryung-dae were the largest anthracite mines in the country, but by the 1980s, they had yielded their first place to the newly developed 2.8 Jik-dong and Chun-sung Youth coal mines. ("Chosun Geographical Manual — Transportation Geography" Pyongyang Educational Publishing House, 1988 and "Chosun Geography —Industrial Geography," Pyongyang Educational Books Publisher. 1989. [DPRK])

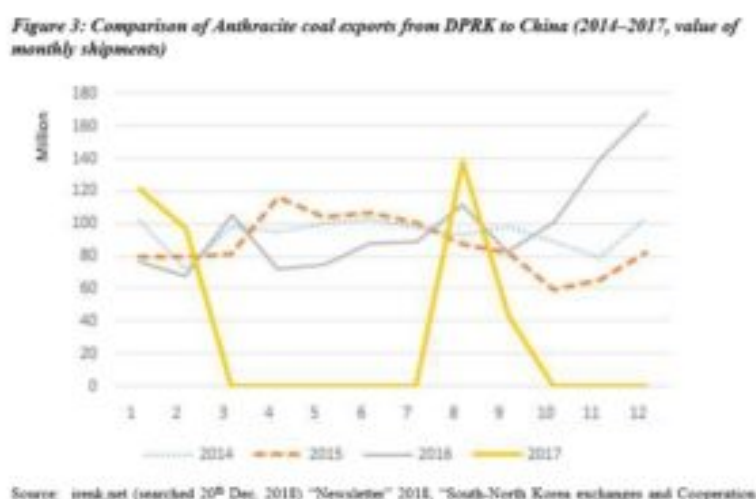
It has been reported that the An-Joo coalfield has produced coking coal (high heat content coal used as coking coal), which was exported to China in 2008. By contrast, South Korean research papers on the topic have so far denied the existence of coking-quality coal production at An-Joo (private source, 2018). Annual nationwide coal production was 38.3 million tons in 1989 but production of coal declined sharply after 1990, leaving annual coal production at 18.6 million tons in 1999. Estimated nationwide coal production capacity, however, is said to have been 53.50 million tons in 1986. (Jung, 2007, p. 18).

Regarding coal quality, DPRK-produced anthracite coal from the Duck-Chon coal mine is reported by Chinese importing authorities and shipping business sources to have the following characteristics Coal Specifications: Caloric value: 6,300 kcal/kg (min.) Fixed Carbon: 81.00% (max.) Ash contents: 12.5% (max.) Volatile material: 6.0% (max.) Sulfur: 0.2% (max.) Moisture (max): 6.0% (max.) Size: 0–30 mm (100%. min.) (Source: Invoice from DRPK exporting company, 2018). Coal of this type has recently been exported to Chinese thermal power plants in Tien-jin and Dai-lian (above DPRK book and private source, 2018). This coal is of much better quality from a caloric value standpoint than normal coal produced by the DPRK.

## 2.2 Exporting Anthracitic coal to China

North Korea's anthracite coal exports have risen sharply since the second half of 2016, and the DPRK exported a total of \$1.18 billion worth of coal to China in 2016. Anthracite was an important item that accounted for about 45% of North Korea's exports in that year by value. North Korea's anthracite coal mine exports to China peaked in 2016, however, and in 2017, it exported only \$400 million worth of coal, a drop of 66% from the previous year. Except for January, February, August and September, the monthly volume of coal imported by China as recorded in Chinese customs statistics was zero (0) (irenk.net, 2018), as shown in Figure 3. Table 7 shows the share of Chinese coal imports in 2017 accounted for by each of four major importing provinces, with the change in values since 2016.

Figure 3: Comparison of Anthracite coal exports from DPRK to China (2014–2017, value of monthly shipments)



Source: irenk.net (searched 20<sup>th</sup> Dec. 2018) "Newsletter" 2018, "South-North Korea exchanges and Cooperation support Association"

Table 7: Major province of DPRK Anthracite export (amount, volume and unit price, 2014)

Province	Share of Anthracite exported (%)	Value (million dollars)	Volume (1,000 tons)	Unit price (Dollars/ton)
Shandong province	44.6	504.7 (-14.1)	7,149 (-1.7)	70.6 (-12.6)
Hebei province	20.5	232.0 (-25.9)	3,217 (-16.3)	72.1 (-11.4)
Jiangsu province	17.6	199.6 (-2.8)	2,545 (6.0)	78.4 (-8.3)
Liaoning province	12.7	143.8 (-36.6)	1,842 (-27.5)	78.1 (-12.6)

Source: “Newsletter” 2018, “South-North Korea exchanges and Cooperation support Association”

Anthracite coal exports from DPRK rose relatively smoothly from 2014 to 2016, as shown in Figure 4, but as noted above there were no recorded exports from March to July in 2017 due to economic sanctions on North Korea in 2017, with exports only in the months of January, February, August and September in 2017. This shows that the trend of DPRK’s anthracite exports fluctuated by season and time.

Figure 4: DPRK Coal Exports, 2007 through 2017, by Volume and Price



Source: irenk.net (searched 20<sup>th</sup> Dec. 2018) “Newsletter” 2018, “South-North Korea exchanges and Cooperation support Association”

### DPRK’s coal export market analysis: North Korea’s domestic market

A North Korea and China field survey carried out by the author suggests that “7 to 3” practices have been settled upon as an acceptable anthracite payment method between North Korea and China. Here, “7 to 3” means that when a Chinese importer takes over a shipment of anthracite coal at North Korea’s port, he immediately pays 70% of the price to the exporter. Then, the remaining 30% is paid after the anthracite coal is transported to China and has undergone quality inspection, such as testing the coal ash content. This is a differential payment method that depends on the quality of anthracite. This kind of payment method is favourable to the buyers (Joung En-Lee, 2016 and Private source, 2018).

According to the results of interviews with DPRK and Chinese businessmen, the reasons why a settlement method that is favourable to China was established are as follows: 1) Decline in China’s economic growth, 2) Decline in international commodity export prices 3) Increase in China’s coal imports from Russia due to the fall of the Russian currency, 4) Changes in China’s use of household fuels. As a result, China’s demand for anthracite from North Korea has decreased (Joung, 2016)), creating a market that is favourable to buyers.

## **Increase in Anthracite Export to China and Comparative Advantage**

DPRK Exports of anthracite coal to China remained below 1% of total Chinese anthracite coal imports through 2001. These exports rose to 8.4% of Chinese anthracite imports in 2004 and drastically increased to 20% in 2005. DPRK anthracite exports to China continued to rise, reaching over 45% of Chinese anthracite imports in 2011. The sharp increase in anthracite exports to China thus really began in 2005 (irenk.net). According to the results of the author's interviews with businessmen from China and the DPRK, the reasons for the increase in Chinese demand for North Korean anthracite coal are as follows;

First, the change is closely related to the evolution of China's economy. China, which has maintained an economic growth rate of 8% annually until recently, is facing an energy shortage due to economic growth. For example, a Chinese trader was nervous about securing coal supplies, so the trader agreed to pay 30 percent of the coal price to a North Korean coal carrier upfront to secure the quantity of North Korean coal at that time. But as growth in the Chinese economy slowed, anthracite coal prices fell from \$60-65/tonne in 2015 to \$43/tonne in February 2016 due to declining resource demand amid the Chinese economic downturn. In contrast, in 2013, DPRK anthracite was trading at up to \$100-120 per tonne (Joung, 2016, private source, 2018).

The second reason for strong demand for DPRK anthracite in China was that it was available at an affordable price. North Korea's anthracite coal is trading at about 60% of Chinese anthracite coal prices, and can be conveniently transported by sea. Generally, in China the price of coal is determined based on the distance and means of transportation required to get the fuel to its final destination. Based on the intermediate value of ash 14 each time the number goes below 14, the anthracite unit price increases by \$5-6. Conversely, each time the number goes up above 14, the anthracite unit price goes down by \$5-6. But the anthracite price paid by a Chinese importer is the FOB (free on board) price, which is the local arrival price that includes shipping costs (Joung, 2016). Therefore, the unit cost of a high-volume commodity varies greatly depending on the transportation method employed. For example, suppose 60 tonnes of coal can be loaded into one train car, then 1000 train cars are required to transport 60,000 tonnes of coal at one time. If a 20-ton truck is used, more than 3,000 trucks are needed for transportation (Joung, 2016). Moreover, the longer the distance to the destination, the longer the time required and the higher the logistics costs. Therefore, if a buyer relies on land transportation the cost of coal will rise sharply, whereas the costs of importing by sea are less.

The third reason that DPRK anthracite is preferred by Chinese buyers is that North Korea and China lie in close proximity to one another, which has many advantages in terms of communication, transportation, and commerce. The importers can travel back and forth frequently to check the goods themselves. It is also possible to handle coal supplied by the DPRK according to the demand. The biggest problem the Chinese importers face to import coal from North Korea is that although the unit price is good, it is difficult to secure the volumes needed due to unstable supply conditions in North Korea. When Chinese importers want to import North Korean coal, they generally prefer to go to the local area with the money themselves to check the goods to be imported, to secure the quantity to be imported from various mines, and to make payments according to the market price. Therefore, the payment system is relatively simple. Currently North Korean banks such as Gangsung Bank, Goryeo Bank, and Hanna Bank are operating in Dandong city, China. According to a Chinese businessman, Mr. K, the method of payment for coal is to open a bank account in both North Korea and Dandong, China. The payment can be withdrawn from the bank in North Korea at a fee of about 6% (Joung, 2016). When coal is imported from Australia to China, the seller expects to export large quantities at one time, due to the transit distance and shipping costs., since North Korea is close by, however, it is possible to import only the small amount required, and there is therefore no need for a



large sum of money to do business (Jung, 2016).

## **2.3 Production and Export Mechanism of Anthracite Coal**

*Dual Structure of “Plan” and “Private Market” (the DPRK Trading Company as a Foreign Currency-Earning Production Base)*

In addition to companies operating as economic units under the Cabinet, North Korea has also established trading companies under the umbrella of privileged organisations belonging to the military department, the Central party and the cabinet to trade with foreign countries. In other words, trade in North Korea is carried out under several systems that the Cabinet, the party, and the military manage separately. The main reason that a privileged agency in the DPRK can trade with a foreign country is because it has been issued a “Waku.” A “Waku,” however, is not permanent. In addition to the items that can be imported and exported, and the quantity and total value of those items, the “Waku Certificate” also specifies the period for which the trade can be made, that is, the validity period. Thus, “Wa-ku (Quota)” is a very flexible entity. In other words, a privileged organization must satisfy certain conditions to establish and maintain a trading company. In particular, securing the export source base is the key (Joung, 2016).

In an interview, a North Korean defector from the North Korean Trade Representative, said, “In North Korea, ‘the act of distribution’ [in which an entity] sells products from other companies, is treated as a sort of brokerage. The act is considered to be unethical as to be thought as stealing other people’s hard work.” This statement is also supported by the fact that a “patent” system exists for specific products produced by companies. The patent system has been getting stronger since the currency exchange in 2009 (private source, 2018). This kind of operating structure implies that it is important for the trading company not only to acquire “Waku” but also to figure out how to make a profit through the acquired “Waku.” The level of profit is determined by how many foreign exchange-earning production bases the trading company has under its wing.

North Korean Trade Representatives dispatched to China spend their time collecting market information, such as the quality and price of local products, and in contract preparation and arranging terms of payment. DPRK Trade Representatives also typically expend a great deal of effort to discover and attract good partners in China to invest in the production base of their home country (Joung, 2016). The author’s survey, however, found that although a trading company with “Waku” typically has many foreign earning bases/facilities under its wing, many trading companies move independently when they actually purchase the resources/product for export. Originally, the trading company purchases the product/resources from the production base of export purpose under its direct control and exports them. The common practice nowadays, however, is that the trading company receives money (in foreign currency) in return for the permission (Wa-Ku) to earn foreign currency from the foreign currency-earning company under its wing. And then it goes onto purchasing resources/products from a different company (the large foreign currency-earning production unit or social enterprise) that has a large volume of resources and buys the products from them. This eliminates the process of collecting export resources from the foreign currency earning companies under its wing and therefore making the process simpler. The trading companies prefer this simpler process, which makes it easier to access the product/resources ready for export whenever the demand arises from the importers (Joung, 2016 and private source, 2018).

### **State-owned coal mines and private owned coal mines**

Coal is generally divided into anthracite, bituminous coal, lignite (brown) coal, and coking coal.

Geologically, North Korea mainly produces only anthracite coal and lignite coal. Among these types of coal, anthracite is distributed in the southern part of North Korea such as North Pyeongan province, while the lignite coal is distributed in northern parts such as North Hamgyong province. Most of the coal exported to China is anthracite coal, mainly sourced from the northern part of North Pyongan province (Joung, 2016 and private source, 2018). Among DPRK coal mines, the Suncheon District Mine Union Enterprise, which is located in South Pyongan province, is a Top-Class Enterprise with about 30,000 employees and produces significant amount of anthracite. It has five mines operating under it. They are named “2.8 Youth Jikdong Coal Mine,” “Shinchang Coal Mine,” “Chunsung Youth Coal Mine,” “Ryungdae Coal Mine,” and “Songnam Coal Mine.” Among the coal mines, the “2.8 Youth Jikdong Coal Mine,” developed in 1977, is the best Top-Class Enterprise within the Top-Class Enterprises, and has about 10,000 employees. It has large reserves and production (Joung, 2016).

Regarding the export of anthracite coal to China, it should be noted that much of the coal produced at Suncheon District Coal Mine Union Enterprise is supplied to the Pyongyang Thermal Power Plant and the East Pyongyang Thermal Power Plant in order to stabilise power supplies to Pyongyang City. According to a businessman who is a former manager at Suncheon District Coal Mine Enterprise, an average of about 600 tons of coal a day is sent to Pyongyang Thermal Power Plant. Ten coal cars, capable of carrying 60 tons per car, carry the coal to the power plant. In addition to this domestic use, however, the authorities have installed an export department within the enterprise (private source, 2018), which exports 10% of the mine’s production. Thus, although the Suncheon Mining Enterprise accounts for a large portion of the coal industry, there is a limit to the amount of production that can be exported to China (Joung, 2016).

Which mines, then, are responsible for producing the bulk of North Korea’s coal exports? Based on interviews with Chinese and DPRK businessmen, many “Self-Contained Coal Mines,” which are also called “Medium and Small Coal Mines” or “Residual Coal Mines,” are producing significant amounts of coal. As can be deduced from the name, a “Self-Contained Coal Mine” is actually a kind of private company that earns its own foreign currency. A collection of such small and medium coal mines is formed around a main state-owned coal mine. These are small coal mines that can be operated with flexible number of employees. The number of employees in these mines can vary from as big as 100 to as small as 5 to 6 employees. These coal mines are small in size, but their contribution is by no means small in terms of total exports. According to the author’s survey, the presence of these coal mines in the Suncheon district was highlighted around 2015. At that time, more than 100 Self-Contained Coal Mines were crowded around main coal mines (Joung, 2016 and private source, 2018).

## **2.4 Increases in and the Impacts of Foreign Currency-earning Companies: Revitalization of Local Economies and “Dollarization”**

Coal export have led to a variety of market development in the DPRK. The Chinese say that there is no need to invest when importing North Korean coal, unlike in other mines—traders need only to arrange for coal purchase with upfront payments. The coal market in the DPRK is a competitive structure. All that is required is getting the funds to make the purchase, buying the coal, and storing it. For this reason, many companies organized for foreign currency earning get into the coal mining sector. Companies for foreign currency earning also promote production, private retail businesses, and private businesses’ production activities. This has led to an increase in transactions in foreign currency. Ordinary people like labourers, the general public, as well as the trading businessman have easy access to foreign currency, which has contributed to the trend toward “dollarization”

(meaning, for example, trades in US dollars, Euros, or RMB). The impacts of this trend on local economies in the DPRK have been significant, as follows:

A first impact has been the emergence of the coal export middleman (broker) and coal storage yard. As exports to China have increased, a new job called coal middleman has emerged in response to the high demand for coal exports. Coal middlemen buy coal directly from the producers and transport it to domestic export ports such as Nampo Port or Songrim Port. This is the beginning of a niche market that draws attention to the fact that there is a considerable difference in prices between the producer and the port. In order to make a profit this way, middlemen need sufficient funds at hand to purchase coal, transport it, and store it until a buyer can be found. In other words, the coal middleman is a kind of “money master.” What is noteworthy here is the capitalist market behaviour of the coal middleman. Coal middlemen buy the coal at the producer and transport it. They do not, however, sell it straight away. Rather, they buy the coal when the price goes down and sell it when the price goes up. In the meantime, they need a place to store the coal. The coal storage yard was introduced to accommodate the market demand. It is a kind of warehouse.

The second impact has been in response to the exporters facing difficulties in finding transportation for coal, and the high price of shipping was a problem as well. Thus, companies for foreign currency earning joined the transportation business. According to an interview with a former DPRK businessman who was involved with such a business, if the price of exporting coal to China is \$100 per ton, the price at the producer would be \$35 and the price at Nampo Port or Songrim Port would be \$70. One of the reasons why such a large price difference exists is because of the costs involved in transportation due to a scarcity of means of transport and the poor conditions of the roads in the DPRK. All of these factors contributed to the high cost of transportation (Jung, 2014, private source, 2018). As a result, there emerged companies for foreign currency earning that took advantage of the situation by going into the transportation business. Vehicles carrying coal from Suncheon to Nampo Port are mostly Chinese-made trucks that are imported from China for \$40,000 per vehicle. The cost for an anthracite exporter to hire a truck to transport coal from the producer to the port is about \$300-\$400 per truck per delivery. Only 15-20 tons of coal can be loaded per truck due to poor road conditions (Jung, 2014). If the cost of hiring a truck is \$300, the transportation cost of anthracite per ton is \$15 per ton, or \$20 per ton if the hiring cost is \$400. This is far more than the production cost, since the production cost per ton of coal is less than \$15. This means that the anthracite exporters will need 500 truck-trips carrying 20 tons each to transport 10,000 tons of anthracite to the port for export. The total transportation cost would be  $(10,000 \text{ ton} \div 20 \text{ ton}) \times \$400 = \$200,000$ . On the other hand, a truck owner can earn enough money to buy a truck with just a few coal deliveries. If the truck delivers 100 loads, with each load being 20 tons, it would mean that the truck owner could make  $\$400 \times 100 = \$40,000$  (Jung, 2017, private source, 2018), the cost of the truck.

A third impact has had to do with the price competition between domestic and export coal, and the promotion of individual business activities. Companies for foreign currency earning would be forced to sell coal to the North Korean domestic market at a low price, if coal exports to China were blocked (for example, by sanctions), in order to maintain production bases in the DPRK. If employers are unable to provide employees with food and wages, there would be a risk of bankruptcy for the private mine owner. Therefore, although the prices might be half of the normal price, mines and the companies that run them are forced to sell coal to the domestic market in order to maintain their production bases (Joung 2016, private source, 2018). When establishing their base in the early stages, the company for foreign currency earning selects specialist personnel who will be able to pioneer domestic sales channels. These personnel should be especially market-oriented. Their role is to sell coal to the domestic market. The revenue from domestic sales is then used to fund the maintenance of the production base and pay the workers' wages and food costs. If for some reason the export of coal to China is not possible, their role becomes even more important. For example,

defector Mr. K who worked at the coal production base of the company for foreign currency earning the was operating under the People's Armed Forces Department 4, used to be in charge of pioneering a domestic market. If exports to China were stalled, he had to move faster (Joung, 2016). He normally sold coal to the domestic market three times per month using an average 20-30-to-capacity truck (Joung, 2016). However, when the export to China was blocked, he had to take the coal to other areas in order to keep the production base running. Domestic coal price is usually sold locally half the price of the coal exported to China. However, if the coal is sold in DPRK areas not near its origin, it has been sold at price 2-3 times higher than usual (Jung, 2016, private source, 2018).

## **2.5 Rare mineral mines and production**

### **North Korea exports large quantities of rare earth minerals to China ... value around 1.9 billion won**

North Korea has exported large quantities of rare earth mineral ores, a source of elements (examples are yttrium and neodymium) important for but used in small quantities in the production of high-tech products, to China in recent years. According to trade statistics published by the Korea International Trade Association (KITA) in 2014, North Korea exported about \$550,000 of rare mineral ore to China in May of 2016, followed by exports of \$1,329,000 in June (Yeonhap, 2016). North Korea exported its first rare earth mineral ore (worth \$24,700) to China in January of 2015 and after 15 months of no recorded trades, the company resumed to exporting about US\$1.879 worth of rare minerals over the following two months.

Apart from rare earth mineral ores, North Korea has been exporting rare earth-containing carbonate mineral compounds to China since 2011. Up until the However first half of 2016, however, the export volume was small, remaining at around \$170,000 for three years and six months up until the first half of 2016 (Yeonhap, 2016).

### **North Korea's Rare Earth Minerals Development in Cooperation with International Private Equity Funds: Establishment of a Joint Venture Company**

It has been reported (VOA, December 9<sup>th</sup>, 2013) that North Korea has established a joint venture with international private equity funds in order to develop rare earth mineral resources in the DPRK. The International private equity fund SRE Minerals announced that it has signed a joint venture agreement with North Korea's Chosun Natural Resources Trading Company to develop rare minerals in Jung-ju, North Pyongan Province (VOA, 2013). According to a press release made available on April 4 of 2013, Pacific Century, a joint venture located in the British Virgin Islands, has been granted the rights to develop all rare minerals in Jungju over the next 25 years. It was also given the right to extend the contract for 25 years (VOA, 2013).

SRE Minerals has announced that it has been able to build a rare minerals processing plant in Jungju in accordance with the agreement and has already conducted preliminary surveys in Jungju and planned to conduct further exploration work in March of 2014. SRE Minerals said that it was possible that Jung-ju, North Korea, is the largest rare mineral reserve in the world. The company website estimated that the value of Jungju rare minerals will reach about \$ 65 trillion (source: Voice of America, Dec. 9, 2013). Another source places SRE's estimate of rare earth ores at 6 billion tons, with 262 million tonnes of rare earth oxides (Creamer Media's Engineering News, 2013). Other articles published since, however, have suggested that SRE and related companies have "opaque" ownership structures (see, for example, J.R. Mailey, 2016), and may be making dubious claims.

### **Foreign investment companies that invested in North Korea's mines**

A total of 38 investment contracts were signed by foreign companies to enter the North Korean mineral resources development business. Of these 38, 33 (87%) of them are in China. This pattern raises a concern that China is monopolizing business with North Korean mines. According to the Korea Mineral Resources Corporation's "Contract status of mineral resource investment contract between foreign investment and North Korea," the mines that China is currently investing in that are producing are six, including Hye-san Youth mine, 3.5 Youth Mine, Moo-San mine, and Oh-Ryong mine (Source: Economy Business Newspaper (Korea), Oc. 7. 2018).

### 3 Transportation Infrastructure for the Mining and Minerals Sector

Infrastructure in mine areas can be classified into 3 categories: 1) transportation facilities including trucks, roads and railways, 2) power facilities for mining and related industrial operations, and 3) metal refining industries including refineries and iron manufacturers. Each of these is discussed below.

## 3.1 Railway systems

Most mines are linked with freight railways. The railways are single lines in most areas in the DPRK, although, double track railways have been built over the 97 km between Moo-San (iron mine area) and the Choing-Jin refining facilities (private source, 2018). Open freight cars have been used for carrying iron ore and other ore materials. The DPRK's railway system is experiencing deterioration in its technology and operational system. For instance, most locomotives are electric-powered, and thus rely on consistent supplies of electricity. Most mining operations cease when sufficient supplies of electricity, typically generated by thermal power plants, are unavailable (private source, 2018).

Regarding the condition of railroads, the tracks are so old (built in the 1940s and partially replaced in the 1970s) that fatal accidents have occurred annually (private source, 2018). The system and operating conditions should be improved or replaced within 3 years if transporting of products from mines is to be sustained (private source, 2018). As a result of the generally poor condition of the road system, freight trains have become the major means of transportation for iron ore and coal. Most open cars of freight trains are 60-ton capacity for heavyweight cargoes, but some 30 tons cars are also used as coal carriers (private source, 2018).

## 3.2 Road Transport Systems

The status of the DPRK's road system is becoming a critical factor due to the major role of road transport in mineral products logistics as a result of the problems with the operation of the railway system since 2010 (private source, 2018). According to a private source, approximately 65% of exported products, including mineral products — even coal — are carried out to ports using trucks (private source, 2018).

Regarding facilities for truck transport of mine products, the North Korean roads system identifies roads linking provinces as 1st class roads. Second class roads link counties within a province, and 3rd class roads link towns within the county (private source, 2018). Most roads covered in this paper fall into the 2nd or 3rd road classes. Ore products are sent typically via railway facilities, as previously noted, but some products are not sent via freight trains due to safety concerns. Gold and other rare metal ores are carried using heavy trucks, made in the DPRK or imported from Russia, Sweden, and more rarely China (private source, 2018). Thus 2<sup>nd</sup> and 3rd class roads should be considered as important elements of the infrastructure serving mines. In fact, although 1st class roads have been paved with asphalt since the 1990s, 2nd class roads were not paved with asphalt due to a shortage of asphalt, which must typically be imported from China or Russia. Most 3rd class

roads are also not paved with asphalt, so the operation of trucks on those roads entails higher costs for repair, tires and fuel. For instance, trucks operating on unpaved roads have more than 20% higher maintenance, fuel, and tires expenses according to a DPRK research centre (private source, 2018).

### 3.3 Major Ports and Related Facilities

Key to the export of minerals and mineral products from the DPRK are the port facilities available to handle these materials. Brief summaries of the specifications of the major North Korean ports used to handle minerals and mining products are provided below.

- Nam-Po Port

Located in Nam-Po City, this port is the largest port and the most important facility for infrastructure in the DPRK. According to private source 2018, 78% of trade cargo and containers are coming to DPRK through this port. The port plays the role of exporting mineral ores and coal produced from the Pyong-an coalfields, as well as metallic materials refined in the Nam-Po refinery, to China and South Korea (private source, 2018).

- Na-Jin Port:

Na-Jin port is located in the Na-Jin Sun-bong (also known as Rajin-Sonbong) Free Trade area. The port is specialized in importing and exporting bulk oil and mineral ores. Approximately 100,000 ton capacity cargo ships can be handled at this port. The port was modernized in 2013 with support from Chinese and Russian enterprises. (Private source, 2018).

- Chong-Jin Eastern & Western Port:

The Chong-Jin Port is one of the 3 major ports in the DPRK and is located in Chon-Jin, Shin-am district and Po-hang district. The port is important for iron ore and iron-related products exports. Approximately three 100,000 ton cargo ships can be handled by this port at the same time. The port was modernized in 1984 underwent a second modernisation in 2001 (private source, 2018).

- Heong-Nam Port

This port is a major port and is located in Ham-Huong City. Mineral products produced in the Hur-Chon and Ham-Nam region are exported via this port. The port was fully modernized in 2008. Loading facilities such as dock cranes and warehouses are in good condition and prepared for use (Private source, 2018).

- Dan-chon Port

This port is located in Dan-Chon city and is used for exporting Magnesite ore and Zinc ore to overseas and domestic locations. Its capacity to load goods is 300,000 tons/month, expressed as the capacity of the ships that this port can handle (private source, 2018).

- Hae-Joo Port

This port is located in Hea-joo, Hwang-Hae province. The port plays a significant role in exporting iron ore and steel produced at the Hwang-Hea Iron manufacturer and the Eun-Ryul and Jae-Ryong



Iron mines. Its loading facilities were modernized in 1999 with imported dock cranes from Russia and Japan (private source, 2018).

**Additional information from studies by Lee Sung-woo and based on “Chosun Geographical Manual – Transportation Geography” Pyongyang Educational Publishing House, 1988:**

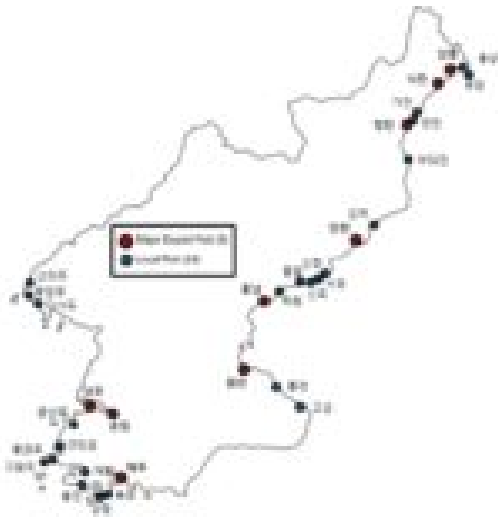
North Korea has 137 ports (55 ports in North Pyongan province, 27 ports in South Pyongan province, 1 port in North Hwanghae province, and 54 ports in South Hwanghae province) on its west coast and 152 ports (65 ports in North Hamkyong province, 53 ports in South Hamkyong province, and 34 ports in Gangwon province) on its south coast. As shown in Figure 5, there are 9 ports (Heungnam, Chungjin, Najin, Wonsan, Sunbong, Nampo, Haeju, and Songrim) that are responsible for international shipping (trade port facility), and 24 ports that primarily deal with coastal cargos. The remaining small ports are more fishing ports rather than commercial port facilities and are used mainly by fishing boats. In the 1970s and 1980s, the first port modernisation period, the Nampo, Chungjin, and Haeju ports were modernised rapidly. From 1990 to 2010, however, North Korea did not make further investments in the ports except for the Najin port, and therefore many ports are slowly deteriorating. North Korea received Russian investment in Najin Port after 2010, renovated part of Nampo Port, and modernised the Dancheon Port in 2012 as an international shipping port. Since then, there has been little or no attempts at further modernisation of the ports (Lee, 2018).

The following map (Figure 5) shows the facilities of North Korean ports. Depending on the literature source consulted, there are discrepancies in the documentations of the current North Korean port facility status. ‘Chosun Geography Book (1988)’ released by North Korea and ‘State of North Korean Port Facilities (2018)’ released by the South Korea Oceanic and Fisheries Development Institute are believed to include the most accurate data. There are some similarities and differences between the two documents. Since 1988, there have not been many changes in the North Korean ports other than minor changes in the Nampo, Haeju, Danchun, Chungjin and Najin ports described above.

**Comparison of the Current Status of the North Korean Port Facilities (Reference 1988/2018)**

According to the Marine Traffic statistics, nine trade ports: Nampo, Songrim, Haeju, Sunbong, Najin, Chungjin, Danchun, Heungnam, and Wonsan ports, handle the most cargo in North Korea. 40 ships from Nampo, 31 ships from Wonsan, and 23 ships from Najin were found to have been entering and leaving the port during the two years from January 2015 to January 2017 (Lee, 2018).

Figure 5: Location of Major Export and Local Ports in North Korea



Source: Lee Sung-woo, North Korea Economic Review, KDI, March 2018.

#### 4 Alternative Strategies for South Korean and Overseas Investors

### 4.1 The Most Fruitful Areas for Foreign Investment in the DPRK Minerals Sectors

The most fruitful areas for foreign investment in the DPRK minerals sector are as described below.

- The iron mines in the Moo-San and Eun-Ryul areas have great potential to produce significant benefits for overseas investors. This is due to the fact that the DPRK's biggest iron manufacturers, the Kim-Chaek, could be used to process iron from those mines, and the steel and pig iron products could be exported to provide return on investment with low costs for transportation.
- As this paper mentioned above with regards to the three examples of investment proposals presented, gold and copper mines could be beneficial investment projects that offer low transportation expenses. In recent years, DPRK authorities have proposed that overseas funds be provided to invest in Gold mines and Copper mines as stated above. In fact, newly explored and developed mines such as the Sang-Nong, Gap-San, and Shin-pa copper mines may be great opportunities for overseas investors (private source, 2018).
- The coal mining industry could be an alternative investment for foreign investors, as the DPRK needs to increase production of coal as a required energy source to drive the country's economic engine. In this industry, exploration and development of new coal mines would bring significant benefits to overseas investors (Private source, 2018).
- Investing in zinc ore mines such as the Gum-dok, Hye-san, and Ruck-Yon mines has potential for investors due to the fact that the DPRK has sufficient existing capacity to refine the zinc ore. Thus, zinc metal could be exported, providing a good return to investors (Private source, 2018).
- Tungsten mines could be alternative destination for investment due to the high price tungsten fetches in the international market, its low transportation expenses, and the huge deposits of tungsten ore at the Man-Nyun mine, which is currently being further developed and expanded (private source, 2018).

- New exploitation of deposits of rare and rare-earth elements such as titanium, indium, and cerium are another area in which the DPRK's natural resources could be developed. Rare-earth element production has in recent years been dominated by Chinese mines, which have accounted for 30% of global deposits, but 97% of global production, according to newspapers. North Korea is known to have reserves of these materials in the Jung-joo and Duck-Choen areas (private source, 2018). Due to the competitiveness of DPRK's labor costs to costs of Chinese labor, development of DPRK rare-earth resources for export would yield significant benefits (private source, 2018).

## 4.2 Mining Industry-related Organizations

Excepting major North Korean Trading organisations, many corporations such as trading companies in the DPRK are changing their name or disappearing, often due to internal political issues (private sources, 2018). Therefore, overseas investors and researchers need to consider that the name of organization is not important, rather is the critical consideration has to do with whether the organization belongs to a department of the Central party, and if so, which one.

DPRK commercial organizations involved in trading and development of mineral resources include the Cho-sun General Mining Trading group, the Chosun Magnesite Clinker trading group, the Myong-Ji group, the Dae-Sung Trading Company, the Chosun Baek-Gumsan Trading Company, and the Chosun Maebong-san Trading Company, as well as others (private source, 2018). These organizations are described briefly below.

### 1) Cho-sun General Mining Trading Group

This company is located in Joong District, Pyong-Yang City. Its primary business is to trade non-metallic minerals. It has 10 subsidiaries in 10 major cities throughout the DRPK, and two branch offices. Zinc, copper-related products, and silver are the major export items handled by the company, in addition to non-metallic refinery-related equipment and facilities, tin, antimony, aluminium cable and bar, coated wire, and other products (private source, 2018).

### • Magnesite Clinker Trading Enterprise

The major export trade items of this company are magnesite clinker, magnesite ore, magnesite brick, and diatomite. The company also imports coking coal, chrome steel, mining equipment and machinery.

### • Myong-Ji Corporation

This company was called Samchonri Group, but changed its name. Its major export items are zinc and heating coils.

### • Kang-Sung Trading Company

This company operates under the North Korean People's Army.

### 5) Cho-Sun DaiJin Trading Company

This company is located in Pyong-Yang and is controlled by the 39 Room (Department) of the Labor Party. Its focus is on trading to obtain hard currency, and it specializes in exporting coal and mineral ore overseas and in importing commodities and electric goods from Hong-Kong, Macau, and China (private source, 2018).

## 7) Cho-sun Natural Resources Trading Company

This is a newly-established company focusing on international cooperation projects in the natural resources area.

## 8) Other Companies

The Chosun-Daesung General Corporation, the Chosun Dong-Heong Trading Company, the Chosun Baekgumsan Trading Company, and the Chosun Maebong Company are major exporters of raw mineral resources to overseas buyers, and are importers of machinery and equipment from overseas (private source, 2018).

## 5 Conclusions Based on Assessment of Recent Trends in the Sector

### 5.1 Policy Proposals to Maximize Inter-Korean Cooperation (or Foreign Company Investment) in the Development of Mineral Mines and Coal Mines

Even if the current political situation between the DPRK and the international community is resolved, South Korean entities (or foreign companies) will still face many problems in investing in the field of mineral resources in North Korea. Investment in North Korea's mineral resources sector should be pursued after addressing various infrastructure issues, especially the stability of electric power supply (Jung 2015, Private source).

A gradual investment approach has been considered reasonable with most mine development investment in North Korea; starting with small-scale investment and exploring various risks involved (private source, 2018). The results of this study, however, show that for investments in even a small mine in North Korea, various infrastructure conditions along with electric power problems will make it difficult to conduct business.

In order to solve these infrastructure barriers, large-scale investment will be needed before investments in mines, and it is difficult to implement investment in infrastructure unless the North Korean authorities provide measures to guarantee the safety of investment. Guaranteeing infrastructure investments may even require the implementation of new laws or a legal system to replace the current political and institutional practices of North Korea, and implementation of such laws can be expected to lead to a very difficult negotiation process. In particular, in order to attract investment from South Korea and foreign investment companies in mine development in North Korea, the North Korean leadership needs to identify and implement new approaches, such as the special regional law implemented in the Kaesong Industrial Complex, in order to create an investment-friendly environment. Without such changes in the laws governing investment and cooperation, it will be difficult for the DPRK to attract investment from overseas.

#### • Exclusion of joint venture type

If the negotiations for mining sector investments between South and North Korea or between foreign companies and North Korean companies are to proceed, North Korea will require foreign investors to invest only in the form of joint ventures, in which foreign investors provide capital, technology and facilities but the North Korean companies are responsible for managing the business. This type of North Korean joint venture is not, what is commonly understood as a "joint venture company." Rather, it is close to "compensation trade," in which the capital and facility

investments are provided in exchange for a share of the resources produced generated by that investment. Although this type of arrangement is nominally a joint venture, in practice most foreign investors participating in such arrangements are kept in dark about the North Korean company they are working with. In addition, the management of the business is constantly under surveillance by North Korean authorities. This type of business mode should, therefore be avoided when investing in North Korean mines.

## **2) Separating investment mining companies from existing governance structures**

Except for investments in newly developed mines, the mines that South Korean (or overseas) companies would be looking to invest in would be existing mines that have been in operation for quite some time. Under the current management system in North Korea, it would be very difficult for the two Koreas to jointly manage North Korean mines. Within the framework of the current bureaucratic system (Collective Industry — Unified Business Offices/ The Provincial Leadership Department — investment mines) it is virtually impossible to do business independently. The first thing to be addressed in order to create a foreign-investment-friendly environment is to allow some independence in the management of the m. The corporate organisation of the mines invested in by foreign or South Korean companies should be separated from the existing governance structure in the DPRK and be newly established as an independent corporation (Jung, 2015 and private source, 2018). On the other hand, it is possible for North Korea to initiate the separation of the mines invested in by South Korea or overseas companies from the existing governance structure in order to avoid the human and cultural influences of the South. If the mining operation in which South Korean or foreign investment occurs operates in the form of a joint venture, it is expected that operations in North Korea will remain under the existing management system. If the mine is operated, however, in the form of an equity joint venture and/or South Korea's management participation is high, North Korea may want to initiate separation.

## **3) Independent and Joint Management Company (Possibility of the creation of a third-country equity joint venture)**

Even if South Korea's (or foreign) investments in a mining company is established as an independent corporation, the issue will be whether the company should be an independent company run by the South or a joint venture run by both the South and the North (Jung, 2015 and private source, 2018). Under the current North Korean regime, it is most unlikely that the North will allow independently-managed companies, not to mention leaving the resource production company in the hand of the South to manage by itself. Therefore, the best type of business North Korea can accommodate is a joint venture or joint management company, run by the two Koreas. From the perspective of South Korea, an independent company has advantages in that it can achieve efficiency in management with capital, production technology, and management expertise from South Korea. In particular, for a joint venture or joint management company run by the two Koreas, there would be no concern about the risk of friction or lack of communication with North Korean partners because communications between the partners would be directly between those entities immediately involved in the venture, without the need to communicate through DPRK or ROK government agencies, for example. If problems related to the external environment (such as licensing, purchasing of materials within North Korea, and dealing with North Korean businesses) arise, the South Korean (or foreign) company will need to figure things out on its own. It will not be easy for the South Korean or foreign company, however, to handle these issues, as they will not be with North Korean administrative procedures and the DPRK legal system. Taking all of this into account, it would be best to conduct the North Korea mine investment in the form of a joint company unless it is a particularly favourable business environment (for example, located in a Special Economic Zone).

## **4) Stabilization plan for South-North Korea's joint management**

Given the considerations above, the management structure of choice and on which we focus here, in which the North oversees day to day management, while South Korean (or foreign) companies oversee the core management of the company, can be effective. In particular, it seems appropriate for South Korean managers to take responsibility for the management of facilities and materials imported from (or brought in from) South Korea, as well as for the products of the company. In addition, the accounting field of the corporation needs to be directly managed by the South Korean (or foreign) management. This provides access to and control over financial information such as the flow of funds, cost treatment, cost structure, size of sales and profits, and the status of assets and liabilities within an investment enterprise. In addition, although the core management field will be somewhat different depending on the characteristics of each company or business, the most important factor is to establish a monitoring function that can grasp all the information about the internal operation of the company. This is because it enables companies to recognize problems in advance and take pre-emptive actions (Jung, 2015 and private source, 2018).

## **5.2 Economic Effects of South-North Korea's Mineral Resources Cooperation**

There are significant differences in the current state of mineral resources and in the economic structure of the South and North. These differences, however, can create synergy and bring about various economic results that satisfy the common interests of both countries (Jung, 2015 and private source, 2018).

### **Effect on South Korea**

The most direct effect of inter-Korean cooperation related to investing in DPRK mineral resources on the South is to contribute to the supply and demand of raw materials for South Korean businesses, and in stabilizing prices for those inputs.

In terms of the South Korean economy, the iron and nonferrous minerals (in which South Korea currently has a self-sufficiency rate of less than 1%) industries are totally dependent on imports and are therefore highly vulnerable to changes in the price and supply-demand situation in the international resource market (Jung, 2015).

If South Korea invests directly in North Korea's mineral resource production and imports products into the South, any increase in international resource prices will be recovered in the profits of domestic companies. Since the distance between the two Koreas is shorter than between South Korea and the other countries that export mineral resources to South Korea, the South can deal with an market instability faster with North Korea than with other supplier countries. If the non-metallic mining industry, which is in decline in South Korea, is relocated to North Korea, it will be able to regain its competitiveness (Jung, 2015, Private source 2018).

South Korea is losing competitiveness in industries involving the processing of non-metallic minerals such as the cement, ceramic, pottery, glassware, and tiles industries due to high wages and environmental constraints. Moreover, if a new production base for the steel and smelting industries is established in North Korea, it will be possible to create additional value. South Korea has advanced technology and is competitive, yet, it is experiencing difficulties in securing sites for expanded production bases in South Korea. In response to these difficulties, South Korea is considering establishing the production base overseas in areas that are rich in raw materials. North Korea is a good candidate for investment as it is easy to access and is relatively rich in raw materials such as iron ore, lead, zinc, and copper ore, as well as being advantageous for its low wages and affordable land costs (Jung, 2015 and private source, 2018).



## Effect on the DPRK

As overseas investment in the mining sector in North Korea grows, it will significantly contribute to economic growth in North Korea. Mining in North Korea is a key export industry that accounts for an estimated 13.42% of its GDP and for about 70% of its total exports (Jung, 2015, private source, 2018).

Investment in related industries such as steelmaking, smelting and other mineral resource processing industries, along with the development of mines, will generate high value added and contribute to job growth.

If North-South mineral resource cooperation is carried out rationally, it could develop into a strategic, win-win cooperation field that contributes to North Korea's economic development while South Korea gains profit and reduces raw materials costs for its industries. In so doing, cooperation in the minerals sector could help to lift the burden of supporting the North financially from South Korea. (Jung, 2015, and private source, 2018).

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### **III. NAUTILUS INVITES YOUR RESPONSE**

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