

# Promotion of Industry in the Tumen River Economic Development Area (TREDA): Industry Sector Development Opportutunities and Constraints 1994

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### REPORT e

Promotion of Industry in the Tumen River Economic Development Area (TREDA): Industry Sector Development Opportutunities and Constraints

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Consultant: United Nations Industrial Development Organization

#### **INTRODUCTION**

Constituting the boundary between the People's Republic of China and the Democratic

People's Republic of Korea (DPRK) in its upper section and between DPRK and the Russian

Federation in its lower section where it flows into the East Sea (Sea of Japan), the Tumen

River assumes a central location in Northeast Asia. Acknowledging both the strategic character

and considerable potential of the Tumen River Basin for international economic cooperation

and resulting from a number of conferences and preliminary analyses, the three riparian

countries as well as Mongolia, the Republic of Korea and (as an observer) Japan reached

agreement about officially launching the UNDP-sponsored Tumen River Area Development

Programme (TRADP) in 1991. While the ultimate vision behind the project is to create an

international shipping, trading and manufacturing zone in Northeast Asia ("Rotterdam of the

EAST"), the first phase of TRADP has been primarily targeted at the joint elaboration of an

integrated strategy for economic cooperation in one of Asia's - until a few years ago - most

remote regions. The initial focus of activities has been on a series of studies related to basic

conceptual, infrastructural, and legal/institutional management issues,
primarily of an inventory

or exploratory nature.

Also in this context, UNDP has approached UNIDO under the TSS-1 facility to prepare a profile

of the industrial sector in the Tumen River Economic Development Area (TREDA), defined to

encompass Yanbian Korean Autonomous Prefecture in China (with Yanji, Longjin, Tumen and

Hunchun as major cities), the Rajin-Sonbong area in DPRK's Northern Hamgyong Province

(with the cities of Chongjin, Hoeryong, Namyong, Onsong, Saebyol, Undok, Rajin, Sonbong

and Ungsang), and the southern part of Primorsky Krai in the Russian Federation's Far East

(with the settlements/cities of Khazan, Kraskino, Posiet, Zarubino, Slavyanka, Vladivostok,

Nakhodka and Vostochny). Emphasis was to be placed on a stocktaking of the present state

of industry, the identification and assessment of present industrial development plans, an

analysis of key constraints and options for future industrial progress in the region. The present

report responds to this request as follows:

Chapter 1 provides the available empirical evidence on the industrial sector's size, important

structural characteristics and recent economic performance for the three countries' TREDA portions.

Chapter 2 surveys major elements of industry-related strategies and policies to be identified

within TREDA. The focus is put on the responsible authorities' overall orientation and

continues with an in-depth account of recent key policy measures pertaining to the extension

of the relevant supporting infrastructure, the establishment of special economic zones and

industrial sites and the critical field of foreign investment promotion.

Chapter 3 presents and assesses major achievements of recent policies, present constraints

and basic options of future industrial development in TREDA.

Finally, Chapter 4 in an attempt to synthesize the main issues which surfaced in the preceding

chapters, elaborates on a number of action needs for consideration by both policy-makers in

the riparian countries and the TRADP management for the programme's subsequent stages if

the aimed-at industrial upturn is to be speeded up.

The report is mainly based on intensive discussions held with government officials at various

levels, academics and managers of selected industrial enterprises as well as personal

observations made on site visits during the UNIDO team's mission to the region in August 1993.

#### PROFILE OF INDUSTRY IN TREDA

PEOPLE'S REPUBLIC OF CHINA

Constituting the Chinese portion of TREDA, Yanbian Korean Autonomous Prefecture extends

over the southeastern part of Jilin Province which has developed a relatively large and

diversified industrial sector comprising the extraction of natural resources including mining and

lumbering, the processing of agricultural goods, the manufacture of industrial products, the

repair of capital goods as well as the generation and supply of utilities (electricity, water, gas).

In 1991, industry together with construction accounted for some 56 per cent of the Province's

national income , well ahead of agriculture with a share of 34 per cent. In terms of gross output

value some 64 per cent of the total originated in industry alone, thereby surpassing the

corresponding figure for agriculture almost 3.5 times. This basic pattern

is equally valid for

Yanbian Prefecture with the noticeable exception of a relatively larger commercial sector

reducing agriculture to 14 per cent and 22 per cent of the gross output value of society and

the national income, respectively (cf. Table 1).

TABLE 1

Provincial statistics record a total number of some 174,000 industrial enterprises in operation in

1991, the vast majority of which (88 per cent) were labelled as privately-owned businesses

(Table 2). Less than 2 per cent are accounted for by state-owned enterprises, the remaining

10.5 per cent by collective-owned enterprises. Over time, private businesses have increased

their numbers at above average rates showing an average annual growth of 7.1 per cent in the

period 1985-91, while a clear downward trend of an average 4.7 per cent decline is to be

observed in the number of collective-owned enterprises in the same period. TABLE  $\mathbf{2}$ 

However, in terms of gross industrial output which in current prices showed a marked rise of 23

per cent on average between 1985 and 1991, state-owned enterprises maintain their

dominant role as industrial producers accounting for seven tenths of the total. Collective-

owned enterprises contribute little over one fifth, private enterprises another 6 per cent of the

total (Table 3). The latter's rising share in the 1985-1991 period largely coincides with a

declining share of the state-owned enterprises.

Heavy industry accounts for 62 per cent and thus the bulk of industrial production, leaving 38

per cent for the light industry sector; these proportions displayed only very little change over

time. In turn, a look at industrial production by size of enterprises reveals an increasing share

of large businesses from 33 per cent to 40 per cent in the 1985-1991 period which is paralleled

by a decline in the small industries' contribution from 50 per cent to 44 per cent.

Major industrial sub-sectors include transportation equipment, mainly the production of cars,

trucks and railway carriages (equalling 15.9 per cent of gross industrial output in 1992),

chemicals and pharmaceuticals (11.5 per cent), food including beverage and tobacco

processing (9.0 per cent), machine building (4.9 per cent), building

materials (4.6 per cent) as

well as logging, transport and processing of timber (3.1 per cent).

In terms of the regional distribution of industry, the provincial capital Changchun and Jilin area

together have emerged as major industrial centres in which some 43 per cent of all industrial

enterprises are located, accounting for a total 55 per cent of gross industrial output (Table 4).

Industry in Yanbian Korean Autonomous Prefecture ranks third in the province holding shares

of roughly 12 per cent and 10 per cent of the number of industrial enterprises and the

provincial gross industrial output, respectively.

TABLE 3

#### TABLE 4

While Yanbian thus appears to have played a rather limited role in the industrial development

of Jilin Province in the past, recent and ongoing policy initiatives aimed at creating a more

business-conducive environment in general, and the opening up of Yanbian Prefecture to the

outside world including under TRADP in particular, are likely to increase Yanbian's industrial

weight considerably.

Available statistics for 1992 reveal the following major structural characteristics of industry in

Yanbian Prefecture (Table 5):

TABLE 5

a total of 1,614 industrial enterprises, 73 per cent of which operate under collective and

26 per cent under (almost exclusively local government) state-ownership; foreign

participation is recorded for 1 per cent of the total number;

a dominance of light over heavy industries in terms of enterprise numbers, gross and

net industrial output values alike, with shares of 54 per cent, 53 per cent and 51 per

cent, respectively;

a preponderance of enterprises classified as small in terms of numbers (95 per cent)

contrasting with a more balanced size distribution in terms of both gross and net output;

the recorded total industrial employment of some 360,000 is largely provided by state-

owned enterprises (69 per cent), the heavy industry sub-sector (72 per cent) and the

section of small-scale enterprises (45 per cent);

with a total of Y 199 million, Yanbian industrial exports accounted

for some 11 per cent

of the Prefecture's net industrial output value. The majority of exports originate in local

government-owned enterprises (69 per cent), consist mainly of light industry sector

goods (78 per cent) and are largely produced in small enterprises (72 per cent).

The sectoral break-down of industrial production in Yanbian Prefecture clearly reflects a strong

reliance on the local natural resource base (Table 6). For instance, a third of the net industrial

output value and 48 per cent of industrial employment is related to the considerable forest

resources, ranging from the logging, transport and processing of timber to downstream

activities in paper making and furniture manufacturing. The processing of local tobacco adds

another 15.5 per cent to the net output and an abundance of plants with a high medicinal

value such as ginseng, forms the basis of the traditional Yanbian medical and pharmaceuticals

production contributing a further 6 percent. Building materials (6 per cent), machine building (5

per cent) and food, including beverage production (8 per cent), are other major sub-sectors. Of

the recorded exports, almost a third is made up of textiles, garments and chemical fibres,

ahead of food products including grains (19 per cent), timber and related products (18 per

cent) as well as metal products (8 per cent).

With respect to differences in the contribution and structure of industry within Yanbian

Prefecture, in 1991 more than a quarter of the total gross output accrued in the capital Yanji,

almost twice as much as the following Longjin and Tumen areas and four times the Hunchun

area share, all forming part of TREDA (Table 7). Gross agricultural output accounted for

between 4.8 per cent (Yanji) and 38.4 per cent (Hunchun) of the respective gross industrial

output. Light industries predominate with production shares at above Yanbian level except for

Hunchun where coal, gold and copper mining and the production of non-agricultural raw

materials have traditionally played a major role. However, the recent drive towards the

attraction of light manufacturing activities is likely to alter this pattern in their favour in the not

too distant future.

DEMOCRATIC PEOPLE'S REPUBLIC OF KOREA

The exclusively publicly-owned industrial sector of the DPRK portion of

TREDA, covering the

most northern section of North Hamgyong Province, is characterised by some 60 enterprises in

the Rajin-Sonbong area and an undisclosed number of industrial entities in Chongjin, the major

industrial centre in the north of the country. Given the paucity of general economic and specific

industrial data the overall position of industry in DPRK's TREDA is difficult to assess in detail.

As is the case throughout the country, large-scale companies to be found mainly but not

exclusively in the heavy industry sub-sector are centrally-run, while small and medium-sized

enterprises tend to be managed at local, i.e. provincial or town level. In terms of numbers,

some 20 per cent of all industrial enterprises in North Hamgyong are centrally-managed which

with an estimated share of 80 per cent, however, provide the bulk of total industrial

capacities/output.

Overall, North Hamgyong among all provinces is considered as the largest contributor to heavy

industrial production in DPRK. Major heavy industries relate to mining, metallurgical and

chemical production and include the Kimchaek Iron and Steel Complex (the largest in the

country), the Songjin and Chongjin Steel Works, the Chongjin Mining Equipment and

Machinery Complex, the Chongjin Machine Tools Factory, the Haeryong Mining Equipment

Factory, the Kimchaek Tools as well as Rock Drill Factories, the Chongjin Chemical Fibre

Plant, the Rajin Sungri Chemical Plant, the Gilzu Wood Pulp Factory, the Haeryong Paper-

making Factory, the Go Musam cement plant, twenty coal mines and the country's largest iron

ore mine at Musam. The Province's largest industrial exports in the past have been steel

products, such as steel plates, iron bars and pellets, (destined for Southeast Asia and Europe),

porcelain ware (to the Russian Federation, Cuba, some southeast Asian countries) and iron

ore concentrates (to China and Japan).

TABLE 6

#### TABLE 7

With regard to the structure of industry in the Rajin-Sonbong area, as can be seen from the

inventory of industrial enterprises in Table 8, the almost 60 enterprises - divided almost equally

between the two locations - cover a relatively wide range of activities both from the heavy and

light industry sub-sectors. The labour force in these units is reported to range from 50 to 300

except for the few large-scale enterprises. Staff of the biggest enterprise in Rajin/Sonbong, the

Sungri Chemical Plant in Sonbong, is in excess of 2,000. In spite of its name, the plant with an

annual capacity of 2 million tons so far has been exclusively engaged in crude oil refining

(gasoline, heavy oils, lubricating oils, etc.). At present, crude oils originate mainly from Iran and

Libya with procurement from the Tjuman oil field in Russia accounting for some ten per cent of

the total. Oil is reaching the plant site both via rail and a 6 kilometre pipeline linked to the

Sonbong port oil terminal. Other major industrial entities are (i) the Sonbong Thermal Power

Plant with some 850 staff and an installed capacity of 200 MW, operating on oil from the

nearby Sungri oil processing plant, and (ii) the June 21 Ship-Repairing Factory in Rajin.

Industrial production in the Rajin-Sonbong area is predominantly oriented at domestic markets.

Only four of the listed manufacturing enterprises, two of which operate on the basis of joint

venture agreements are or were until recently producing for foreign markets: the two garment

export factories in Rajin and Sonbong, the Rajin timber processing factory and the Rajin

ironware export factory export their entire output, largely on a barter or counter-trade basis.

Whereas the official figures received for 1991 show rather high rates of capacity utilization

reaching 80 per cent or more for two thirds of all production lines (see Table 8), there are also

indications that some industries are having increasing difficulties in the recent past in meeting

their targets. A special case is the aforementioned Rajin garment export factory which, after

the Russian partner's retreat, so far has been unable to replace the previous Russian supplies

of raw materials, thereby bringing production to a halt.

RUSSIAN FEDERATION

Industry has always assumed the major role in the overall economic structure of both

Primorsky Krai in general, and its southern part (Southern Primorie) which constitutes the

Russian portion of TREDA, in particular. While the Territory's share in the Russian Federation's

total industrial production accounted for a mere 1.2 per cent in 1991, the

manufacturing and

construction sectors combined contributed some 67 per cent and 57 per cent to Primorsky

Krai's gross national product and national income, respectively (Table 9). Agriculture is ranking

second, followed by the transport and communications sector and internationally low shares of

the services sector. Available data, however, reveal a marked improvement of the latter's

relative position compared with 1988 which in terms of the gross national product was

paralleled by a declining manufacturing share.

The structure of industrial production in Primorsky Krai so far has clearly been shaped (i) by

the region's militarily strategic role with Vladivostok as home base of the then USSR's Pacific

Fleet and the ensuing creation of a large defense industry, and (ii) by significant deposits of

various natural resources, primarily minerals and non-ferrous metals (inter alia, coal, tin, lead

and zinc), timber and marine resources. Consequently, practically all of the Territory's heavy

industry plants, such as in machine building, ship-repair/shipbuilding or machine tools

production were geared towards the military-industrial complex. As can be seen from table 10,

in 1991 about one fifth of total industrial production originated in the machine-building and

metal working sector alone, second only to food processing with 48 per cent. Within the latter

sub-sector, fish processing accounted for the lion's share; generally, the region so far has

been unable to reach self-sufficiency in food production.

TABLE 8

TABLE 9

TABLE 10

The construction materials and wood-processing sub-sectors also assume important roles in

industry overall, whereas light manufacturing (mainly garments and footwear) with a 4.7 per

cent share is of limited importance only. Preliminary data for the first half of 1993 which have

to be assessed against the background of a continued decline of industrial production over a

wide range of products show a marked reduction in the contribution of the machine-building,

the construction materials as well as the light manufacturing industries. Among the five major economic and geographical zones of Primorsky Krai,

Southern Primorie

has emerged as the most industrially developed district. The area extends from the DPRK

border in the south along the coastline (Khazan District, 50,000 population) encompassing as

main settlements Kraskino (5,000), Posiet (2,000), Zarubino (6,000), Barabash (5,000) and the

administrative centre Slavyanka (18,000) up to Nakhodka and Vostochny with Vladivostok

(700,000) in the centre. Nearly half of Primorsky Krai's total industrial output is produced in

Southern Primorie, however, almost exclusively in the large industrial and transportation

centres in and around Vladivostok and Nakhodka/Vostochny. In turn, Khazan District only

accounts for one per cent of Primorsky Krai's industrial output (Table 10).

In terms of employment, the service sector is ranking first in Primorsky Krai with some 52 per

cent, followed by industry (manufacturing and construction) with 41 per cent and agriculture/

forestry with 7 per cent (Table 11a). Within services, the largest employment is absorbed by

the transport and communications sector (13 per cent of total) which clearly reflects the

Territory's role as a major regional and international transport hub. Primorsky Krai

accommodates four deep-water ports, several smaller ports, three railroad stations with ocean

access and two (shortly three) railroad connections with China and DPRK. As can be

expected, this employment pattern is even more pronounced in Vladivostok, where 20 per cent

of employment originates in transport/communications; another 15 per cent are active in

commerce (Table 11b). Again, with a share below 3 per cent employment in Khazan district is

only a fraction of the Territory total and primarily related to manufacturing and fishery (Table 11c).

TABLE 11

Official statistics on the number of (not only industrial) enterprises under operation in Primorsky

Krai reveal a more than doubling between January 1992 and July 1993 to 23,348 of which 68

per cent are labelled as small. While the precise nature and delineation of the types of

enterprises distinguished in the statistics is not always clear, most categories show an upward

tendency, particularly those of a private legal form (individual, limited liability, joint stock

companies) which together account for some 44 per cent of the total number. However, the

bulk of production continues to take place in public enterprises either under state (some 2,470

units) or municipal (2,326) management.

In 1992, some 600 Primorsky Krai enterprises were involved in the foreign trading of generally

small consignments, largely on a barter basis. Imports exceeded exports by US\$ 173 million

and consisted mostly of consumer goods, automobiles, computers and some food items.

Exports totalling US\$ 273.5 million were dominated by fish/seafood (unprocessed, semi-

processed and canned) with a 75 per cent share, timber 7.8 per cent and fertilizers 7.2 per

cent. Overall, manufactured exports played a minor and - given the turbulences accompanying

the initiated macroeconomic transition - recently diminishing role.

The Territory's difficult economic situation is also reflected in negative growth rates of industry.

In the years 1990/91 and 1991/92 total output declined by 3.7 per cent and 6.9 per cent,

respectively. Negative growth was recorded for the majority of sub-sectors (Table 12a). The

chemical and petrochemicals (1991/92: minus 29 per cent), building materials (31 per cent),

machine-building (13 per cent), flour milling and cereals production (15 per cent) and printing

and publishing industries (41 per cent) were particularly hard hit. According to preliminary data,

this overall downward trend continued in 1993. As of mid-year, the industrial production index

was given as falling a further 18 per cent behind the preceding year's figure. Within Southern

Primorie, only Khazan District recorded a positive growth reaching a remarkable 20 per cent

(Table 12b) which is probably a reflection of the strong impact even small changes have given

the low base level.

TABLE 12

A closer look at the current nature of industry in the sparsely populated Khazan District

displays its limitation to a few activities only, inter alia:

Ship repair: Slavyanka Shipyard, with some 3,000 staff is the biggest employer in the

District. It has ship repair facilities for ships up to 36,000 tons capacity, 200 metres

length and 46 metres width.

Fish/seafood processing: the Far East Base Fleet of Russia for Catching and

Processing of Seafood Joint Stock Co. located in Zarubino which, following its de-

commissioning as a centrally-run state enterprise, was set up in November 1992.

operates three fish-processing plants (for fish canning, fish drying, fish farina

production) in addition to its 31 trawler fishery fleet. The company also maintains a

seafood farm in Posiet for the handling of sea shells, sea cucumbers, oysters and

scallops and possesses the reportedly only processing plant for the drying of squid in

the entire Russian Federation. Two smaller fish processing/cold storage companies are

operational in Slavyanka, one of which as a cooperative and both with individual

access to trawler facilities. Finally, two salmon breeding farms are located alongside

two rivers south of Slavyanka.

Fur processing/animal husbandry: there are seven fur processing, particularly

tanning enterprises in the District, five of which include intensive animal husbandry

(deer breeding, deer slaughterhouse). The two major farms located in Kraskino with

240 and 400 staff, respectively, together raise and process 130,000 mink furs and

2,500 deer for antlers per annum. Half of the mink furs is exchanged directly on a

barter basis with the other half being exported through centralized export companies. In

addition, when Posietskaya Co. Ltd. which raised some 1,800 cows and 800 calves (old

local, low quality cattle) for milk and meat production got into financial difficulties

recently, it was leased out to a Siberian construction company for transporting the

livestock to a Siberian slaughterhouse.

Coal mining: a small coal mine (brown coal) with 160 staff near Kraskino exploits some

5,000 tons per month for Khazan District local consumption; large deposits have been

explored extending also into China.

 $\hbox{ Ports: Zarubino Port commenced operation in 1982 as a mere fishery port with an }$ 

annual average turnover of 250,000 tons of fish in the period up to 1989. Having been

part of a centrally-run state conglomerate under the Ministry of Fishing, the port was

reestablished as Khazan Commercial Sea Port New Joint Stock Company in March 1992, now owned by a number of primarily large Russian enterprises from

various

branches and locations. The aim was and continues to be to expand and to diversify

the port's services; currently, in terms of tonnage, fish accounts for only 5-8 per cent of

port handling business with ferrous and non-ferrous metals accounting for 80-85 per

cent. Total port handling capacity amounted to 1.2 million tons in 1993; there are 400

staff. The progress of TRADP speeded up the preparation of a major port modernization and extension programme in 1993.

Port Posiet was converted from a Government-owned commercial sea port into a joint

stock company in November 1992 with the staff (51 per cent) and the Moscow Ministry

of Transport (49 per cent) as shareholders. Being part of a further privatization move,

29 per cent of the latter's stocks were on offer at the Vladivostok Stock Exchange in

late 1993. With a total 1.5 million tons, actual port handling currently exceeds its

nominal capacity by 50 per cent. Two thirds are goods in transit to Kamtchatka and

Magadan ports (coal: 0.5m tons, clinker: 0.3m tons, other building materials: 0.1m

tons). The remainder are imports (oil pipes/tubes from Japan) and exports of steel

billets and iron ore pellets (to the Republic of Korea and Japan), timber logs (Japan),

clinker (Republic of Korea, Vietnam) and coal (Japan).

## INDUSTRIAL STRATEGIES AND POLICIES DIRECTED AT TREDA OVERALL ORIENTATION

China

The Chinese authorities at central, provincial and local levels alike attach great importance to

the development of TREDA in general and to the promotion of industry in this area in

particular. However, given the relatively short period of time since TRADP was launched, no

integrated or comprehensive industrial development strategy has been formulated for the

target area up to date. Desired directions of regional/local development, as voiced by the

Yanbian Prefecture government and the individual city governments, are embodied into the

general policy orientation of the country's current Eighth Five-Year Plan (1991-1995) and the

new economic master plan on the establishment of a "socialist market economy" adopted

during the Third Plenary Session of the Fourteenth CPC Central Committee in

November

1993.

These policies essentially call for a strengthening of the state's role as a macro-economic

regulator providing the infrastructure necessary to create an environment conducive to the

development of entrepreneurship. The stepping-up of the so far limited public enterprise

reform which is seen as a major tool of raising the frequently low productivity levels as well as

of reducing the budgetary burden caused by loss-making units is particularly relevant for the

industrial sector. While public ownership is to be maintained as the mainstay of the strived-for

modern enterprise system, everyday management is to become the exclusive domain of the

enterprises themselves. The latter, being gradually exposed to an increasingly competitive

environment, would be expected to respond adequately and more speedily to the respective

market requirements.

Consequently, industrial restructuring has been earmarked as key objective in the field of

industry by both Jilin Province and Yanbian Prefecture authorities. The upgrading and

modernization of existing industrial capacities and the establishment of technologically

advanced industries feature prominently in these endeavours. At the provincial level, the

Eighth Plan foresees a general focus on the energy, transportation and basic industries sub-

sectors on the one hand and a branch focus on the Province's two backbone industries,

automobiles and petrochemicals, on the other hand, with the food and pharmaceutical

industries and some light industries, especially textiles/garments as additional targeting areas.

Yanbian policy makers, who have unanimously supported the opening up of their previously

remote prefecture to the outside world in the recent past, are fully aware of the area's large

development potential waiting to be tapped in a situation of open borders with DPRK and the

Russian Federation. In view of the aimed-at easy access to the East Sea (Sea of Japan) in the

context of TRADP, Yanbian Prefecture is expected to develop into a major transportation hub

for international traffic to and from the Chinese northeastern provinces easing thereby the

presently overcharged domestic north-south transportation lines to Port Dalian in Liaoning

Province. At the same time Yanbian Prefecture is envisaged to become an export-oriented

manufacturing centre in itself by the year 2000, with a view to a further development into a

world trade centre by the year 2010.

According to the Yanbian Planned Economy Commission, in the initial phase, priority will be

assigned to the extension of industries based on presently abundant resources. The building

materials and food and clothing industries are considered as dominant industries in this

respect which will be complemented by the enlargement of the construction, tourism and trade-

related businesses. Key roles are further attributed to the production of medicines, tobacco

processing and paper making. While a "moderate development speed" is foreseen for the

production of soft drinks, metal, chemical, wooden and plastic goods, the present growth of the

machine building, petroleum processing and textile industries is considered adequate also for

the nearer future. In parallel, efforts will be made to build up the infrastructure necessary for

the establishment and speedy development of high technology based industrial production in

phase two, i.e. from the year 2000 onwards, such as in the fields of new materials, bio-

technological goods and modern chemical produce.

In overall terms, the promotion of industry in Yanbian in the context of Tumen River Area

development is considered as one contribution towards redressing the rather unbalanced

speed of regional development within China and to catch up with the far more advanced

eastern and southern coastal areas. Hence, the policies Yanbian relies upon in the

achievement of its objectives, are based on experiences made in the advanced parts of China.

Accordingly, notwithstanding differences in a number of details, the primary policy instruments

advocated by both the Yanbian Prefecture and the individual city governments are related to:

transport and communications;

the installation of various types of special economic zones and industrial sites; and

the attraction and encouragement of investments, both from domestic and foreign  $% \left( 1\right) =\left( 1\right) +\left( 1\right) +\left($ 

sources.

Recent developments pertaining to these three areas are summarized in Chapter

III.2 below.

**DPRK** 

Following the so-called Juche philosophy, industry-related policies like all policies in DPRK

have been oriented towards the goal of self-sufficiency. In essence, the concept calls for the

continuous horizontal and vertical diversification of the economy to be based to the maximum

possible extent on indigenous resources and raw materials catering mainly for domestic

markets. Reducing the economic dependence on other countries has been considered as a

major prerequisite to also maintain political independence. Throughout most of the past,

economic planning favoured the development of the heavy industry sub-sector with a view to

providing the necessary inputs for the development of agriculture and light industrial

manufacture.

The major output goals fixed in the current Third Seven Year Plan, covering the period 1987-

93, refer to electricity generation and the production of coal, steel, non-ferrous metals,

fertilisers, cement, textiles, grains and marine products (Table 13). The announced figures

implied the rolling over of targets initially set for realization by 1989 for half of these major

output categories; other distinctive features include a reduction of the previous steel target

from 15 to 10 million tons as well as raised targets for foreign currency earners, such as

cement, non-ferrous metals and - with more than a doubling - marine products. 1989 was

proclaimed the "Year of Light Industry" and in June 1989 the 16th plenary meeting of the

Central Committee of the Party adopted the "Three-Year Plan for Development of Light

Industry" for the period until June 1992, with a focus on textiles, food processing and other

daily consumer goods. The "National Rally for Light Industry" mounted in June 1990 was also

aimed at redressing the lopsided industrial structure. When the December 1993 plenary

meeting of the 6th Supreme People's Congress reportedly acknowledged the failure of the

Third Seven Year Plan, again light industry together with agriculture and trade was given top

priority for a two to three years adjustment period.

DPRK Government officials at central and provincial levels alike express their full support for

TREDA as a means both to improve local economic including industrial

performance in general

and to tap the sub-region's potential as an international business, trade and transport hub in

particular. The major instrument for this to materialize on the DPRK side is seen in the

establishment of the Rajin-Sonbong Free Economic and Trade Zone, approved by the central

government in December 1991, and the ensuing proclamation of the adjacent Chongjin Port as

a free port. Work on a master plan on the envisaged infrastructural extension and the desired

industrial build-up commenced in early 1992 and, upon government approval in March 1993,

resulted in the publication of a zone and investment guide in two parts, entitled "Golden

Triangle Rajin-Sonbong".

TABLE 13

In parallel with the above a number of laws have been promulgated for exclusive application in

the Rajin-Sonbong zones: the Law on Foreigners' Investment, the Law on Foreign Enterprises,

the Law on Foreign Exchange Administration, the Law on Contractual Joint Ventures, the Law

on Foreign Investment Business Enterprise and Foreign Individual Tax, and the Law on the

Free Economic and Trade Zone. Other laws currently under preparation are designed to

further contribute to a business and investment conducive legal framework and include a joint

stock banking law for Rajin-Sonbong (which will include offshore and wholly foreign-owned

banking), a Free Port Law, a Company Law as well as a revision of the country's 1984 overall

Joint Venture Law and of the Customs Tariff Act.

In the course of the Rajin-Sonbong zone development the present industrial structure in the

region is expected to change distinctly. During talks with the mission, government officials

explicitly included as a realistic option the closing down of the clearly uneconomic among the

present industrial enterprises.

Russian Federation

To date there appears to exist no clear-cut specific vision or development strategy shared by

Russian authorities at central, regional and local levels with respect to the development of

TRADP in general and the role to be played by Khazan District in particular. Differing opinions

have also been voiced within academia and the business community. However, by the time of the UNIDO mission a more uniform attitude of both Primorsky Krai and Vladivostok City

Governments had emerged. In short, the general view currently held can be characterised by:

an interest and readiness in principle to foster international economic cooperation with

China and DPRK as part of the strived-for increasing orientation of the Russian Far

East towards the Asian and Pacific Rim countries. While this includes the progressive

promotion of (transit) trade flows from/to China and DPRK through Primorsky Krai,

there is a strong feeling that the untapped potential of the

Vladivostok/Nakhodka/Vostochny area has not yet been fully acknowledged under TRADP. At the same time, for ecological reasons, strong resistance is voiced about

deepening the Tumen River and the subsequent establishment of a river port on the

Chinese side at or near Fangchuan;

considerable scepticism regarding what is seen as too ambitious a vision for TREDA. In

this context, special mention is made of the core city concept or the early construction

of a new international airport in the Russia/China/DPRK border area as unrealistic or at

least premature for some time to come;

a relatively firm stand on the limited industrial development potential of Khazan District

in general and its southern tip, the internationally recognized Khazan wetlands area

(i.e. between Posiet and the DPRK border, alongside the Tumen River) in particular.

The area, which according to environmental experts is considered as one of the most

significant in the world, is a major breeding area for both water and terrestrial birds as

well as one of the main landing areas for migratory birds in the East Asian "flyway", one

of the few migration routes in the world. Also, the Far Eastern Marine Reserves off

Khazan and Zarubino are two of the only three closed marine reserves existing in the

entire Russian Federation and, as such, serve as major reference areas for marine

scientific research on the Russian coast. As a result, the area south of Zarubino is to be

entirely excluded from any future industrial or mining activity. This is to be guaranteed

by the two gradually strengthened administrations of these two environmental zones.

The only developments likely to take place in the Southern Khazan Region will

be

infrastructure (rail, ports, highways, bridges) for transit cargoes and tourist

development. New industries to be located further north are expected to either remain

based on local resources (fish/marine products, some intensive animal husbandry, fur

processing, some food-processing), to use clean and environment-friendly technologies, and/or to cater for the emerging transit trade business.

Although only partly and indirectly linked to TREDA/TRADP, the June 1993 "Concept for the

Economic Development of South Primorie" presented by the Primorie Economic Development

Task Force which had been jointly set up by the Primorsky Krai and Vladivostok City

Governments in 1992, spells out the local authorities' perceptions in more detail. Dropping

earlier intentions to establish what was called the contiguous Greater Vladivostok Free

Economic Zone, the new concept distinguishes three so-called "zones of rapid growth":

the Vladivostok Region (Vladivostok, Artyom, Nadejdinsky District) considered as the

Territory's primary political, business, scientific/educational and cultural centre is

ascribed the function of a nucleus for Southern Primorie development;

the Nakhodka Free Economic Zone east of Vladivostok as a de jure and de facto

autonomously managed development centre; and

the Khazan District Economic Development Area with Slavyanka, Posiet and Zarubino

as its core settlements.

The overall aim of the Primorie Concept is described as "the intensive socio-economic

development of the interdependent industrial and port areas in South Primorie based both on

foreign investment and self-help and the establishment of close ties in market economies

between Russia, the Russian Far East and China, the Koreas, Japan and other Asian-Pacific

Rim countries" . While the need to preserve the region's natural resource base and its support

function for the Russian Pacific Naval Fleet is acknowledged as a major framework condition

for all future plans, the Territory is designed:

to function as a link for the economies of Russia and the Asian-Pacific region and

between the countries of the former Soviet Union and the Asia-Pacific Region; to help in creating an economic community around the East Sea (Sea of Japan);

to become a national marine economic centre;

to develop a recreational industry suited to its unique natural and ecological assets;

and

to work towards cooperation in agriculture with neighbouring countries.

This overall orientation is translated into a number of priority goals related to the region's

envisaged production and service functions as well as to infrastructural requirements as

summarized in box 1.

The concept foresees a phased approach with crisis management absorbing most of the

authority's attention during the initial phase until including 1994 and encompassing, inter alia,

the maintenance of political stability, the stimulation of industrial production, the passage of

market-oriented legislation and the creation of a conducive business environment for foreign

investors. An economic upturn is expected for the period 1995-2000 while a standard of living

comparable to industrialized country levels is hoped to be reached by the year 2005. The

upgrading of infrastructure and the restructuring of the regional economy, with a view to

improving and broadening the export base from largely unprocessed raw materials to a range

of internationally competitive goods, are considered as crucial elements of an eventual

success.

At the same time, Vladivostok's role is foreseen to change distinctly in the direction of a service

centre, with a focus on financial, scientific, information and international trade-related

businesses as well as on other high tech/high value added production activities. This is

expected to parallel a likely reduction of industrial production capacities in the city area in line

with (i) the planned conversion of defense industries and (ii) the generally envisaged

decentralization and relocation of (especially heavy and polluting) industry from the city,

preferably to the east and north of Southern Primorie, i.e. not to Khazan district. As to the

latter, improved access to/from the outside world is fully supported which includes the

extension of Zarubino and Posiet ports and the connecting rail/road network. Again, little scope

is seen for broadening the district's industrial base beyond a modernization and upgrading of

present activities. This does, however, encompass the idea of a highly specialized export

processing zone/techno park at Zarubino and the possibility of the district developing its

(limited) potential as an agro- and food-processing base for Vladivostok as well as a

regional/international recreational and spa zone.

In "Primorie Economic Development Task Force", op. cit., pp. 20-21, priority goals are stated to

be:

diversify port and transport services; improve fish-processing techniques; establish efficient fish farming;

create new biochemical and pharmaceutical products, based on local natural

#### resources;

convert defense plants into civilian goods production for domestic and foreign markets;

increase range of available consumer goods;

store and process agricultural goods;

develop recreational and hotel/catering services;

improve market infrastructure up to international standards;

simplify registration and regulation of private business;

increase linkages of R&D results and production;

train administrative and service personnel;

develop ecologically sound energy resources;

modernize urban water supply and sewage systems;

provide housing and employment opportunities for socially

disadvantaged people;

improve transportation system at a large scale;

modernize regional telecommunications system.

SELECTED RECENT POLICY MEASURES IN DETAIL

Extension of Infrastructure

The importance of a substantial upgrading and extension of the generally poor physical

infrastructure, both within and among the border regions of TREDA as a prerequisite for any

meaningful initiation of the region's accelerated economic and industrial development, has

been fully recognized by all participating parties. On the basis of estimates and projections of

the expected future flows of goods and people within and through TREDA, the short- and long-

term infrastructural needs, especially in the areas of transport and communications, have been

assessed and detailed recommendations on the improvement of the few existing and

installation of new road, rail, air and sea transport links have been made elsewhere under

TRADP. In practice, a number of pertinent measures are at different stages of planning or

implementation in the three countries with some of them having been completed or nearing

completion in the near future. The latter will have a great impact on the industrialization

prospects and opportunities. The following provides a brief summary account of major recent

developments pertaining to the transport infrastructure at the time of the UNIDO mission.

Roads:

China:

Completion in 1989 of the new road from Tumen to Hunchun (61 km) shortened driving time

Yanji-Tumen-Hunchun from 7 to 2 hours, the Tumen-Hunchun section thereof from 3 hours to

1 hour. A further upgrading to an expressway is under consideration.

China/Russia:

Completion of the 14 kilometre highway construction from Hunchun to Chenglingze

(Chinese/Russian border) was due in October 1993. With the reported involvement of some

170 Chinese labourers, construction was also at an advanced stage between the Chinese and

Russian border control points and was also progressing between the Russian checkpoint and

Kraskino.

China/DPRK:

With the construction of a 20 metre wide road expressway from Yanji to Longjin having been

completed, the 47 kilometre extension to Sanhé/DPRK border, at a cost of US\$ 16 million, was

underway. Upon completion, driving time from/to Yanji will greatly be reduced from presently

3.5 hours to one hour. The new road link will also add to the advantage transit trade to/from

Japan enjoys (currently three days) when compared with shipment through Dalian (reportedly

half a month due to longer distance and port/rail/road congestions).

Phase I of new road construction Hunchun-Shatuozi (DPRK border) was completed in 1993;

phase II was expected for completion by mid-1994.

DPRK:

Works on upgrading/widening of the road Chongjin-Haeryong/Sanhé (Chinese border) were

due for completion by end-1993, with pavement being foreseen by end-1994. The project is

totally funded by the Yanbian Gonggyo Trading Company which will recover its outlays in

return from the future collection of tolls for road usage.

The design for upgrading the road from Rajin to Saebyol (extension to 10 metres width,

pavement) was to be finalized by end-1993; completion of construction was foreseen by end-

1994 (widening) and mid-1995 (pavement), respectively.

#### Rail:

China/Russia:

Completion of the 42 kilometre Hunchun-Kraskino composite track scheduled for June 1994

(both cargo and passenger traffic) is expected to have a major impact on transport flows

between China and the Russian ports. Construction work started only in March 1993, and with

an estimated total investment of Y300 million was bilaterally financed by the Chinese and

Russian authorities through the Golden Ring Sino-Russian Joint Stock Holding Co. The

Hunchun-Chenglingze portion was due for completion in late 1993. A rail conversion station

(Hunchun International Railway Transshipment Station) for changing cargo from Russian to

Chinese trains is under construction opposite the Hunchun Border Economic Cooperation

Zone. The Tumen-Hunchun section started operations on schedule in late September 1993.

Chinese authorities plan capacities for the Hunchun-Kraskino line of 5 and 7 million tons per

year for 1995 and 1997, respectively. Works for doubling handling capacities of Tumen

Railway Station have commenced.

China/DPRK:

An agreement has been signed between China and DPRK on a further 5 km railway link-up

some 20 km west of Hunchun; this will encompass reconstruction of an earlier railway bridge

across Tumen River.

#### Air:

China:

Yanji airport was reopened as an international airport after extension in late 1993, thereby

improving access to TREDA considerably. A number of international destinations were added

to regular domestic flights to Changchun, Shenyang, Dalian and Beijing. DPRK:

A dirt airstrip has been constructed near the Russian and Chinese borders in the northern part

of the Rajin-Sonbong area. The DPRK Government is said to have plans to develop it into a

3600 metre runway.

Environmental concerns may cause this plan to be re-considered.

Ports:

DPRK:

Chongjin Port:

By end-1994, extension underway since 1992 is to result in increasing annual handling

capacities of Chongjin West Port from 7.1 to 10 million tons. Ongoing work

comprises the

modernization of existing facilities (loading/unloading equipment) and linking two of the four

west port terminals in order to accommodate handling of 10 million standard container units.

Actual port handling total (East and West Port) was given as 4.7 million tons in 1992, 3 million

being foreign cargoes. An increase to a total 7 million tons was expected for 1993.

In the past the three terminals of Chongjin East Port, with a total capacity of 870,000 tons per

year, mainly catered to general cargoes; mineral oils, pig iron and grains, almost exclusively

from and to China. The four West Port terminals mainly handled sands and grains, steel

products, coal and ores. In line with the expected continued progress of the Rajin-Sonbong

zone, port extensions are envisaged to result in a total annual port capacity of 20 million tons

by early next century.

Rajin Port:

Several measures to modernize port equipment and to upgrade storage facilities were due for

completion at end-1993 with the aim to increase total port handling capacity from hitherto 3

million tons to 7.5 million tons. These included the enlargement of covered storage facilities

(presently 217,000 tons) by 8,100 m2 through a new building; new train unloading facilities

linking up with the already existing railway connection to/from China and the Russian

Federation (composite gauge); the installation of a new 1,200 m conveyor belt for fertilizer

transport; 2 conveyor type loaders, one of which for potassium. The unloading of alumina

oxide from Australia destined for the Russian Federation onto smaller vessels has become the

port's main business in revenue terms since the respective unloading facility became

operational in 1992. Overall, port capacity use remained constant at around 50 per cent in

1992-93. The range of handled items is led by coal (400,000 tons; originating from the Kusbas

basin in Russia for export to Japan), followed by fertilizer (300,000 tons), timber (200,000

tons), grains (100,000 tons) and steel products (100,000 tons, 90 per cent of Russian origin);

another 400,000 tons of various items are domestic cargo.

Further port extension is planned to take place in stages with the ultimate aim to reach a total

port capacity of 50 million tons per annum by 2010, designed to include 5

million standard

container units. There are no container handling facilities at present which is given as the

major reason why so far no attempt has been made to attract regular liner services. Capacities

for 10 million tons are expected to be installed by the end of phase one in 1995, including

200,000 standard container units. Coal handling is planned to exceed one million tons

annually. However, funding for investments other than the ongoing ones was not yet secured

even for all phase one activities.

Sonbong Port:

Work is in progress on a second submarine pipeline from Sonbong Port oil terminal to the

affiliated unloading station (floating wharf) some 3.3 km off the shore which will be used for

Russian refinery products on transit. Dredging is underway at the outgoing terminal to allow

servicing vessels up to 20,000 tons compared with the possible maximum of two 5,000 tons

tankers presently, due for completion in 1995.

Russian Federation:

Zarubino:

Khazan Commercial Seaport Joint Stock Company which, since its establishment in early 1992

has been managing Zarubino Port, speeded up its modernization programme in mid-1993 due

to (i) the progress of TRADP and (ii) an increasing interest in the port as expressed by foreign

businesses. While details of the projections laid-down in a draft feasibility concept are to be

put in concrete terms in a Japanese-funded full-fledged feasibility study, total capacities are

earmarked to be expanded from presently 1.2 to 2.8 million tons, with two thirds of the  $\ensuremath{\text{Theorem No.}}$ 

increase to be achieved by modernizing the existing terminal, the remainder by constructing a

new terminal. As to the former, newly purchased cranes for 60 ton cargo allowing direct ship-

to-ship transfer were already installed in 1993. The overhaul/upgrading of the 3 kilometre

railway track connecting the port with the main Vladivostok-Khazan-DPRK line (and thus due

for linking up with Hunchun) was also completed by the company in 1993. Pending the

outcome of initiated market analyses, preliminary future plans include the installation of

container facilities as well as a bulk grain terminal. There is talk of reaching a total port

capacity of 11 million tons p.a. by the end of the decade. The envisaged

extensions are driven

principally by Siberian metallurgical and other commercial and export interests and - to a lesser

extent - by Chinese (bagged) grain, containers, metal and timber transit port requirements.

#### Posiet:

Intentions to increase the currently fully used port handling capacity from 1.5 to 2 million tons

per year through the construction of two new terminals for steel products and possibly up to

1,000 containers were reported to be at an advanced stage of design. The project would be

launched by Posietmet, a new stock company to be set-up by four metallurgical, mainly steel,

companies from the Ural.

According to the port management, in 1992 two thirds of port handling accounted for domestic

shipments to Kamtchatka/Magadan (split-up into 0.5 million tons of coal, 0.3 million tons of

clinker, 0.1 million tons of other building materials), the remaining 0.5 million tons for imports

(0.1 million tons oil pipes/tubes from Japan) and various exports (steel billets, iron ore pellets:

to the Republic of Korea and Japan; wood/timber logs, coal: to Japan; clinker: to Vietnam and

the Republic of Korea). There are plans to stop coal handling for environmental reasons once

present contracts with the government expire in late 1995.

After receiving government approval for the port's opening to foreign flag carriers, customs-

control facilities are currently being installed. Foreign ships were scheduled to be serviced from

1994 onwards.

Vostochny/Nakhodka:

The opening of a new (second) coal terminal in September 1993 doubled coal handling

capacities of Vostochny Port from 6 to 12 million tons, particularly for exports to Japan,

including, it is hoped, by recapturing coal handling from Rajin. A new fertilizer terminal is under

construction with German funding. Construction of a new corn terminal (5.5 million tons p.a.)

was under negotiation with a US company. Total port handling was reported as having

declined after the USSR break-up from 12 million tons p.a. to some 9 million tons p.a. at

present. Major products handled at the port are woodchips (30 per cent capacity use currently),

sawn timber/logs (50-80 per cent), metals (90 per cent) and coal. A container complex is of

major importance.

Construction of a new commercial port terminal at Nakhodka Port is under planning. At

present, the port handles mainly grain, metals, timber and general cargo and also

encompasses a fishing port and oil terminal. Zone authorities envisage a gradual extension of

combined port capacities of Nakhodka/Vostochny over time from some 25 to 70 million tons

per year.

Border Crossing Facilities:

Recent developments regarding the facilitation of border crossing within TREDA include:

the completion of a new customs building on the Chinese side at the Sanhé/Hoeryong

border crossing south of Longjin in August 1993. Negotiations were underway with the

DPRK side on a bridge extension to also accommodate container traffic once the

ongoing road extension is completed;

after opening the newly erected customs building at Chenglingze border station in

1992, completion of the road control area was due in September 1993;

China and DPRK agreed to reopen an earlier border crossing point some 20 km west of

Hunchun for both rail and road traffic;

a general agreement was reported as having been reached between Russia and China

at provincial level concerning the opening of an additional road border crossing at

Fangchuan/Khazan;

the reopening of Tumen border crossing south of Hunchun on the road to Fangchuan

was expected to become effective soon. The border station had been closed in 1982

due to low traffic volumes numbering some 600 border crossings annually. Special Economic Zones and Industrial Estates

The intended or actual installation of various types of special economic development zones

and/or industrial sites together with the earmarking of certain preferred areas of investment

has become the major desired mechanism for the industrial build-up within TREDA, particularly

on the Chinese and DPRK sides. In general, these zones are designed to primarily attract

foreign capital, technology and expertise, offering in exchange tax incentives, a tariff-free

environment and low charges for land and labour.

China:

As a response to the central government's renewed emphasis on accelerating economic

growth and reform, these special investment areas have increased considerably

in recent

years in terms of both type and number throughout the country. Following the early set-up of

five Special Economic Zones and 14 open coastal cities 17 so-called Economic and

Technological Development Zones and more than 50 New and High Tech Industrial Development Zones have been established. In addition to these state-level approved zones,

provincial and local governments benefiting from tendencies to decentralise administrative

powers have progressively initiated the installation of industrial development sites within their

boundaries under different names.

Major related developments to date within TREDA are the following:

Yanji has been selected by the central government (i) as one of a total of five pilot cities

earmarked countrywide for reform and industrial restructuring and (ii) as one of eleven pilot

cities for the integration of science and technology/research and development into the

economy. Following this, a state level-approved pilot Economic and High Tech Development

Zone is under preparation as core part of a 12 square kilometre Economic and Technological Development Zone. Activities in the high tech zone are expected to focus on

the production of optical fibre cables, automobiles, advanced building materials and various

advanced aluminium products. Work has also commenced on setting-up two other industrial

sites labelled as zones, i.e. Dongguang Industrial Development Zone and Xin Feng High

and New Technology Development Zone with projected areas of 12.3 and 1.3 square

kilometres, respectively. Investment invited in there is to cover a wide range of activities

including the further site or property development itself, inter alia in the fields of basic new

materials, non-ferrous metal processing, chemical engineering and electronics.

A business and commercial centre with an investment volume of Rmb 400 million and labelled

as Northeast International City is under construction in the Yanbian Prefecture capital. The

installation of tourism facilities in the form of a traditional Korean village surrounded by modern

facilities (golf course, skiing centre, etc.) is aimed at with the establishment of the 17.3 square

kilometre Mount Maoer Tourist Zone south of the city currently under design. Negotiations on

a US\$ 110 million integrated cattle raising and beef project - the largest one with foreign

participation ever approved by China's Ministry of Foreign Trade and Economic Cooperation -

as of August 1993 were nearing finalisation for investment in the Yilan Stock-raising

Development Zone.

The whole of the Tumen area was declared an Economic and Development Zone in 1992 by

the Jilin provincial government. In parallel, three sites were identified as major initial target

areas by the city authorities: the Liangshui Experimental Area for Economic and

Technology Development, the Nanwaizhi export-processing area, and the Tourism Development Area Riguangshan Mountain.

Having been declared an Economic Development Zone by the Jilin provincial government as

early as 1988, the status of Hunchun city was raised by the State Council to an open city

(November 1991) and further to an open border city (March 1992) as a means to support the

increasingly busy and lucrative border trade business in this area. This status which was also

conferred to three other cities in the Chinese northeast is more or less identical with the open

coastal cities' status along the country's south and southeast coastline. It entails the transfer of

a number of state and provincial level administrative powers to the local government including

in the areas of planning, investment, foreign economic relations and trade, the use of land as

well as taxation.

In late 1992 construction works started on the Hunchun Border Economic Cooperation

Zone, located south-east of the old city area six kilometres off Chenglingze border crossing

with the Russian Federation and with an envisaged early direct access to road and rail

connections from and to Russia. Detailed plans have been drawn up to cover a 24 square

kilometre planning development area by the year 2000, one fifth of which will be developed in

the first phase. Site preparation, such as the construction of roads, the installation of utilities

etc. is underway and partly completed for a 2.3 square kilometre initial area which will include a

80,000 square metres bonded warehousing facility. Overall, the border cooperation zone will

be divided into several sub-zones, such as for agro-oriented and high tech production, and will

also comprise a multitude of service facilities, inter alia office buildings, schools, a hospital and

100 residential houses. Zone development is foreseen to materialize in three

stages: following

the completion and full use of the initial industrial area (1993 - 1995), emphasis in stage two

(1996 - 2005) will be placed on the installation of the northeast and southwest industrial zones,

respectively. The gradual replacement of labour-intensive production processes by

technologically innovative or high tech production lines is aimed at in stage three (from 2005

onwards).

#### DPRK:

The 621 km2 Rajin-Sonbong Free Economic and Trade Zone is designed to perform the

three functions of (i) an international cargo transit centre, (ii) a mainly export-oriented

manufacturing processing centre, and (iii) of an international tourist centre. The transformation

into the envisaged cargo transport hub is to be achieved by the continuous upgrading and

substantial extension of transport networks and facilities (ports, roads, rail, airports). Export

manufacturing activities are expected to concentrate on light including technologically

advanced industries, and tourism facilities, such as hotels, camping sites, holiday resorts and

other recreational installations are intended to be primarily located along the coastline north of  $% \left( 1\right) =\left( 1\right) +\left( 1\right)$ 

Sonbong.

The government plans to develop the Rajin-Sonbong Zone in three stages:

Stage one (1993-1995) is to focus on creating (i) the necessary infrastructural

preconditions to internationally establish the zone as a transit hub, with the bulk of

investments channelled into Rajin, and (ii) a favourable investment climate;

By the end of stage two (1996-2000) the zone is expected to be fully operational and to

have assumed the role of an important northeast Asian trade centre. Largescale

export processing centres to accommodate specialised industrial production activities

are planned to be established during this period, and tourism development is expected

to show some first results;

Only at the end of stage three (2001-2010) the zone is foreseen to have reached its

final shape. By then the total annual port handling capacity combined of Rajin,

Sonbong and Chongjin Ports is planned to reach 100 million tons, up from 20 and 50

million tons foreseen for the years 1995 and 2000, respectively.

In the course of the zone's development population is thought to increase

sharply; the

government estimates the population in the Rajin and Sonbong urban areas to rise from the

present 85,000 to 150,000 by 1995 and to 300,000 by the year 2000.

Plans of a mostly rather general nature have been drawn up for a total of nine industrial

parks/sites to be located within the Rajin-Sonbong zone (see Table 14). In most of the cases,

it is intended to follow-up with the detailed design once the needs and specific requirements of

incoming investors have become clearer.

Russia:

The 4,600 km2 Nakhodka Free Economic Zone (FEZ) which became effective in January 1991

so far remains the only special economic zone in the Russian Federation's part of TREDA.

Located some 180 kilometres east of Vladivostok, it extends almost 100 kilometres along the

coastline of Vostok and Nakhodka Bays and comprises the cities of Nakhodka and Vostochny

(300 km2; with a combined population of 200,000) as well as adjacent areas of Partizansky

district including the city of Partizansk (4,300 km2; 30,000).

Nakhodka FEZ is governed by a set of rules and regulations promulgated in several steps over

time. These include the Law on Foreign Investment in the RSFSR, the Decree of the RSFSR

Supreme Soviet and the RSFSR Council of Ministers on "Top-Priority Measures for the

Development of the Free Economic Zone in the Region of Nakhodka, Primorsky Krai" of 23

November 1990, the Primorsky Krai Regulations for the Free Economic Zone in the Nakhodka

area, and the Presidential Decree on "Measures for the Development of the Free Economic

Zones in the Russian Federation" of 4 June 1992. As a result, the FEZ which is not seen as

bearing any direct relation with TRADP/TREDA by the authorities is independently managed

by an Administrative Committee formed by both the Nakhodka City and Partizansky Regional

Councils. The Committee is the sole responsible organ for the elaboration and implementation

of FEZ policies, the screening and approval of foreign and domestic investment proposals as

well as the registration of businesses operating in the zone. In 1993, central government credit

amounting to Rubles 20 million were earmarked for infrastructure development within the zone.

TABLE 14

The management considers as major future directions of zone development (i) the

strengthening of transport infrastructure (Nakhodka, Vostochny Port extensions, improved rail

and air connections), (ii) the promotion of service businesses related to transport and trade,

and (iii) the attraction of "new", i.e. previously underdeveloped industries, especially in light

manufacturing, electronics assembly, etc. Recent top priority plans and projects include the

establishment of a Russian-US American industrial complex including the construction of a

new container terminal alongside Port Vostochny (175 ha); a Russian-ROK industrial

complex/techno park near Port Vostochny (330 ha) for the production of light consumer goods,

farm equipment manufacture and assembly, etc.; an electric power plant and a new water

reservoir to accommodate the needs of the industrial sites under preparation. In addition, as a

means to improve the FEZ's accessibility by air, dual military-civilian use of the Zolotaya Dolina

military airfield 25 km off Vostochny Port was approved by the military authorities in 1993 and -

after upgrading/modernization works - is due to become operational in early 1995.

**Investment Promotion** 

The important role to be played by foreign investment in TREDA as a means to secure the

foreign capital needed for the envisaged industrial and infrastructural modernization and

extension, the generation of foreign exchange through increased export production as well as

the influx of technological and managerial know-how has been acknowledged by all three

riparian countries.

In line with country-wide policies to further encourage investments from abroad and the

ensuing existing legislation, Yanbian Prefecture has opened its doors widely to foreign

investors. These are invited (i) to enter into joint ventures with the whole or parts of the

predominantly state-owned enterprises advertised for foreign participation, or (ii) to establish

wholly foreign-owned enterprises subject to certain specified conditions, or (iii) to engage in

counter-trade (or product buy-back) type of arrangements, particularly in the case of joint

undertakings with investors from countries with hard currency shortages (DPRK, CIS,

Mongolia, Vietnam, etc.). Reportedly, joint undertakings may also be

established with private

Chinese businesses since recently. Joint ventures proper may take two forms:

Sino-foreign joint ventures, also known as equity joint ventures, are characterised by

joint investment and management, with the risks, profits and losses shared by both/all

partners of the joint venture. Mandatorily organised as limited liability companies, equity

joint ventures should in general have a foreign partner(s) share of not less than 25 per

cent. There is no stipulation concerning the maximum foreign share permitted. Investment may be in the form of cash, physical assets (such as factory buildings,

premises, facilities, machinery equipment, tools, raw and semi-processed materials,

components and parts, warehouses and other), industrial property rights, special

technology as well as - on the part of the Chinese investor - land-use rights. Profits are

shared according to the proportion of investment contributed by each partner in the

registered capital. Equity joint ventures are governed by the Law of the People's

Republic of China on Joint Ventures using Chinese and Foreign Investment.

Chinese-foreign co-operative joint ventures, also referred to as contractual joint

ventures, are less strictly defined by law and thus characterised by a higher degree of

flexibility, simplicity, and ease of reaching agreement viz. an equity joint venture. The

rights, liabilities and obligations of the various parties, including the investment

composition, the distribution of profits and management responsibilities are set out in a

contract. In most cases, the foreign party provides the capital, equipment, material and

technology, while the Chinese party provides the land, premises including usable

existing equipment and installations, workforce, material resources and a small amount

of capital. The relevant legal base for this joint venture type is contained in the Law of

the People's Republic of China on Chinese-Foreign Co-operative Joint Ventures.

The type and extent of incentives offered to foreign investors varies with the type of business,

the field of investment and the location. According to state-level legislation, export-oriented

and advanced technology enterprises located in special economic zones, the open coastal and

border cities/zones generally enjoy the highest degree of preferential

treatment, essentially in

the form of tax reductions and exemptions. These are complemented by additional, as a rule

more favourable incentives granted at provincial level or below. Concerning investment in

TREDA, the Jilin Province as well as the Yanbian Prefecture governments and practically all

the relevant city/zone authorities have promulgated such promotional schemes in the most

recent past, yet some of them so far on a temporary or provisional basis only.

Investment guides introducing these promotional policies with relevance for TREDA in varied

format and detail have been published since 1992 by the governments of Jilin Province,

Yanbian Prefecture, Yanji City, Tumen City, Longjin City and Hunchun City. Based on this

information Table 15 provides a synopsis of the major incentives applied. As can be seen, the

incentives are primarily related to various tax and fees reductions and exemptions as well as to

preferential treatment in areas like priority access to land or credit, the right of autonomous

management or the licence- and duty-free import of the needed capital goods, raw materials

etc.

While state-level stipulations offer tax rebates primarily to export-oriented enterprises and

technologically advanced enterprises located in the various special zones as well as for

investments in certain specified sectors (such as energy and communications), provincial and

city rules enlarge this list of investment fields eligible for preferential treatment. Jilin Province,

for instance, includes investments in (i) infrastructure and basic industries, (ii) the upgrade of

existing enterprises, (iii) so-called "backbone" and "superior" industries, and (iv) capital and

technology intensive industries.

TABLE 15

In essence, practically most if not all investment with foreign participation in TREDA is entitled

to the preferential 15 per cent enterprise income tax rate rather than the standard 32 per cent

rate. Depending on the sector of investment, exemptions apply for up to five years of profit-

making with half rates offered thereafter up to a maximum of the tenth profitable year, or

indefinitely to export-oriented enterprises meeting specified export shares.

Other salient features include exemptions from and/or reductions of local income tax, the VAT-

type commercial and industrial consolidated tax, partial or complete income tax refunds for

reinvestment, and tax-free profit remittances. Moreover, according to provisional Jilin provincial

rules rewards amounting to between 1 and 5 thousandth of the foreign capital invested are

granted to intermediaries introducing capital from Hong Kong, Macao and Taiwan Province of

China.

While the aforementioned summarises the available incentives on the basis of written

documentation, there are also indications of a certain scope for further (downward)

negotiations concerning the terms and conditions of individual investment contracts. Also, in

the light of past experience that agreed export shares were frequently not met in practice, Jilin

Authorities claim to have abandoned any requirement to specify export targets in joint venture

contracts since end-1992 while the encouragement of exports is maintained in more general

terms. Eventually, as a means to facilitate foreign investment approval procedures, the Jilin

Provincial Commission of Foreign Trade and Economic Cooperation has authorised the

Yanbian Prefecture as well as all city governments to approve applications for investments up

to US\$ 10 million. Reporting duties, however, have to be observed and investments above the

US\$ 10 million ceiling continue to require state-level approval.

The promotion and thus attraction of foreign investment is at the very heart of the Rajin-

Sonbong Free Economic and Trade Zone concept. With the Rajin-Sonbong foreign investment

legislation showing many similarities with the Chinese stipulations, foreign capital is welcome in

the form of equity joint ventures, contractual joint ventures and - unlike elsewhere in DPRK - of

wholly foreign-owned ventures. Investment is particularly invited into a number of priority

the production of goods which are in great demand or highly competitive internationally;

industries aimed to upgrade equipment and technology applied by existing enterprises;

the modernization and expansion of the present infrastructure; activities related to mineral resources development and exploration; as well as

service industries.

In turn, polluting industries unless equipped with high standard "clean" technologies and

industries endangering national security will be banned from any foreign involvement.

In September 1993 the government published a list with details on some 90 investment

projects, covering transport and communication infrastructure (with 19 projects), tourism

including services (4) and industry (67). Total investment needs for the latter have been

calculated to amount to US\$ 3.6 billion, US\$ 1.5 billion of which alone assigned for

modernizing and extending the Sungri oil processing plant. Other major advertised investments

include the assembly of annually 50,000 trucks (US\$ 380 million total investment), the

production of 100 million integrated circuits (US\$ 220 million) and of 100,000 motorcycles (US\$

100 million). The remainder is made up of a variety of household consumer goods, food

processing and electrical/electronics industries.

The incentives offered to foreign investors mainly consist of a preferential 14 per cent

corporate income tax rate which may be further reduced in special cases, tax holidays, tax free

profit remittances as well as preferential access to land lease (up to a 50 years maximum) and

credit (Table 16). With regard to the published fees, rents and other charges applicable in the

zone the authorities do see room for downward adjustments on an individual basis.

Moreover, one-stop investors' services are planned to be provided by the Rajin-Sonbong

Development Promotion Centre to be established in Rajin and currently at an advanced stage

of design. International advertising of the zone was initiated in early 1993 with a so far rather

small number of investment promotion seminars held inter alia in Finland (March), Switzerland

(May), Guangzhou/China (June), Germany (May, September) and Austria (November).

TABLE 16

With regard to Primorsky Krai, foreign investment is assigned a crucial role in the initiated

economic restructuring by governments at all levels. Investment is invited in the form of joint

ventures, wholly foreign-owned enterprises in certain cases, subsidiaries and affiliates of

foreign ventures set up elsewhere in the country, and representative offices.

Joint ventures

with paid-up capital up to Rubles 100 million must register with the Primorsky Krai Government

or - in the case of Nakhodka  ${\sf FEZ}$  - the Nakhodka  ${\sf Zone}$  Administrative  ${\sf Committee}$ ,

respectively. Investments above Rubles 100 million need to register centrally with the Russian

Agency for International Cooperation and Development in Moscow. Registration marks the end

of successful negotiations between interested foreign investors and potential local partners in

the course of which advice is normally sought from local law/legal service companies

concerning the respective investment regulations, procedures and documentation

requirements. In view of the absence of any central foreign investment promotion or

coordination office at Territory government level, little involvement of the latter appears to be

witnessed at the identification and preparation stages of foreign investments. No foreign

investment guides or brochures - again, with the partial exception of Nakhodka FEZ - have

been made available to date. In this context, mention was made to the UNIDO mission of the

presently parallel existence of different investment rules for different locations/sub-regions. As

of the time of the mission there were, however, plans to set up a Division for Investment

Promotion within the Primorsky Krai government as well as an Investment Promotion Office as

major implementing arm of FDI policies.

While the existing legislative acts related to foreign investors provide guarantees against

expropriation and other forms of government interference, non-discriminatory treatment of

foreign vis-a-vis domestic investments, free remittance of after-tax profits etc., there appears to

be scope for the fine-tuning of individual investment modalities. Companies with a foreign

share of at least 30 per cent are entitled to certain tax privileges such as reduced tax rates on

profits (7 per cent payable to the national budget, plus a maximum 3 per cent to Nakhodka/the

Partizansk region) after a five year exemption period from any tax expires. Elsewhere in

Russia, the tax rate for foreign investment ventures, state enterprises and private enterprises is 32 per cent.

INDUSTRIAL DEVELOPMENT IN TREDA: ACHIEVEMENTS, KEY

# CONSTRAINTS AND MAJOR OPTIONS - AN ASSESSMENT

#### **ACHIEVEMENTS**

In the light of the preceding stocktaking with regard to the present shape of the industrial

sector and industrial production in TREDA as well as to some major features of the relevant

industrial strategies and policies pursued in the three riparian countries, in the following an

assessment is made of recent achievements, major constraints and future options in the field  $% \left( 1\right) =\left( 1\right) +\left( 1\right$ 

of industry.

The evidence derived both from written information and - ever more so - from the mission's

personal observations in TREDA clearly reveals different speeds with which the industrial

build-up, modernization and/or extension in the target area is currently taking place. This is

primarily caused (i) by differences in the basic attitudes on the parts of policy makers at

different levels concerning the role to be played by industry within TREDA and TRADP in

general, (ii) by the varied nature, scope and design of individual policy measures and initiatives

taken so far, (iii) by the different perceptions on the side of business people as to the

(industrial) development and business potential of the locations in question, as well as (iv) by

the different types of constraints to be witnessed in the three countries which need to be

addressed if industrial progress is to be achieved.

As shown above, given the "history" industry is already looking back on within TREDA and the

major general challenge industrial policy makers face in the three riparian countries, is not to

start its build-up from scratch. While it is true that industry has at best played a minute role in

the core area, industrial production in the Vladivostok/Nakhodka, Chongjin and Yanji areas has

for a long time assumed major economic importance. Thus, the major general challenge

currently is industrial restructuring with a view (i) to reorienting the sector to actual demand in

both local and international markets, particularly in favour of the long neglected light industry

branches, and (ii) to improving the quality, efficiency and productivity of production, inter alia

through technical, organizational and managerial upgrading. These needs are to be

acknowledged and adequately reflected in the three country's industry-related policies quite

independently from the precise form and modalities of a continuation of TRADP

if industry is to

be assigned a leading role as a future employer and income generator.

In general, while the continued participation to date of the riparian countries in TRADP and

ensuing hopes to benefit from joint - or at least coordinated - action can largely be seen as an

achievement in itself, this does not necessarily imply identical aspirations and expectations on

the part of all countries. Rather, views vary among and even within the individual countries.

The Chinese, for instance, are clearly in favour of simultaneously boosting industry and the

region's emergence as a major Northeast Asian transport hub; they rely on an increasingly

open border regime and are eager to get access to the East Sea (Sea of Japan), preferably

through a river port of their own. DPRK articulates its keen interest to open up the Rajin-

Sonbong area as a means to import much needed capital and technological knowhow. The

Russians put emphasis on industrial restructuring in the Vladivostok area with a view to

considerably enhancing the role of the service sector. The attraction and establishment at

large scale of new industries in the southern tip of Primorsky Krai is clearly rejected. Current

developments in TREDA with Russian involvement appear to be largely business/market

driven and much less policy-induced.

While overall industrial achievements to be observed throughout TREDA in the recent past

remain limited, progress cannot be considered negligible. As summarised below, this

statement holds particularly with respect to foreign investment and border trade development.

Also, some mostly local (private) business driven moves to enter into crossborder activities

only represent first signs of an emerging sub-regional industrial cooperation and integration

pattern. There is, however, ample evidence that as of now the most dynamic developments

are taking place or at least have been initiated on the Chinese side. This is also reflected in

high growth rates for 1993 of GNP and industrial output in both Yanbian Prefecture (9.1 and

10.4 per cent, respectively) and Jilin Province overall (10.3 and 18.8 per cent, respectively).

Progress on the DPRK and Primorsky Krai sides is more limited.

Foreign Investment

China:

One indication is the sharp rise of foreign investment approved by the

Chinese authorities in

Yanbian Prefecture. In view of the presently rapid changes (which is in line with the strong

increase countrywide), the figures presented below only convey a snapshot information:

TABLE 17

Starting with a mere three joint venture approvals in Yanbian in 1985, the accumulated

number grew from 39 in 1990 through 61 in 1991 and 212 in 1992 to reach a total 355

and 371 ventures as of June and early August 1993, respectively (Table 17). The total

contracted investment amount rose almost thirteen times since 1985 reaching US\$ 406

million. The August 1993 foreign investment component amounting to almost US\$ 200

million was almost fifteen times the 1985 figure, representing 48 per cent of the total

investment amount.

In terms of numbers, more than three quarters of the joint ventures were concluded

with investors from only three countries, i.e. the Republic of Korea which accounts for

161 projects or 43 per cent of the total alone, Hong Kong with almost a quarter and

Japan with another ten per cent. The absence of language barriers, cultural affinities

with the Yanbian population and low wage levels clearly contribute to the high degree

of attractiveness which the area enjoys with  ${\sf ROK}$  investors. Investors from the

neighbouring TRADP partners, DPRK and the Russian Federation, account for 5 and 3

per cent, respectively. A notable number of contracts has also been approved with

partners from the USA and Taiwan Province of China, while other Asian or European

countries are only about to enter the scene.

The breakdown of joint venture approvals by sectors reveals a clear focus on industry

which absorbs more than three quarters of the total, both in terms of numbers and of

the foreign investment component, followed by the service sector with some 11 per

cent.

The eleven largest foreign direct investments approved for establishment in Yanbian

Prefecture together make up for roughly 10 per cent of the total Yanbian figures, both in terms

of the contracted total investment and the foreign investment component, thus

reflecting a

rather balanced size structure. In these companies seven of which are concluded with partners

from the Republic of Korea the foreign share in the respective total investment varies from 17

per cent (Russian partner) to  $100\,$  per cent (Japanese partner) and averages at around 44 per

cent (Table 18).

TABLE 18

A look at the geographical distribution of foreign investments shows the emergence of Yanji

and Hunchun as prime locations:

As of June 1993, roughly half of all joint ventures approved in Yanbian Prefecture were

to be located in Yanji alone, accounting for 42 and 45 per cent of the contracted total

investment and total foreign component, respectively. Again, with a share of nearly 80

per cent, investments are mainly targeted at industry.

A number of foreign direct investment projects are at various stages of preparation.

Inter alia, negotiations were reportedly nearing completion in August 1993 with a ROK

partner on the construction and operation of a US\$ 110 million animal husbandry farm

project foreseen to raise 230,000 cattle with 60,000 slaughtering and 13,000 tons of

beef production per year. Potential for an enlarged co-operation with ROK investors is

also seen in the already started production of building materials. For instance, the

production of porcelain bricks taken up in August 1993 is scheduled to increase its

annual output to 0.8 and 1.5 million square meters by 1994 and 1995, respectively. The

production of in-house bricks, indoor plastic windows and high-standard cement in

several ventures is being negotiated and/or desired. Negotiations are also ongoing with

KIA of ROK concerning investment into the manufacture of automobiles; a prefeasibility study is said to envisage an annual output of 100,000 cars.

Hunchun as of mid-1993 had attracted some 20 per cent of foreign direct investments

in Yanbian Prefecture. Of the 70 joint ventures approved (end-93: 92) 55 with partners

from eight countries had been registered by August 1993 with a total registered capital

of US\$ 88.9 million of which the foreign component was US\$ 32.4 million. Half of the

registered ventures are in industry.

As of August 1993, a series of seven joint venture projects, primarily in food processing and

various light manufacture, were under negotiation for establishment in the Hunchun Border

Economic Cooperation Zone with a foreign investment component of a total US\$ 108 million.

Further 13 ventures were being advertised for investment as priority projects, representing a Y

780 million total investment amount (see Table A-4). By March 1994, 44 joint ventures were

approved (thereof 22 in manufacturing) four of which as wholly foreign-owned units.

The increasing attraction of Hunchun as a promising trade and investment location is also

reflected:

in high double-digit growth rates recorded for gross industrial output in 1992 (24 per

cent) and 1993 (31 per cent; preliminary);

in the recent establishment of 369 representative offices of enterprises largely from Jilin

Province (ca. 150) and other Chinese provinces (ca. 200), but also of foreign companies (19), such as from Hong Kong, the US, Macao, the Russian Federation and

DPRK;

in an expanding stream of foreign visitors seeking information about investment

opportunities and facilities in the zone; more than 9,000 domestic and foreign

delegations comprising some 47,000 persons were reported to have visited Hunchun

for this purpose until July 1993;

in the rapidly changing face of the Hunchun downtown area where a whole series of tall

(up to 20 storey) office and commercial buildings presently under construction with

capital from external sources will distinctly change the city's shape within the near

future.

With around 20 joint ventures each having been approved for establishment within the

boundaries of the areas of Tumen and Longjin foreign investors' interest in these locations so

far has been less pronounced than elsewhere. Important joint ventures in Longjin relate to the

production of ginseng, leather shoes, woollen sweaters, and of energy conservation tubes.

Another five ventures including one in timber processing were reported to be under

negotiation. Joint venture contracts at finalization stage in Tumen include the badly needed

construction of two four-star hotels, one of which with a Hong Kong investor.

While joint venture approvals clearly need to be distinguished from their actual establishment

and the start of business operations, no clarity was to be obtained on the latter. It should,

however, be a safe statement to assume the implementation of a rather limited though not

insignificant number up to the present. The commencement of construction activities and/or

production appeared imminent in a larger number of cases, particularly in Hunchun. The few

joint venture establishments visited by the mission were all looking back on a rather short

period of existence, such as a garment manufacturing venture (set up in March 1992) and a

plastics manufacturing company (since April 1993) in Tumen City, as well as a knitting factory

in Hunchun (since July 1993). Subsequent to the mission, three joint ventures have become

operational in the Hunchun Border Economic Cooperation Zone (production of socks; interior

decoration; sliding doors) with a combined foreign capital input of less than US\$ 1 million. The

zone authorities expect 80 per cent of the approved joint ventures to have set up or

commenced construction of their factories by end-1994.

#### DPRK:

As to foreign investments in the Rajin-Sonbong Free Economic and Trade Area no industrial

joint venture agreements were reported as having been concluded by the time of the UNIDO

mission. Negotiations with a number of potential investors from several countries were,

however, referred to as ongoing.

### Russia:

With the opening of the region to the outside world foreign investment inflows into Primorsky

Krai have witnessed a sharp increase in recent years. Within a three year period, the number

of equity joint ventures had grown from 24 to 364 by June 1993 with a foreign paid-up capital

contribution of some US\$ 208 million (table 19). However, with the Nakhodka Free Economic

Zone hosting some 75 and 60 per cent of the total in terms of numbers and of paid-up capital,

respectively, foreign investments display a high degree of geographical concentration.

Consequently, the structural pattern of investments (countries of origin, sectors of activity)

shows little difference between Primorsky Krai in total and Nakhodka FEZ (tables 19 and 20).

The listing of foreign investments is headed by China, Japan, the USA, Hong

Kong and the

Republic of Korea which together account for 80-90 per cent of the total in terms of both

project numbers and foreign in-paid capital. In turn, investors from Europe so far assume only

a marginal role. With regard to project numbers, China emerged as the single most important

country of origin (54 and 44 per cent share in Primorsky Krai and Nakhodka FEZ, respectively),

while Japan takes a clear lead as to the foreign investment amount (32 and 53 per cent,

respectively).

TABLE 19

## TABLE 20

The areas of investment extend over a wider range of activities, as is revealed in a sectoral

break-down available for Nakhodka FEZ. About a quarter of all investments are related to

manufacturing activities (consumer goods, technological equipment). Other major activities are

reported for commerce (some 24 per cent), agriculture including forestry/wood processing (17

per cent), as well as for transport and construction (Table 20c).

Only a small number of foreign investments are under operation in Khazan District so far. For

instance, two of the three shareholders of the East Base Fleet of Russia for Catching and

Processing of Seafood Joint Stock Co. in Zarubino are Russian-foreign joint venture

undertakings with partners from ROK (Pacifico) and Vietnam (Dalsiprico), respectively. Shops

and restaurants with Chinese participation from Yanji were reported to be under construction in

Zarubino. In general, however, foreign involvement to date appears to be largely limited to the

extension of infrastructure (road, rail, port facilities), particularly by available Chinese labour.

Border Trade Development

Given the large untapped potential of TREDA for increased trade relations among the riparian

countries on the one hand and with international markets on the other hand, the progressive

opening up of borders together with the facilitation and promotion of trade flows has been

identified as the key element under TRADP from the very beginning.

Consequently, the

establishment of free trade zones within TREDA has been acknowledged by all sides as one

of the major instruments towards achieving this objective and therefore

received priority

attention up to the present. Any intensification of trade relations will contribute to putting the

overall economic relations on a more stable basis thereby strengthening the foundation for the

more ambitious TRADP components. By generating demands for the continuous build-up and

upgrade of the necessary trade-related infrastructure (in physical as well as policy including

legal terms) it will also foster the envisaged economic integration across borders.

Intra-subregional as well as third-country trade of TREDA has to be developed from a

minimum basis. As has been well established by the 1992 ITC trade study conducted under

TRADP, the riparian territories are characterised:

by a low overall trade orientation compared with the Asian standard and thus a low

integration into the international division of labour in general, with estimated export

ratios of 9 per cent for Jilin Province, 7 per cent for DPRK and 5 per cent for Primorsky

Krai; and

by internationally equally low shares of intra-subregional trade accounting for some 6-7

per cent of the respective total trade figure.

While a detailed analysis of trade developments in 1992/93 within TREDA is beyond the scope

of the present report, the scattered information received during the field mission leads to the

conclusion of the initiation of a rather significant increase of bilateral Sino-DPRK and Sino-

Russian trade flows. However, in spite of earlier central government decisions in China and the

Russian Federation to put their countries' foreign trade on a hard currency basis, a large share

of trade within TREDA continues to be effected as barter trade.

According to Yanbian sources, with an estimated total of US\$ 443 million in 1993

Yanbian barter trade with DPRK and Russia (imports and exports) surpassed the 1992

figure (US\$ 266 million) by two thirds and almost quadrupled when compared with 1991

(US\$ 112 million).

Trade with DPRK and Russia accounted for 71 per cent of Yanbian's total in the first

half of 1993, thereby surpassing the previously dominant role of Dalian in Liaoning

Province through which most of the remainder was being channelled.

At the level of individual border crossings no reliable figures could be secured; yet the

picture appears mixed. Increases in the freight tonnage handled from January until

June 1993 compared with 1992 were reported for the Tumen/Namyang (plus 30 per cent) and Sanhé/Hoeryong (plus 100 per cent) border crossings, while the 1993 figures

indicate no change for the Chenglingze and Shatuozi/Saebyol crossings. In value

terms, however, Hunchun authorities claim a distinct growth of cross-border trade flows

where a total Y 800 million for the first half of 1993 contrast with Y  $1.2\,$  billion for the

entire 1992 period.

The degree of trade diversification so far remains limited. Major goods exported from

and through Yanbian to DPRK continue to be grain, animal feeds, some daily consumer

and other light industry goods; in turn, DPRK exports to China mainly consist of

fish/seafood, chemical raw materials/fertilizer, steel products and timber. A new

development is the import of automobiles into Yanbian in transit mainly through DPRK;

reportedly more than 10,000 cars of ROK, Czech, Russian/CIS or Japanese origin were

brought in during the 1992 to June 1993 period through the Saebyol/Shatuozi border

station alone.

All figures quoted are likely to underrate the actual trade flows by a considerable

margin since trade activities unfolded informally by individuals declaring themselves as

tourists appear to be significant. The ITC study referred to "guesstimates" according to

which official border trade figures would have to be increased by some 20 per cent.

Passenger traffic is assumed to reflect changes in business opportunities. For instance,

when in 1992 the DPRK placed export restrictions on fish, passenger traffic with

Yanbian recorded a distinct decrease.

Subregional Industrial Cooperation

While it is difficult to obtain a complete picture on the extent, direction and modalities of

subregional, i.e. cross-border economic cooperation within TREDA, scattered evidence hints at

a clear upward tendency in the recent past. This development is reflected in increasing border

trade activities - as indicated above -, growing numbers of cross-border investments among

the riparian countries as well as in other collaborative agreements between enterprises and/or

public authorities. Evidently, progress at micro, i.e. enterprise level is driven by a still small but

growing number of individual entities which in the seizure of recognized business opportunities

enjoy the benefits as newcomers in an increasingly open working environment. Regarding the

latter, the unprecedented decision in 1993 by DPRK authorities to allow the landing of ROK

flag carriers at Chongjin Port (due for extension to Rajin and Sonbong ports) is to be viewed as

a major achievement. Cooperation is yet often related to construction, transport/trading and

other service activities, much less to industry proper.

For instance, four joint ventures with partners from Hunchun were reported as having

commenced operation on the Russian side, such as in cigarette production, construction and a

number of service industries (shops, restaurants, transport services). In 1993, more than 500

Chinese workers were exported to Khazan District for construction works of a various nature.

Newly established businesses in Yanbian are considering to open business offices at

Primorsky Krai ports to monitor the handling of incoming and outgoing goods, such as a

Tumen-based garment factory. Dalso Company of Russia which was set-up in 1991 as a

stockholding company with currently some 130 companies under its portfolio is channelling

large parts of its business through TREDA. This encompasses transport/trading of various

goods through Rajin, such as alumina imports from Australia and India to Bratsk (which until

the break-up of the USSR used to be imported through western ports), fertilizer exports as well

as steel products and containers both ways. Consequently, the company has become involved

in the ongoing upgrading of Rajin port.

The management of Khazan Commercial Seaport Joint Stock Company at Zarubino is also

considering the rapid expansion of its TREDA-oriented activities. Inter alia, there were reports

on a recent agreement with partners from the Republic of Korea to bring in 300 tourists per

week by a regular boat service for a one week tour mainly into China. The Zarubino-based Far

East Base Fleet Joint Stock Company recently converted its existing trading activity with a Jilin-

based company (fish for food products, construction materials, garments, light industry

products) from a barter to a hard currency basis. Together with an ROK

partner the company

also intended to establish a regular open ferry service between Phusan/ROK and Zarubino for

containers, general cargo and cars by spring 1994.

DPRK-Chinese cooperation can be illustrated by the comprehensive contract package nearing

conclusion between Rajin-Sonbong zone authorities and Gonggyo Co. Ltd of Yanji. The latter

which opened an office in Chongjin in July 1993 was expected to provide funding and

equipment for the extension and modernization of Chongjin East Port as well as the

construction of the Haeryong-Chongjin road and a hotel in Chongjin. This was to be

compensated by the privileged, i.e. free of charge use of Chongjin Port. KEY PROBLEMS AND CONSTRAINTS

As was shown above, while most recent industrial development within TREDA clearly shows

some advancement, it is equally true that in overall terms progress so far is only limited and at

best in its infancy. This holds particularly with regard to a rather embryonic view industrial

policy-makers of the sub-region so far have adopted as to the development of a more

integrated and more coordinated industrial system across borders. In turn, given that until a

few years ago economic exchange among the riparian countries in/through the remote and

backward TREDA region was either non-existent or minimal, the very fact that by participating

in TRADP a common approach towards the region's development has been acknowledged as

a potential source of mutual benefits is a major achievement in itself which cannot be

overestimated. However, much more needs to be done to develop a more integrated view

towards industry in TREDA. The present is characterized by a substantial lack of knowledge in

all the three countries (i) on current (industrial) developments in the respective other countries,

(ii) on the nature and details of each others' industrial development strategies and plans, and -

perhaps with the exception of DPRK - (iii) a rather incomplete knowledge at the

central/national and provincial/regional government levels about developments at the

respective local levels - including the business-driven ones - within TREDA. Overcoming these

informational deficits would greatly facilitate the adoption of a more integrated and better

coordinated policy approach.

International experience shows that economic cooperation across borders is particularly

successful when participants consider the distribution of expected and actual benefits as

sufficiently balanced. In this context, sceptics may hint at the rather similar industrial resource

base within TREDA between the three countries and thus a lack of complementary

structures. For instance, all three countries are fundamentally short of capital, dispose of

limited modern enterprise management skills, have a relatively strong natural resource base

and share a relatively weak position of light industries vis-a-vis heavy industries. With regard to

technologies/technological knowledge, Primorsky Krai is usually seen at an advantage

compared with the other two, and China and DPRK are stronger as to the size of the labour

force which in DPRK is also due to the guided transfer of workers by the authorities. However,

while the prevalence of more obvious complementarities would more readily indicate the

profitability of cross-border cooperation, any blocking off or toning down of cooperation efforts

on the grounds of the three countries' perceived position as competitors would not pay in an

environment where economic reform together with open borders and an increasing reliance on

market forces in any one part (particularly China, Russia) should provide enough of an

incentive not to fall behind by staying outside. The most promising response, then, is not to

embark on a cut-throat competition in terms of offering more and more favourable investment

conditions and incentives individually, but to pursue the early establishment of a level playing

field within TREDA in the form of a harmonized/ standardized and transparent investment

regime. Should this be achieved in due course, there is no reason not to expect considerable

synergies for all countries, i.e. benefits surpassing what could be gained in the case of isolated

or uncoordinated action.

At the time of the UNIDO mission, a number of unresolved problems adversely affected

TREDA's further development both as an important transport hub and an industrial base:

Border-Crossing Procedures

These were characterized by insufficient coordination of opening times. For instance, due to a

three hour time difference between China and Russia in summer and different

closure times at

night and during midday, cross-border business at the Chenglingze/Kraskino passage was

limited to three hours per day.

Third country passport holders with visas were unable to cross the Chinese/Russian and

Chinese/DPRK borders easily. This problem appeared to be largest on the Russian side which

did not allow the passage to passport holders other than Chinese and Russians to cross at

Chenglingze. The Chinese government had made a corresponding proposal in July 1993.

Currency Exchange at or near Border Crossings

No banking and thus no foreign exchange facilities were available at border crossings.

Hunchun, Tumen and Yanji branches of the Bank of China did not accept traveller cheques

(including Bank of China US\$ cheques) or credit cards. Russian and DPRK banks (e.g. in

Rajin) were unable to change local currencies into US dollars or Chinese FEC. Border Area Defence Units

Military checkpoints, especially in the DPRK portion of TREDA, slowed down communication/

transport time; they are also apt to create a negative impression/image with potential foreign

investors.

Foreign Investment Rules/Advertising

Foreign investment rules, regulations and incentives presently under operation in TREDA

leave much to be desired. This refers both to the stipulations as such (lack of

clarity/transparency, comprehensiveness, etc., particularly in Primorsky Krai), to the way

foreign investment is advertised, and to the institutional support structures/mechanisms in

place. For instance, using investment guides, where available, may become a time-consuming

or even fruitless exercise given the frequently poor English of these publications, particularly

on the Yanbian side. Also, the precise delineation of the various development zone/industrial

site concepts is not always easy to understand. At Primorsky Krai level, no funds are available

for the publication of investment guides and brochures. Also, the envisaged set-up of a

Division for Investment Promotion within the Territory Government as well as of an Investment

Promotion Office designed to work as a non-profit organization under the Administration, inter

alia, is impeded by recruitment problems due to low salaries in the public service which have

already led to a certain brain drain into private business activities. Technology Level

At micro level, outdated machinery, a relatively low level of technology and correspondingly

limited technological knowledge of the industrial labour force are characteristic features of the

majority of existing industrial enterprises in TREDA, contributing to low quality and productivity.

Equipment is particularly obsolete in the DPRK portion. In Primorsky Krai, the picture is

somewhat more differentiated. For instance, while some 65 per cent of food processing and 70

per cent of fish processing facilities still in place are in dire need of rehabilitation and

modernization, the Territory's past function as a key defence industry location has produced

substantial advanced technological know-how and facilities.

Industrial Integration/Networking

Industrial cooperation in the form of sub-contracting relationships within TREDA, i.e. the

shared production along both horizontal and vertical lines is as yet limited to a few examples,

particularly across borders. While this is to be explained, inter alia, by the still recent history of

opening up borders, overcoming this constraint would constitute a stimulus for future industrial

growth.

China

A possible constraint of particular relevance to Yanbian Prefecture may be seen in the

replication of a (seemingly uncoordinated) spread in recent years throughout the country of

various kinds of special economic zones and/or industrial sites and ensuing investment

incentives set-up at all government, including provincial and municipal, levels. Too high a

number of like zones has not only resulted in a lack of transparency on the side of foreign

observers/investors; it also reduces the relative degree of preference to be enjoyed at any one

place over the other and by this may run counter to the initial intention to spur development in

a geographically confined nucleus or core area. However, central government appears to have

responded to this development by reemphasising recently that the authority to approve the

establishment of the various specialized zones continues to rest exclusively with the State

Council. In line with this, as of mid-1993 the central government shut down 1,000 of China's

1,200 coastal development zones in order to return land with little prospect

for commercial

development to agricultural use resulting in a reduction of the overall coverage of zones from

7,500 km2 to 1,600 km2 countrywide. Yanbian authorities, particularly at local/city level, would

thus have to keep a careful eye on the viability and economic profitability of any further

industrial/business zone or estate under consideration.

**DPRK** 

As to the Rajin-Sonbong area, the approach chosen to set up the earmarked nine industrial

parks, i.e. to postpone the basic property development, such as the installation of roads or

utilities until after the investors' arrival - or at least the conclusion of investment agreements -

may not work in practice. While the likely rationale behind such an approach, namely to avoid

the risk of spending scarce budgetary resources for what might have uncertain results is

understandable, foreign investors usually do expect more than an undeveloped "open

countryside" as a facilitating environment. This appears all the more relevant given the

proximity of corresponding industrial sites/estates on the Chinese side as described which

possess - or are about to possess in due course - these infrastructural facilities. The major

challenge faced by DPRK policy-makers with regard to the industrial build-up within the zone

seems to lie indeed in convincing potential investors of locating in Rajin-Sonbong rather than in

Yanbian. The hitherto very limited advertising of the Rajin-Sonbong zone to the outside world if

left unattended also constitutes a major development constraint.

Russia

Any progress with the envisaged industrial restructuring in Primorsky Krai in general and the

assumption of a key role of the regional economy within TREDA in particular will be crucially

dependent on a successful macroeconomic stabilization and the creation of a stable and

reliable (economic) policy management framework. Lately, in line with Russian experience

overall, in its aimed-at transition to a market economy the Territory has been confronted with a

wealth of problems, such as a decline of (not only) industrial production, high inflation rates,

fiscal budget crises, low levels of (mostly public) investments, unstable ruble exchange rates,

rising unemployment and ensuing social problems. Due to supply shortages and/or dramatic

price increases enterprises are frequently unable to procure needed raw materials.

components, spare parts or energy, thereby contributing further to decreasing outputs.

With respect to the general attitude towards TRADP, a considerable degree of reluctance to

support a speedy and/or "large-scale" implementation of activities on the part of many officials

at Territory or local levels cannot be overlooked. This reluctance appears to be motivated by a

combination of (i) geo-political (Chinese access to the East Sea (Sea of Japan)), (ii) ecological

(uniqueness of natural reserve in Khazan District) and - by far most important - (iii)

social/demographic reasons. The latter refer to serious political and cultural reservations as to

the influx of large numbers of Chinese into Russia which is feared to result in economic

imbalances given the highly uneven population numbers in the Russian and Chinese TREDA

sections. For 1992, some 80,000 Chinese are claimed to have stayed on illegally in Primorsky

Krai after visas expired. However, recent plans to provide land for the settlement of Kosaks on

state land near Kraskino as a border fortification measure do not seem to have been put into

practice. In turn, in view of the imminent opening of the Hunchun-Kraskin-Zarubino railway

line Kraskino officials refer to local infrastructural facilities as being highly inadequate to cater

for the expected number of daily travellers from China. There is also (iv) scepticism towards

TRADP in some Primorsky Krai quarters on the grounds of misunderstanding the project as

exclusively seeking access to the sea for China through a Tumen River port. Finally, (v)

opposition towards TRADP is voiced by managers of individual businesses (e.g. of Nakhodka

FEZ) who fear detrimental effects from increased competition once modern transportation links

are fully operational in and through Khazan district. In this context, TRADP (usually called the

"Tumengang Project") is seen by some as a competitor, for instance vis-a-vis the Greater

Vladivostok development plan rather than a complement or an umbrella-type of approach

which can and should be fine tuned so as to ensure full compatibility.

Part of the above reservations are certainly attributable to the prevailing lack of familiarity with

a market economy-type business culture which seizes opportunities and reacts upon

competitive threats by own efforts to improve the product and/or production process in

question.

OPTIONS AND PERSPECTIVES

**Policies** 

In general terms, future industrial development in TREDA hinges critically on the responsible

policy-makers' readiness and ability:

to create and maintain a sound macro-economic and business-conducive environment

where market mechanisms assume the primary function of coordinating the individual

economic agents' plans; and

to strive for the establishment of an enabling industrial support infrastructure which

encompasses adequate physical transport and communications facilities as well as a

whole range of up-to-date business services, such as in finance (banking and insurance), marketing, modern enterprise management, human resource development,

etc.

Against this background, the successful attraction of foreign capital, market-oriented

management know how and technological expertise, particularly in the form of foreign direct

investment, will have to play a leading role in the initiated industrial restructuring and extension

throughout TREDA. Accordingly, efforts to foster industry should remain focused on

investment promotion activities. It is in this domain where professional policies of a top

international standard can be expected to render the most vigorous results. Investment

promotion, however, cannot be considered a one-time effort which ends with the establishment

of a business, let alone with the signing of a contract. Difficulties and impediments in the

investment environment witnessed by the new investors before and upon start of operations

need to be attended to. According to recent experience in Central and Eastern European

countries, various foreign investment "teething problems" have turned out to be particularly

relevant in transitional economies. These problems have to be attended to if the attracted

investments are to become sustainable in the longer run.

Maintain Competitive Advantage

Recent analyses including the present investigation point to TREDA's considerable potential to

develop into an important economic centre in North-East Asia, both as a transportation hub

and a manufacturing base. With regard to the most promising industrial strategies for TREDA

on the whole and the riparian countries' sections individually, the search for and mobilization of

competitive advantages should lead the way. Major determinants in this endeavour are:

the existing resource base (capital, natural resources, size and skills of labour force,

technological capabilities, energy, management know how, etc.) as well as past

industrial strengths and experiences;

present bottlenecks and shortcomings of local industrial production;
and

the nature and size of (potential) demand for industrial goods in local, sub-regional and

international markets.

Light Manufacturing Strategy

As underlined by this report's industry profile of TREDA, all three countries exhibit a distinct

weakness of light vis-a-vis heavy industries. There is thus a strong evidence of large untapped

domestic markets for light (consumer) goods. Together with a mounting interest in more

advanced Asian developing countries (Republic of Korea, ASEAN) and developed countries

(Japan) to relocate production facilities to less costly locations in the region a strong case can

be made for adopting a both local market and export-oriented light manufacturing strategy. In

principle, such an approach appears promising for the Yanbian, Rajin-Sonbong and

Vladivostok regions alike. Export-oriented light industries frequently carry the advantages of

significant employment opportunities, relatively low investment requirements, short lead times

for establishment, foreign exchange earnings and technology transfer benefits. Emphasising

the promotion of light manufacturing in TREDA does, however, not preclude policy-makers

from pursuing the upgrading of resource-based primary production in parallel. In order to keep

higher shares of value added in the domestic economy than in the past, respective efforts

would have to be directed towards enlarged processing of commodities.

The Future

While a detailed forecast or projection of likely industrial developments in TREDA by sub-

sectors is beyond the scope of the present report, the most likely scenario emerging from the

above assessment of recent trends, policy approaches and key constraints is as follows:

Transit trade is likely to continue its rapid growth in the coming years between China

and Primorsky Krai and Rajin-Sonbong-Chongjin, respectively, and (ii) between Primorsky Krai and Rajin-Sonbong-Chongjin.

In the short term, Yanbian Prefecture, particularly the Hunchun area is likely to account

for the most dynamic economic and industrial development. This expectation is also

being supported by the recent (January 1994) set of central government macroeconomic policy reform measures in China, such as (i) a further deregulation of the

foreign trade regime with the initiated unification of the foreign exchange rate system

and the ensuing phasing out of Foreign Exchange Certificates (FECs), (ii) a further

liberalization of the FDI regulations, and (iii) a tax reform package.

Successful attraction of investment into the Rajin-Sonbong Zone will to a large extent

depend on the actual implementation of infrastructural upgrade as foreseen in the

DPRK master plan as well as on the DPRK authorities' willingness to provide the seed

money necessary for at least the basic property development of the earmarked industrial sites. In turn, given the continuously adverse macroeconomic conditions in

Primorsky Krai and the Russian Federation generally, the chances of an early industrial

upturn in the Russian part of TREDA - notwithstanding its considerable potential -

appear to be more limited.

Overall, however, projections by local authorities of the expected population growth,

largely through migration, in TREDA universally indicate a strong confidence into a

major economic upturn in the near future. DPRK authorities predict an increase of the

Rajin-Sonbong population from 130,000 in 1992 to 195,000 in 1995 and 350,000 in the

year 2000. Population of Khazan District is estimated to grow from some 50,000 in

1992 to about 70,000 in 2000 and may well reach 120,000 by 2005. Hunchun authorities predict a - primarily urban - population increase in the period 1992 to 2000

from 187,000 to half a million.

In a medium and longer term perspective, provided the authorities succeed in creating

the strived-for enabling environment, spread effects extending from a more vigorous

economic upturn and development in all three corners or "growth poles" of the TREDA

triangle (Hunchun area, Rajin-Sonbong, Vladivostok area) into their

vicinities are to be

expected, thereby contributing to a more integrated development across borders. If

driven by market forces, some time ahead the eventual outcome might well be the

"bottom-up" emergence of a core business centre inside TREDA along the lines of the

international or core city discussed earlier under TRADP.

FURTHER PROMOTION OF INDUSTRY IN TREDA: RECOMMENDATIONS FOR ACTION

INDUSTRIAL INTEGRATION ACROSS BORDERS

With regard to the further promotion of industry in TREDA, on the basis of the preceding

analyses a number of recommendations can be made which call for early attention and action

(i) by the responsible authorities of the riparian countries, both individually and jointly, and (ii)

by UNDP and the international donor community in the continuation of TRADP. In general

terms, action should be directed towards the removal of disincentives and obstacles still

working against the region's aimed-at emergence as a prime location of crossborder trade and

international investment. For this to happen, in the design of adequate measures every effort

has to be made to raise TREDA's competitive advantage to a level well above other parts of

Asia.

Overcome Major Disincentives

Measures to overcome major disincentives at work include the following:

Continue to improve the limited and frequently difficult access for passengers to the

region, especially by air, as well as the movement within TREDA by air and road. Install

adequate road and rail transport facilities to the coast including complementary port

facilities.

Facilitate and streamline visa requirements for cross-border travel in TREDA for both

businessmen and tourists.

Establish financial and banking networks across borders within TREDA and extend the

limited range of banking services available within TREDA.

Improve the poorly developed trading mechanisms and channels, with an over-reliance

on inadequate barter trade agreements and individual traders.

Increase the highly insufficient knowledge of the foreign languages used in the region

(Chinese, Russian, Korean, Japanese and English) at the levels of regional/local

government bodies and institutions, the business community and other interested

parties. To this end, bilateral exchange arrangements for Chinese language courses in

Vladivostok and Russian language courses in Yanji/Hunchun, as well as for Russian

(Korean) courses in Chongjin (Vladivostok), all with native speakers, should soon be made.

Devise confidence building measures in order to reduce the pockets of distrust to be

observed in the riparian countries regarding increased economic interaction, particularly

on the Russian vis-a-vis the Chinese side. This could be done, inter alia, (i) by more

regularly informing the general public on the achievements and economic benefits

reached under TRADP, (ii) by organizing visits of officials, business representatives

and the general public alike to each other's territories at an enlarged scale, and (iii) by

hosting and/or conducting awareness raising training programmes/courses to relevant

sections of the Russian business community, e.g. on how to do business in/with China.

Seek the active involvement of local/concerned business representatives in the design

and formulation of industry-related policies and measures within TREDA to ensure

compatibility with needs as determined by market developments. This could take the

form of inviting the (private) business communities' regular participation in the three

countries' national teams or industry working groups established under TRADP. As to

the latter two, a more stable composition than hitherto can also be expected to

contribute to an enhanced continuity of work.

Country Specific Attention

In spite of the similar nature of shortcomings within TREDA their relative weight between and

among the three riparian countries varies. In this connection, it is recommended that on a

country-specific level special attention is being paid by policy-makers to the following:

China:

An uncontrolled spread of further special economic development zones or industrial

estates within Yanbian Prefecture should be avoided unless a convincing case can be

made for their expected economic viability and profitability. A gradual

approach which

links the decision to establish like facilities to actual market demands appears to be superior.

A joint promotion of Yanbian Prefecture as an attractive foreign investment location

including a better coordination of marketing efforts is preferable to the present

approach of all cities running promotion programmes of their own. This would enhance

transparency of investment rules and procedures which are anyway almost identical.

The available investment guides should be unified. The English language edition

should be prepared with special care to ensure optimal comprehensibility. DPRK:

Since comprehensive and up-to-date information on the business environment in the

Rajin-Sonbong zone is a major prerequisite of a positive investment decision, DPRK

authorities should consider to remove any remaining reservations as to more readily

releasing statistical data and information on the economic and particularly the industrial

situation of North Hamgyong Province on the whole. This would also facilitate

assessment concerning the possible creation of linkages between newly established

(foreign) investments and local enterprises.

DPRK authorities should provide seed money for the preparation of the earmarked

industrial parks according to international standards. This comprises the installation of

basic infrastructural facilities, such as access roads and essential utilities. In this

connection, a reduction of the number of industrial sites foreseen in the Rajin-Sonbong

Master Plan from the rather ambitious nine to two or three may be a more realistic

concept, at least for an initial period.

The institutional build-up for a unified and more independent management of the Rajin-

Sonbong zone as foreseen by the DPRK authorities should be speeded up, i.e. merging the existing individual administrative and economic committees of Rajin City

and Sonbong County on the one hand with the newly created General Corporation for

Industrial Development (GCID) on the other hand into one joint administrative entity. By

this the Rajin-Sonbong zone's status was meant to be raised to provincial level under

the direct supervision from the General Corporation for Economic Development (GCED) in Pyongyang.

Russian Federation:

Major efforts are required to establish a clear regulatory and institutional environment

for foreign investments in Primorsky Krai. This should include allowing the lease of land

and competitive taxation rules. At Primorsky Krai government level, the proposed

creation of a one-stop Investment Promotion Office should be pursued with vigour.

Investment guides or regularly updated pamphlets with consolidated information on the

Territory relevant for potential investors should be prepared.

Wherever necessary, measures should be taken to promote a more positive attitude

towards TRADP in general and an ability to identify and to seize business opportunities

resulting from the initiated economic upturn in the subregion in particular. Enhancing

the relatively limited knowledge currently to be observed in a number of administrative

and business quarters about the direction, recent achievements, future aspirations and

the potential benefits of TRADP with a view to raising the concept's acceptance as an

integral component of, not as a competitor to other Territory development concepts, is a

case in point here. In this, emphasis should be put on seeking full compatibility with the

South Primorie concept. For instance, a more positive approach on the part of Posiet

Port management would greatly help to seize business chances, and Kraskino authorities would give up immense opportunities if they did not take the forthcoming

stream of cargoes and passengers from China through Chenglingze as a catalyst of

local development.

Strengthen Cross-Border Industrial Integration

With regard to the desired strengthening of industrial integration within TREDA across borders,

any move towards (i) the facilitation of cross-border movements of people, goods and capital,

i.e. the establishment of a fully functioning free trade zone, as well as towards (ii) the creation

of a level playing field in TREDA can be expected to contribute to the emergence of gradually

interlinked industrial structures. The more similar business and investment conditions are in the

three neighbouring countries, the more likely will private business - the main engine of the

expected industrial growth and activity - enter into networking activities across borders.

Important steps to achieve (i) and (ii) above would encompass the following measures:

Improvement of border-crossing procedures:

Coordinate border-crossing hours (especially Chenglingze-Kraskino border) to

maximize daylight cross-border business and reduce traffic delays;

Allow third country passport holders with visas to cross the Chinese/Russian and

Chinese/DPRK borders easily;

Establish on-the-spot visa issuance system for DPRK, Chinese and Russian borders for

all nationalities, tourists and businessmen alike; multi re-entry visas should be easily obtained:

Introduce fast and efficient border procedures with a view to minimizing delays;

Upgrade public transport systems to/from border stations, foreign language capabilities,

and install efficient customs, immigration and quarantine facilities.

Establishment of common customs procedures and concessions:

Grant concessional customs duties on border trade flows within TREDA; Formalize and legalize duty-free access for export-processing and transit trade;

 $\label{publish} \hbox{{\tt Publish}} \ \hbox{{\tt customs}} \ \hbox{{\tt duty}} \ \hbox{{\tt rates}} \ \hbox{{\tt and}} \ \hbox{{\tt ensure}} \ \hbox{{\tt transparency}} \ \hbox{{\tt in}} \ \hbox{{\tt their}} \\ \hbox{{\tt implementation}}$ 

Currency exchange and border trade finance facilitation:

Establish foreign exchange and local currency banking facilities at each border crossing:

Upgrade available banking services within TREDA to international standards (letters of

credit, telegraphic transfers, foreign exchange deposit/withdrawal services,
hank

guarantees/mortgage loans for foreign investment projects).

Removal or reduction of border defense forces (e.g. military checkpoints in DPRK; military

administration of considerable - largely unused - sites in Kraskino).

Standardization/harmonization of investment regimes (rules, regulations and incentives)

and related government stipulations:

Harmonize development plans at national, provincial and local level and convey clear

message to outside world of concerted action of relevant authorities;

Harmonize foreign investment policies, legal systems, institutions as well as tax

systems in order to increase the region's attractiveness as a whole to foreign investors;

Launch major effort to make investment including institutional arrangements sufficiently

clear to the international community;

Introduce standard procedures and measures common to all countries in the region

aimed at the simplification of administrative processes for foreign investment projects,

trade and tourism, such as investment application and approval systems; enterprise

registration, accounting and financial reporting systems; land use/lease procedures,

durations and rates; access to and unhindered utilization of public utilities and

infrastructural facilities at competitive rates; minimum environmental protection

standards and procedures; etc.

Facilitate placement of managerial and technical expatriate staff in foreign investment

projects, inter alia, through the provision of long term multiple re-entry visas and

residential/working permits; suitable accommodation and modern transport, medical,

educational and recreational facilities; duty free imports of foreigners' vehicles and

personal effects;

Standardize labour legislation including recruitment procedures; prefer direct individual

recruitment over employment through labour service companies; encourage maximum

labour mobility within TREDA;

Standardize land use/lease arrangements, e.g. 50-70 years lease period;

identical/similar lease rates which should, however, be flexibly adjustable to competitive

pressures from other parts of Asia.

INDUSTRIAL DEVELOPMENT SUPPORT UNDER TRADP

General

Industry-related activities under TRADP including the present exercise have striven to establish

a first information base on TREDA's industrial past, major present industrial conditions and

policies as well as key constraints of and options for industry's future role in the subregion.

Given the substantial untapped industrial potential of TREDA overall there is good reason to

maintain this sector's inclusion into all future promotional activities under TRADP. UNDP's role

as accepted by all participating countries should continue to be that of a catalyst and honest

broker which renders impartial advice whenever requested. In this connection, the UNIDO

mission got the strong impression that in order to reassure the regional Russian authorities'

continuous support of and/or renewed interest in a further active involvement in TRADP and

TREDA's future more integrated development, additional efforts appear advisable to ensure a

more balanced distribution in favour of the Russian share of actual benefits to be derived from

TREDA's development progress. This could be achieved (i) by fully incorporating the

Vladivostok and Nakhodka/Vostochny areas into all future technical cooperation activities

under TRADP (e.g. military/civilian conversion, environmental pollution
control of heavy

industries, other industrial restructuring challenges), i.e. by dropping any focus on Khazan

District as too narrow; and (ii) by accepting the Russian's firm stand to ban any large-scale

industrialization from Khazan District as neither feasible nor desirable, mainly for ecological

reasons. In addition, a sharper focus on what might realistically be expected from the

development of TREDA in the coming decade is likely to ensure a stronger commitment not

only on the Russian side. In this context, the concept of creating a core or international city at

a central location within TREDA (between Hunchun and Fangchuan on the Chinese side)

should not be pursued with any priority at the present time.

More specifically, whereas TRADP support measures in the field of industry should be

designed in line with the priority areas identified under section V.1 above, a few activities

appear to be particularly pressing in the short term and are therefore recommended for

UNDP's/TRADP's early attention:

Monitoring and dissemination of industry-related developments in TREDA under TRADP

While the available evidence suggests the recent initiation of rather dynamic developments

including in the industrial sector in some parts of TREDA, the precise nature and extent of

these developments is not always known to policy-makers and the business community in the

target area, let alone its vicinity. At present, collecting and assembling relevant information

including statistical data on industry in TREDA is a cumbersome task. It is therefore suggested

to establish a mechanism or focal point under TRADP to monitor current industry-related

events (e.g. major industrial policy plans and decisions, foreign direct investment and trade

flows, inventory of cross-border cooperation activities) on a regular basis

so as to ensure an up-to-date awareness among TRADP participants at any one point in time. The establishment of a Permanent Industry Committee under TRADP in addition to irregular Industry Workshops could assume the function of such a focal point where relevant data and information are disseminated among participants. Key developments should also be more vigorously advertised to the outside world than hitherto in order to raise the very limited awareness of the subregion among the international business community. Detailed investment opportunity and feasibility analyses After completing some initial stocktaking of industry in TREDA, in a second phase major assistance should be provided under TRADP for the preparation of detailed investment opportunity and feasibility analyses as an important instrument to identify economically viable industrial activities in TREDA. In this endeavour, UNIDO suggests a focus on the following industrial investment priorities: Hides and leather industry (Yanbian, Rajin); tanning of hides from Mongolia and Yanbian Fish processing (Zarubino, Nakhodka, Rajin); Livestock breeding, meat processing, packing and storage (Yanji, Yanbian): Light industries/export processing zone activities (Hunchun, Rajin, Nakhodka): textiles and garments light engineering and plastics/household appliances light building materials and household decorations food processing/beverages electronics toys and stationary; Shipbuilding and ship repair (Vladivostok, Nakhodka, Slavyanka); Military conversion (Primorsky Krai, especially Vladivostok/Arseniev); Automotive industry (Yanbian); Pharmaceuticals, especially traditional medicines and beverages (Yanji, Longjin, Tumen); Petroleum refining/petrochemicals (Sonbong); Tourism (Yanbian, Khazan District, Sonbong). In all the above studies and analyses special attention should be paid to the existence or possible mobilization of complementarities within TRADP between the three countries with a view to identifying specialization niches for the participants. Establishment of a TREDA Investment Promotion Centre or Institution The envisaged joint and coordinated attraction of domestic and foreign

investments into

TREDA would be greatly facilitated by the early set-up of a specialized service institution, such

as a TREDA Foreign Investment Promotion Centre. Branches should be located in Hunchun, Rajin and Vladivostok with local offices in Yanji, Chongjin and Zarubino. The tasks to

be assigned to this centre should include:

the function of a one-stop investment shop (e.g. provision of information on foreign

investment rules and incentives, provision/collection of investment application forms,

channelling of government approvals);

investment promotion activities, such as regional/international advertising, inter alia,

through the publication of investment guides/brochures and videos as well as investment promotion missions; linking with international investment information

networks;

the provision of investment-related services, such as business negotiation offices and

facilities, interpreters; hospitality and appointment services for visiting (inward) investor

missions and business personnel; arrangement of site visits including across borders

within TREDA.

Strengthening of industrial integration within TREDA and beyond In principle, every single step towards creating level playing field conditions within TREDA will

help to pave the way for a more integrated industrial development in the subregion. Any

additional effort at strengthening industrial collaboration through increased networking

between industrial enterprises will contribute to a higher degree of integration. Since the

similarities of TREDA's resource base in the three countries may only promise limited scope for

complementary industrial activity in the core area, the horizon for enhanced industrial inter-

linkages should be broadened to include TREDA hinterlands. It is thus proposed under TRADP

to explore and assess in detail the potential for industrial sub-contracting between industries

within TREDA and with businesses outside, e.g. in Jilin Province, northern Primorsky Krai or

the Chongjin area. For instance, there may well be scope for smaller enterprises to provide

inputs for larger manufacturing units, such as the recently established Volkswagen-First

Automobile Works joint venture in Changchun. The emergence of like market linkages may

benefit from the compilation of an inventory of (sub)regional supplies for

use by interested

parties. In this context, the usefulness and possible modalities of setting up sub-contracting

exchanges as institutional mechanisms through which to expand networking should be

assessed in a separate study.

Need for further information gathering and dissemination on industrial expansion and  $% \left( 1\right) =\left( 1\right) +\left( 1\right$ 

modernization

Since TRADP encompasses the elaboration of strategies and policies for a coordinated

development and promotion of industry, trade and investment in Northeast Asia in

general and in TREDA in particular, the total industrial development potential should be

analyzed in more detail. To this end, it is recommended to conduct a study which

elaborates on industrial development options, constraints and priorities with a special

focus on promising fields of cooperation with the core TREDA area.

Changes of TREDA's overall competitive position vis-a-vis other advancing regions,

particularly in Asia should be carefully monitored under TRADP with a view to recommending policy responses on the part of the TRADP management. It is recommended to launch a comparative study on the experience made with other "growth triangle" concepts, such as the Johor-Singapore-Riau Islands between Malaysia, Singapore and Indonesia and the one between Thailand, Malaysia and Indonesia as well as on possible lessons to be drawn for TREDA. Other recommendations:

TRADP should seek to include assistance in the field of modern enterprise

management into its catalogue of support activities which, in line with other economies

under transition, is in heavy demand within TREDA as well.

The early preparation of a multilingual (Chinese, Korean, Russian, English) map on

 $\ensuremath{\mathsf{TREDA}}$  -or a set of maps - should be pursued with priority, since existing maps, if at all

available, are outdated or lack the necessary detail.

More efforts should be made to ensure a stronger involvement of local expertise/consultancy services into TRADP-related activities, particularly on the

Russian side. This would not only contribute to a general strengthening of respective

local capabilities, but also ensure a better mobilization and incorporation of specific

local know-how.

The need and scope for specific skills improvement measures and mechanisms (e.g.

vocational training facilities) in order to meet demands of invited business should be

explored in detail.

UNIDO's Possible Role

UNIDO, in its capacity as a specialized agency within the United Nations system with a

mandate to promote industrial development and co-operation, has acquired a wealth of

knowledge and experience spanning a broad spectrum of technology acquisition options as

well as technological development and application requirements in a large range of specific

sub-sectors of manufacturing industries.

TREDA's recognized need to speed up the inflow of foreign capital, technology and industrial

including managerial know-how clearly lends itself to focusing UNIDO's further support on

foreign investment promotion. Constituting a major programme element of UNIDO's work,

investment-related services essentially encompass six different yet interlinked activities which

remain on offer for subsequent stages of TRADP:

Monitoring and assessment of pertinent trends in the international investment system

with regard to changes in the magnitude and pattern of foreign investment flows; the

determinants of investment decisions; corporate strategies; and technological and

organizational innovations;

Preparation of country-specific Industrial Development Reviews containing up-to-date

information on the structure and performance of a country's manufacturing sector; its

industrial strategy and policies; the major institutions involved; and, specifically, its

investment legislation, procedures and incentives;

Provision of active support to developing countries in the identification, preparation,

screening and appraisal of investment projects so as to create a portfolio of viable and

bankable investment projects suitable for subsequent promotion efforts. In this, various

degrees of sophistication can be chosen ranging from a simple presentation of a

project's economic and financial 'basics' with or without having been screened using

UNIDO's Project Profile Screening and Pre-Appraisal Information System (PROPSPIN)

computer software, to a full-fledged feasibility study based on UNIDO's own Computer

Model for Feasibility Analysis and Reporting (COMFAR);

Rendering a wide range of investment-related technical cooperation services at both

the institutional level (build-up and/or strengthening of national investment promotion

agencies, including on-site and overseas training of staff in project appraisal and

promotion techniques) and the company level (conceptualization and implementation of

rehabilitation and modernization plans, frequently as a prerequisite for making a

company at all 'promotable');

Organization of country-specific INVESMARTs (Investment Forums) as a mechanism of

bringing together local investment project sponsors and interested foreign partners who

are invited for bilateral negotiations under the forum framework.

When organizing such Forums, UNIDO draws on its worldwide resources and

experience, inter alia, with the utilization of its global system of World Investment

Network Services (WINS) which include UNIDO Investment Promotion Service (IPS)

offices in 12 major capitals (Athens, Beijing, Cologne, Milan, Moscow, Paris, Seoul,

Tokyo, Vienna, Warsaw, Washington and Zurich). In addition, two UNIDO investment

promotion initiatives were established with the United Kingdom (UNIDO-UK Investment

Promotion Initiative/IPI) and Australia (Trade and Investment Promotion Service/TIPS

with offices in Canberra, Melbourne and Sydney). IPS and IPI offices in Hong Kong,

Spain and Portugal are planned to be established in the near future.

Facilitating investment and business agreements (e.g. Letters of Intent) preliminary

reached during INVESMART with Project Completion Facility (PCF) to include the

preparation of feasibility, market and other studies necessary for the conclusion of

investment/business negotiations, as well as expertise on technology, marketing,

equipment, legal issues and financing.

With regard to TREDA, UNIDO Integrated Investment Programmes - encompassing steps (iii)

to (vi) above - to include the holding of INVESMARTs are being negotiated at present with the

concerned Government authorities at their request for Yanbian Korean Autonomous

Prefecture (Hunchun) and the Rajin-Sonbong Trade and Economic Zone (Rajin). Likewise, the

Russian Government has informed UNIDO about its intention to seek support for an

investment programme for the Russian Far East, in particular the Vladivostok

area. In a

second phase, TRADP should work towards strengthening the joint promotion of TREDA, such

as by seeking implementation of an investment promotion programme along the lines of

INVESMART for TREDA on the whole. In addition, Khazan Commercial Seaport Joint Stock

Company at Zarubino has voiced a strong interest in UNIDO's involvement in the envisaged

full-fledged feasibility study on the port's future development.

Another line of possible UNIDO involvement is related to the conversion of defense industries

into producers of civilian goods, especially in support of present policies in the Vladivostok

area. The ensuing shifting of resources away from military purposes involves far reaching and

integrated changes at policy, institutional and enterprise levels. UNIDO support can be

rendered with respect to all three levels.

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Nations Industrial Development Organization (UNIDO).

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Yanji/China, no date.

#### TABLE 1

Basic economic structure of Jilin Province and Yanbian Korean Autonomous Prefecture, 1991

# a) Gross output value of society

Sector Jilin Province

Yanbian Prefecture

Rmb million % share of total Rmb million % share of total Total 95,749.2 100 9,140.4 100 Agriculture 18,838.3 19.7 1,263.8 13.8 Industry 61,437.9 64.2 5,798.9 63.4 Construction 7,326.0 7.6 802.1 8.8 Transportation 2,897.2 3.0 366.5 4.0 Commerce 5,349.6 5.5 909.2 10.0

## b) National income

Sector Jilin Province

### Yanbian Prefecture

1985

1990

1991

```
Rmb million
% share of total
Rmb million
% share of total
Total
35,736.4
100
3,672.7
100
Agriculture
12,173.4
34.1
815.9
22.2
Industry
17,802.1
49.8
1,859.5
50.6
Construction
2,186.7
6.1
234.1
6.4
Transportation
1,459.0
4.1
194.8
5.3
Commerce
2,115.2
5.9
568.5
15.5
        TABLE 2
        Number of industrial enterprises in Jilin Province
        by type of ownership, 1985 - 1991
Type of enterprises
```

74

# Growth rate per annum in percent

Number % of total Number % of total Number % of total 1990-91 1985-91 Total 135,159 100 178,592 100 173,994 100 -2.6 4.8 State-owned enterprises 2,552 1.9 2,878 1.6 2,893 1.7 5.2 2.2 Collective-owned enterprises 25,639 19.0 20,940 11.7 18,355 10.5 -12.3 -4.7 Private-owned enterprises 106,961 79.1 154,756 86.7

152,719

```
87.8
-1.3
7.1
0ther
7
0.0
18
0.0
27
0.0
50.0
47.6
Source: Statistical Yearbook of Jilin Province 1992, p. 318.
        TABLE 3
        Gross industrial output of Jilin Province 1985-1991
         (Rmb 100 million, current prices)
Type of enterprises
1985
1990
1991
Growth rate per
annum in percent
Gross
output
% of
total
Gross
output
% of
total
Gross
output
% of
total
1990-91
1985-91
Total
256.8
100
552.4
```

```
State-owned enterprises
191.4
74.5
388.7
70.4
439.4
71.5
13.1
21.6
Collective-owned
enterprises
58.4
22.8
124.4
22.5
133.5
21.7
7.3
21.4
Private-owned enterprises
6.6
2.6
37.5
6.8
38.7
6.3
3.2
80.9
0thers
0.2
0.0
1.7
0.3
2.6
0.4
52.0
186.7
```

100 614.4 100 11.2 23.2

By type of ownership

```
21.6
By type of industry
Light industry
88.1
36.5
194.4
39.5
209.0
37.8
7.5
22.9
Heavy industry
153.1
63.5
297.2
60.5
344.0
62.2
15.7
20.8
By size of industry
```

Total a

241.1 100 491.7 100 553.0 100 12.5

78.5 32.6 187.7

Large

```
38.2
220.9
40.0
13.6
```

Medium

43.1

17.9

86.4

17.6

91.2

16.5

5.6

18.6

Small

119.5

49.5

217.6

44.2

240.8

43.5

10.7

16.9

Industrial enterprises at township level and above only.

Source: Statistical Yearbook of Jilin Province 1992, pp. 318+328.

TABLE 4 Regional distribution of industry in Jilin Province, 1991 a

#### Location

No. of enterprises Gross industrial output (current prices, million Rmb) Share of provincial gross industrial output in %

Share of light industry in gross

```
output
Jilin Province total
13,817
55,298.5
100
37.8
Changchun
3,065
15,529.4
28.1
36.1
Jilin
2,890
15,126.6
27.4
29.0
Si Ping
 1,417
4,248.5
7.7
50.5
Liao Yuan
   790
2,478.6
4.5
44.7
Tong Hua
 1,607
4,540.8
8.2
45.1
Hunjiang
   745
2,521.5
4.6
26.2
Bai Cheng
 1,680
 5,570.5
10.1
40.0
Yanbian Prefecture
 1,623
 5,246.6
9.5
51.6
```

Industrial enterprises at township level and above only.

Source: Statistical Yearbook of Jilin Province 1992, p. 330f.

# TABLE 5 Structural characteristics of industry in Yanbian Korean Autonomous Prefecture, 1992 a

```
Item
```

No. of enterprises

# **Employment**

Gross output
value (constant
1990 prices in
million Rmb)
Net output
value (current
prices in
million Rmb)

Exports (in million Rmb) Total

1,614 359,235 5,739.7 1,753.2 199.0 By type of ownership

State
414
246,687
4,565.2
1,397.9
137.2
- central government
9
35,347
977.1
294.7

```
0
   local government
405
211,340
3,488.2
1,103.2
137.2
Collective
1,180
109,929
1,171.8
332.1
32.3
Foreign participation
20
2,619
102.7
23.3
29.5
By sub-sector
Light industry
876
99,072
3,056.1
898.1
154.9
Heavy industry
738
260,163
2,683.7
855.1
44.1
By size of enterprise
Large
12
103,983
2,079.3
773.8
19.4
```

```
Medium
66
94,230
1,527.4
397.4
37.2
Small
1,536
161,022
2,133.1
582.0
142.4
   Industrial enterprises at township level and above only.
Source:
         Statistical Yearbook of Jilin Province, p. 319f.
        TABLE 6
        Sectoral break-down of industrial production in Yanbian Korean
Autonomous Prefecture, 1992 a
Industry Branch
No. of
enterprises
Employment
Gross output
value (constant
1990 prices in
million Rmb)
Net output value
(current prices in
million Rmb)
Exports
(in million
Rmb)
Total
1,614
359,235
5,739.7
1,753.2
199.0
Coal mining and dressing
25
33,447
130.6
```

```
-15.3
Non-ferrous metals mining and
dressing
18
10,018
109.0
32.6
0
Building materials and other non-
metal minerals mining and dressing
22
613
10.6
3.0
Logging and transport of timber
and bamboo
10
91,695
766.9
362.3
5.3
Purification and supply of tap water
12
1,145
9.0
7.5
Food processing
144
8,122
258.4
71.1
37.1
Beverage manufacturing
94
7,185
162.7
63.4
3.2
Tobacco processing
3
3,527
682.5
272.1
0.5
Forage manufacturing
16
778
41.0
```

```
5.5
0.9
Textile industry
38
14,839
214.5
52.0
25.3
Apparel industry
49
4,709
74.4
15.9
26.3
Leather, furs and other products
14
1,547
18.3
5.9
0
Timber processing, bamboo, cane,
palm fibres and straw products
201
66,585
443.9
110.9
22.1
Furniture manufacturing
30
1,728
22.7
6.7
0.7
Paper making and paper products
45
13,436
437.6
106.0
8.8
Printing
71
4,227
76.4
19.1
0.5
Cultural, educational and sports
articles
18
965
12.3
4.2
```

```
0.3
Arts and crafts articles
793
30.7
2.6
0.1
Power generation, steam and hot
water production and supply
39
8,231
210.4
59.8
0
Petroleum processing
7
2,063
121.0
25.6
0.7
Coking, gas and coal related
products
3
41
2.2
0.6
0
Chemicals (and allied products)
87
9,397
203.1
50.8
12.5
Medical and pharmaceutical
products
52
7,506
280.9
100.8
8.5
Chemical fibres
3
7,390
356.7
73.1
13.2
Rubber products
11
2,025
32.5
7.4
```

```
0.2
Plastic products
50
4,134
83.6
23.5
0.7
Building materials and other non-
metal mineral products
199
18,312
323.8
108.9
10.9
Smelting and pressing of ferrous
metals
11
1,915
38.8
13.3
0
Smelting and pressing of non-
ferrous metals
7
993
50.5
11.1
Metal products manufacturing
109
7,577
117.1
28.7
15.2
Machine building
95
15,889
218.9
73.7
3.3
Transportation equipment
44
2,650
88.9
18.6
Electric equipment and machinery
41
3,384
80.8
22.4
```

```
2.1
Electronic and telecommunications
equipment
8
1,426
15.1
4.5
Instruments, metres and other
measuring equipment
8
692
6.9
2.6
0.5
Other industry
11
251
7.3
2.5
0
        Industrial enterprises at township level and above only.
а
Source: Statistical Yearbook of Jilin Province, pp. 319f.
        Local distribution of industry in Yanbian Korean Autonomous
Prefecture, 1991
Yanbian
Yanji
Tumen
Longjin
Hunchun
Jilin Province
Total
% of
total
```

Total % of total Number of industrial enterprises 1,623 100 370 100 165 100 191 100 137 100 13,817 100 By ownership State-owned 412 25.4 66 17.8 44 26.7 60 31.4 29

```
2,893
20.9
Collective-owned
1,210
74.5
304
82.2
121
73.3
131
68.9
108
78.8
10,897
78.9
0ther
1
0.1
```

1 0.7 27 0.2 By sub-sector Light industry 895 55.1 221 59.7 103 62.4 111 58.1

67

```
7,235
52.4
Heavy industry
728
44.9
149
40.3
62
37.6
80
41.9
70
51.1
6,582
47.6
Gross industrial
output a (Rmb mn)
5,246.6
100
1,388.7
100
700.8
100
734.4
100
324.0
100
55,298.
5
100
By ownership
State-owned
4,158.8
79.3
1,149.3
82.7
583.6
83.3
613.7
```

266.9 82.4 43,947. 4 79.5 Collective-owned 1,086.2 20.7 239.4 17.2 117.2 16.7 120.7 16.4 57.1 17.6 11,088. 9 20.1 0ther

262.2 0.5 By sub-sector Light industry 2,708.0 51.6 1,062.4 76.5

412.3

58.8

```
72.8
66.7
20.6
20,900.
1
37.8
Heavy industry
2,538.6
48.4
326.3
23.5
288.5
41.2
200.1
27.2
257.3
79.4
34,398.
4
62.2
Memorandum item:
Gross agricultural
output
1,263.8
66.9
49.7
201.7
124.4
18,838.
3
% of industrial output
24.8
4.8
7.1
27.5
```

```
a Industrial enterprises at township level and above only.
         Statistical Yearbook of Yanbian Korean Autonomous Prefecture 1992,
p. 565f.
        TABLE 9
        Basic economic structure of Primorsky Krai
        (current prices)
        a) Gross national product
Sector
1988
1991
million
Rubles
% share
million Rubles
% share
Agriculture
 1,607
13.9
3,411
13.6
Manufacturing
6,707
58.0
13,326
53.1
Construction
 1,449
12.5
3,461
13.8
Transportation + Communications
 1,220
10.5
2,506
10.0
Services (incl. forestry)
  585
5.1
2,381
```

9.5 TOTAL

```
11,568
100
25,085
100
        b) National income
Sector
1988
1991
million
Rubles
% share
million
Rubles
% share
Agriculture
 881
18.9
 2,196
16.5
Manufacturing
1,951
41.9
 5,652
42.5
Construction
 773
16.6
 1,967
14.8
Transportation + Communications
 600
12.9
 1,585
11.9
Services (incl. forestry)
 446
9.6
 1,885
14.2
TOTAL
4,651
100
13,285
```

```
TABLE 10
        Industrial production of Primorsky Krai by major sub-sectors and sub-
regions
        1991 and 1993 (per cent)
        Industrial sector
Primorsky Krai
Vladivostok
Nakhodka
Khazan District
1991
1993 a
1993 a
1993 a
1993 a
Power
2.5
8.1
2.6
Fuels
1.0
1.8
Ferrous metallurgy
0.1
Non-ferrous metallurgy
4.0
5.4
Chemicals and
petrochemicals
3.0
2.2
0.6
```

```
Machine-building and metal
working
21.0
9.4
20.0
5.2
40.0
Logging, wood-processing,
pulp and paper
6.4
6.5
2.3
Building materials
7.7
4.3
3.2
1.5
Glass and porcelain/ceramics
0.4
0.5
1.0
Light manufacturing
4.6
1.7
2.5
1.5
Food production
 of which fish processing
47.7
. .
57.4
41.2
62.6
52.7
91.7
74.0
59.8
58.4
TOTAL
100 b
100 b
100 b
100
100
Percentage share of Territory
```

```
total
100
39.5
8.5
0.9
        January to June only, preliminary.
а
        Percentage shares do not add up to total in source.
b
        TABLE 11
        Structure of employment of Primorsky Krai, 1985-1992
        a) Primorsky Krai Total
Sector
1985
1990
1991
1992
000
persons
Percentage
000
persons
000
persons
000
persons
Percentage
Agriculture
78.3
7.8
75.0
68.9
71.6
6.6
Forestry
3.9
0.4
3.2
3.0
2.9
0.3
```

```
Manufacturing
310.3
31.1
301.2
300.3
314.5
29.1
Construction
79.1
7.9
104.5
125.9
130.4
12.1
Public utilities &
municipal service
43.9
4.4
44.8
50.6
52.4
4.8
Transportation
139.3
14.0
112.1
123.9
127.2
11.8
Communications
16.0
1.6
14.9
15.6
16.2
1.5
Finance and
insurance
5.9
0.6
6.3
6.5
7.2
0.7
Government services
18.4
1.8
12.0
36.0
37.0
3.4
```

```
Other services
302.6
30.3
299.6
318.6
321.6
29.8
- Commerce
95.4
9.6
92.3
90.1
89.5
8.3
- Information
services
1.8
1.5
1.3
0.1
- Medical services
47.5
4.8
61.3
67.5
69.1
6.4
- Education
77.0
7.7
84.4
93.4
94.8
8.8
- Science and
  scientific
  services
30.6
3.1
24.0
24.4
23.2
2.1
Others
52.1
5.2
35.8
41.7
43.7
```

```
Total employment
997.7
100
973.6
1049.3
1081.0
100
        b) Vladivostok
Sector
1985
1990
1991
1992
000
persons
Percentage
000
persons
000
persons
000
persons
Percentage
Manufacturing
96.8
30.7
81.8
87.9
86.3
25.6
Construction
28.7
9.1
37.1
33.6
36.7
10.9
Transport &
communications
69.2
22.0
```

```
58.9
67.6
67.3
19.9
Other services
101.9
32.3
132.2
39.2
- Commerce
24.9
7.9
24.5
23.2
49.9
14.8
- Medical services
21.3
6.8
21.7
23.5
21.9
6.5
- Education & culture
21.6
6.9
26.8
27.1
26.5
7.9
- Science and
  scientific
  services
19.5
6.2
17.2
16.6
14.6
4.3
- Public utilities and
  municipal services
18.5
5.9
17.0
16.5
14.9
4.4
- Others
14.6
```

```
22.4
20.0
19.3
5.7
Total employment
315.1
100
317.4
316.0
337.4
100
        c) Khazan District
Sector
1985
1990
1991
1992
000
persons
Percentage
000
persons
000
persons
000
persons
Percentage
Slavyanka
Agriculture
  302
4.8
  307
```

```
310
```

249

```
4.9
Fishery
1,269
20.1
1,634
1,608
1,654
32.2
Manufacturing
3,500
55.3
3,053
2,997
2,496
48.7
Construction
  825
13.0
  412
  378
  343
6.7
Transport &
communications
  432
6.8
  434
  445
  388
7.6
Total employment
6,328
100
5,840
5,738
5,130
100
Zarubino
Fishery
```

2,317

```
2,252
2,180
1,970
81.0
Manufacturing
n.a
  591
  459
  462
19.0
Total employment
2,843
2,639
2,432
100
Posiet
Fishery
n.a
289
219
185
33.8
Manufacturing
430
386
347
362
```

```
66.2
Total employment
675
566
547
100
Kraskino
Agriculture
741
97.2
682
695
548
96.6
Manufacturing
 21
2.8
 16
 19
 19
3.4
Total employment
762
100
698
714
567
100
        TABLE 12
        Industrial growth of Primorsky Krai
        a) By major sub-sectors, 1987-1992
```

Sub-sector

# Growth rates (%)

```
1990-91
1991-92
1987-92 p.a.
Power
-3.5
-3.3
-0.6
Fuels
-12.3
-3.1
-6.6
Non-ferrous metals
-6.1
1.6
0.7
Chemicals and petrochemicals
7.3
-29.1
-2.0
Machine-building and metal working
10.6
-12.9
-0.2
Logging and wood-processing
5.8
0.6
0.3
Building materials
-4.0
-31.1
-6.7
Glass and porcelain/ceramics
13.3
11.2
5.3
Light manufacturing
57.8
-1.8
23.6
Food production
-11.4
2.0
-1.1
  thereof fish-processing
-2.8
6.6
```

```
Flow and associated products
-6.4
-15.1
-2.6
Printing and publishing
7.8
-40.5
-5.5
Others
-30.8
-0.6
-2.9
TOTAL
-3.7
-6.9
-1.5
        b) By sub-region, 1990-1993
Sub-region
Industrial production index (1985 = 100)
1990
1991
1992
1993 a
All Primorsky Krai
111.7
109.5
98.7
80.8
Vladivostok
128.3
127.0
116.8
103.9
Nakhodka
138.0
113.1
115.3
100.3
Khazan District
162.3
181.7
145.3
174.3
```

#### a January to June only.

TABLE 13
DPRK - Long-term output goals

#### Sector

Goals set in 1980 (to be completed by 1989)

Results by 1986
Goals revised in 1987
(to be completed by 1993)
Electricity
100 bn kwh
60 bn kwh
100 bn kwh
Coal
120 mn tons
70 mn tons

120 mn tons Grain products

15 mn tons

10 mn tons

15 mn tons

Steel

15 mn tons

1.9 times increase

(no figures given)

10 mn tons

Chemical fertilisers

7 mn tons

5 mn tons

7.2 mn tons

Cement

20 mn tons

12 mn tons

22 mn tons

Marine products

5 mn tons

3.1 mn tons

11 mn tons

**Textiles** 

1.5 bn metres

800 mn metres

1.5 bn metres

Non-ferrous metals

1.5 mn tons

1.5 mn tons

1.7 mn tons

```
Tideland cultivation
300,000 ha
(no figures given)
(150,000 ha by 1990)
300,000 ha
Source: EIU, North Korea, Country Profile 1992/93, London 1992, p. 71.
        TABLE 14
        Projected industrial sites in the Rajin-Sonbong Free Economic and
Trade Zone
Name
Location
Size (in ha)
Preferred focus of activity
Sinhung Industrial Park
Rajin
200
various light industries, inter alia,
electric appliances, light electric
goods
Tongmyong Standard Industrial
Park
Rajin
 20
shoes/knitwear, daily necessities
Changphyong Industrial Park
Rajin
 60
ship repair, machinery
Chonggye Industrial Park
Rajin City
 20
garments
Paekhak Industrial Park
Sonbong
200
electronics, automation
Ungsang Industrial Park
Ungsang
250
wood-processing, bonded warehouses
Kwangok Industrial Park
(incorporates Sungri oil processing
plant)
Rajin
550
oil refinery, petrochemicals, building
```

materials
Huchang Industrial Park
Rajin
200
light machinery manufacture
Hongui Industrial Park
Hongui
180
automobile assembly, car parts and components

Source: DPRK Committee for the Promotion of External Economic Cooperation, Golden Triangle. Projects for Investment.
The Rajin-Sonbong Free Economic and Trade Zone, Pyongyang 1993.

TABLE 16

Preferential taxation in the Rajin-Sonbong Free Economic and Trade Area

Corporate income tax Tax rate Standard rate

- elsewhere in DPRK

up to 50% reduction

25%

- within zone

14%

Reduced rates for specially encouraged enterprises 4-13%

Exemption

Years 1-3 of profit generation 0
Years 4-5 of profit generation

Extension possible for infrastructure investments

Source: DPRK Committee for the Promotion of External Economic Cooperation, Golden Triangle, op. cit., p. 31.

TABLE 17

Foreign direct investment in Yanbian Prefecture
a) By number and investment volume, 1990-1993 (accumulated)

Year

No. of joint venture

```
approvals
        Total investment
        in million US$
      Foreign investment component
  million US$
              % share of total invt.
1990
 39
 32.2
 13.2
41.0
June 1993
355
391.0
185.0
47.3
August 1993
371
406.0
193.6
47.7
        b) By countries of origin, as of August 1993
Country
No. of joint venture
approvals
% share of
total
Country
No. of joint venture
approvals
% share of
total
Republic of Korea
161
43.4
Singapore
  4
1.1
Hong Kong
 87
23.5
Macau
  2
0.5
Japan
 37
```

```
2
0.5
Korea, DPR
 20
5.4
Australia
  1
0.3
USA
 19
5.1
Germany
  1
0.3
Taiwan
 16
4.3
Indonesia
  1
0.3
Russian Federation
 11
3.0
Malaysia
  1
0.3
Canada
 7
1.9
Philippines
  1
0.3
TOTAL
371
100
        c) By sectors
Sector
```

No. of joint venture approvalsa

Foreign investment componentb

10.0

Thailand

113

```
abs.
% share
abs.
(million US$)
% share
Agriculture, forestry and
husbandry
  7
 2.0
  4.07
2.1
Industry
274
77.2
148.70
76.8
Service sector
38
10.8
 20.33
10.5
Real estate
 14
 3.9
 7.36
 3.8
Commerce
  1
 0.3
  2.46
 1.3
0ther
 21
6.0
10.71
 5.5
TOTAL
355
 100
193.63
 100
        As of June 1993.
а
        As of August 1993.
Source: Yanbian Prefecture Government.
```

TABLE 18 Largest foreign direct investments in Yanbian Prefecturea

```
No.
Name
Foreign partner
Product
Total investment
(US$ million)
Foreign
 investment
 component
 (US$ million)
Contract period
(years)
1
Xian Xing New Building Material Co.
Republic of Korea
Wall paper/PPC
pipe/PUC pipe
7.95
4.75
20
2
Yanji Er He Pottery Co.
Republic of Korea
Pottery bricks
5.47
1.90
10
Yanbian Jintian Wood Products Co.
Hong Kong
Wood processing
products
3.92
1.33
10
4
Sheng Long Flax Spinning Co.
Japan
Flax spinning
products
```

3.92 3.92 20

```
5
Helong Mineral Water Co.
Hong Kong
Mineral water
3.55
1.24
10
Longjing Long Qin Edible Oil Co.
Republic of Korea
Edible oil
3.46
1.46
20
7
Yanmo Welding Material Co.
Russia
Welding materials
3.09
0.51
10
Yanbian Korean Ginseng Food Co.
Republic of Korea
Ginseng tea/
condensed ginseng
liquid
2.57
0.54
20
Wang Qing Evergreen Towel Co.
Republic of Korea
Towels
2.52
0.88
12
10
Yanji Ahegn Sheng Co.
Republic of Korea
Laser disks/
disinfectant
2.42
1.45
30
11
Yanji Zhen Wei Plastic Packaging Co.
Republic of Korea
Plastic packaging
products
2.10
```

a As of August 1993.

Source: Yanbian Prefecture Government.

TABLE 19

Foreign direct investment in Primorsky Krai a) Number of equity joint ventures over time

Year
No. of joint ventures
1990
24
1991
127
1992
247
1/6/1993
364
memorandum item:
foreign paid-up capital total

b) Number of equity joint ventures by countries of origin, as per 1 June 1993

Country of origin

US \$208.4 million

Number
Per cent
of Total
Foreign paid-up capital
(US\$ '000)
Per cent of
Total
PR China
197
54.1
27,221.6
13.1
Japan
41

```
11.3
65,979.8
31.7
USA
 33
9.1
48,729.3
23.4
Hong Kong
 30
8.2
4,583.4
2.2
Republic of Korea
 15
4.1
7,524.0
3.6
Germany
 11
3.0
467.0
0.2
Singapore
  9
2.5
300.0
0.1
Taiwan Province of China
  5
1.4
180.0
0.1
DPRK
0ther
  3
 20
0.8
5.5
10.5
53,379.1
0.0
25.6
TOTAL
364
100
```

```
208,374.7
100
Source: Primorsky Krai Government.
        TABLE 20
        Foreign investment in Nakhodka Free Economic Zone, as per 1 July 1993
        a) By type of investment
Type
Number
Joint ventures
113
Wholly foreign-owned enterprises
Subsidiaries and affiliates of foreign ventures located outside FEZ Nakhodka
 94
Representative offices
 19
TOTAL
271
        b) By country of origin
Country of origin
Number
Percentage
Foreign paid-up
capital (US$)
Percentage
China
119
43.9
15,624.1
12.5
Japan
38
14.0
66,086.8
52.9
USA
 23
8.5
25,819.9
20.7
Hong Kong
23
8.5
2.101.3
1.7
Republic of Korea
```

```
12
4.4
5,628.0
4.5
Taiwan Province of China
2.2
100.0
0.0
Singapore
  4
1.5
300.0
0.2
Germany
  3
1.1
167.1
0.1
Canada
  3
1.1
502.0
0.4
DPRK
  3
1.1
10.5
0.01
Switzerland
  3
1.1
37.2
0.03
Norway
  2
0.7
4,395.0
3.5
New Zealand
  2
0.7
100.0
0.1
Great Britain
  3
1.1
```

Finland

3

# 1.1

# Hungary

2

0.7

## Kazakhstan

2

0.7

### Latvia

2

0.7

### Panama

2

0.7

# Spain

2

0.7

# Sweden

2

0.7

# Vietnam

2

0.7

4,032.6

# Argentina

1

0.4

# Austria

1

0.4

# Cayman Islands

1

0.4

```
0.4
Israel
  1
0.4
Italy
  1
0.4
Luxemburg
0.4
Netherlands
  1
0.4
Serbia
  1
0.4
TOTAL
271
100
124,904.5
100
        c) By sector of activity
Sector of activity
No. of foreign investments
(% of total)
Agriculture
17.2
  of which timber
Consumer goods, catering services
18.2
Transport
Tourism
```

Estonia 1

```
Technological equipment
9.4
7.0
9.4
 of which computers
 0.8
Construction
 8.2
Commerce
23.5
Other services
10.8
  of which
- motor vehicle servicing
 2.5
- advertising, information, marketing
4.5
- engineering consultancy
- software development
 0.4
- legal services
- foreign trade services
 1.0
- other
0.6
Source: Nakhodka FEZ Administrative Committee.
        TABLE 8
        Inventory of industrial enterprises in the Democratic Republic of
Korea's Rajin-Sonbong Area
Company Name
Type of Output
Unit
Annual Production
Capacity
Actual Output
1991
Capacity
Utilization
1991 (%)
```

Sungri Chemical Complex

```
oil processing
'000 tons
2,000
1,804
90.2
June 21 Ship Repairing
Factory
ship repairing
 10,000 - 20,000 tons
1,000 tons
no. of ships
18
18
14
17
77.8
94.4
Rajin Ship-Building Factory
ship-building (150 t)
ship repairing
no. of ships
70
150
56
105
80.0
70.0
Rajin Condenser Factory
condensers
'000 pcs.
2,400
1,680
70.0
Rajin Timber
Processing Factory
Cover-boards/pallets
m3
6,500
6,500
100.0
Rajin Garment Export Factory
garments
'000 sheets
1,500
1,200
80.0
Rajin Car-Repairing Factory
repairing of automobiles
```

```
repairing of engine-stands
units
160
80
112
56
70.0
70.0
Rajin Shapes and Machines
Repairing Factory
shapes
accessories
tons
3
16
2
13
66.7
81.3
Rajin Farming Tool Factory
carts
combiners
units
300
10
240
10
80.0
100.0
Rajin Paper Mill
paper
tons
500
350
70.0
Rajin Caustic Soda Factory
caustic soda
tons
30
24
80.0
Rajin Pharmaceutical Factory
tablets
fluids
000
tons
400
10
320
8
80.0
```

```
80.0
Rajin Cement Factory
cement
'000 tons
5
4.5
90.0
Rajin China Factory
china pots
'000 pcs.
2.4
1.9
79.2
Rajin Brick Factory
bricks
'000 pcs.
1,000
800
80.0
Rajin Fabrics Factory
ordinary fabrics
'000 m
450
315
70.0
Rajin Garment Factory
clothes
'000 pcs.
1,000
960
96.0
Rajin Knitwear Factory
knitwear
'000 pcs.
300
240
80.0
Rajin Sauce Factory
bean paste
soya sauce
tons
kilos
1,500
1,000
1,398
963
93.2
96.3
Rajin Foodstuff Factory of
Honoured Disabled Soldiers
sugar
```

```
cakes
tons
700
850
560
680
80.0
80.0
Rajin Meat and Fish
Processing Factory
meat
fish
tons
1,030
760
721
608
70.0
80.0
Rajin Grain Administration
Office
grain processing
'000 tons
100
70
70.0
Rajin Iron Ware Export
Factory
hair-cutters
hair-cutting scissors
'000 sets
100
100
76
82
76.0
82.0
Rajin Upholstery Production
Cooperation
upholstery
'000 sets
3
2
66.7
Rajin Leather Processing
Factory
leather
'000 m2
2
1.6
```

```
80.0
Rajin Plastic Ware Factory
plastic daily necessities
'000 pcs.
100
70
70.0
Rajin Daily Necessities
Factory
brushes
hair oil
'000 pcs.
9
616
8
493
88.9
80.0
Rajin Glass Ware Factory
glass plate
'000 m2
13
11
84.6
Rajin Chemical Ware Factory
laundry soap
tons
1,000
800
80.0
Rajin Iron Ware
Production Factory
ironware
'000 pcs.
40
32
80.0
Tumen River Sleeper Cutting
Factory
cut timber
sleepers
'000 m3
100
62
73,4
50
73.4
80.6
Sonbong Pit Timber
Enterprise
pit timber
```

```
ordinary timber
m3
5,000
4,000
4,000
3,200
80.0
80.0
Coal Mine Pit Timber
Enterprise
cut timber
'000 m3
5.5
4.4
80.0
Sonbong Garment Export Factory
export clothes
'000 pcs.
500
400
80.0
Sonbong Ship Repairing Plant
ship repairing
ships
83
66
79.5
Sonbong Farm Machinery Plant
maize seeders
weeding machines
sets
10
55
7
55
70.0
100.0
Sonbong Mechanization Plant
tractor parts
farm machinery parts
tons
26
10
26
100.0
70.0
Sonbong Maintenance and Repair
Shop
machine parts
```

```
motors
tons
20
280
16
224
80.0
80.0
Sonbong Sodium Carbonate
Factory
sodium carbonate
ammonium chloride
fertilizers
'000 tons
2
2.4
1.6
1.9
80.0
79.2
Sonbong Paper Mill
paper
tons
600
480
80.0
Sonbong Pharmaceutical
Factory
injections
ampules
1,500
1,200
80.0
Sonbong Chemical Factory
soap
tons
170
119
70.0
Sonbong Cement Workshop
cement
tons
5,000
4,000
80.0
Sonbong Building Materials
Workshop
water-resistant cement
water-resistant
cement blocks
tons
```

```
m3
2,200
6,900
2,200
4,830
100.0
70.0
Sonbong Textile Factory
artificial silk
'000 m
450
315
70.0
Sonbong Garment Workshop
suits for adults
'000 pcs.
350
246
70.3
Sonbong Bean Paste and
Edible Oil Workshop
soya sauce
bean pasted
kilos
tons
1,100
1,000
880
870
80.0
87.0
Sonbong Foodstuff Workshop
sweets
cakes
tons
360
230
289
185
80.3
80.4
Sonbong Grain
Administration Office
grain processing
'000 tons
20
16
80.0
Sonbong Upholstery Workshop
plywood
upholstery
```

```
m2
pcs.
26,000
15,000
18,200
10,500
70.0
70.0
Sonbong Porcelain Workshop
porcelain
'000 pcs.
18
14
77.8
Sonbong Ironware Factory
ironware
'000 pcs.
200
140
70.0
Sonbong Honoured Disabled
Workshop
plastic goods
'000 pcs.
600
480
80.0
Sonbong Leather Processing
Workshop
leather goods
'000 pcs.
35
28
80.0
Ungsang Lunchbox Paper Factory
lunchbox paper
'000 pcs.
5,000
4,517
90.3
Tumen River Railway Honoured
Disabled Soldier Factory
electric bulbs for
signal lamps
sets
4,200
4,121
98.1
```

Source: Committee for the Promotion of External Economic Cooperation.

# TABLE 15 Foreign investment incentives in China's TREDA

State-level
(State Law)

Jilin Province Yambian Korean Autonomous Prefecture

Yanji

Hunchun

Tumen
Enterprise income tax
Standard rate
Reduced rate

30%

Export enterprises
Tech advanced
enterprises
Investment in coastal
open cities: 24%
Investment in special
economic zones: 15%
If in energy,
communications,
harbour, wharf or other
encouraged area: 15%

If invt. > US\$10 mn
and in
(i) Infrastructure,
basic industries and
resources
(ii) Technical
upgrade of existing
enterprises
(iii) 'Backbone' and
'superior' industries
(iv) Capital and
technology-intensive
industries
15%

Invt. in Yanji Reform and
Open-Door Special
Zones:15%

#### 15%

Within zones/sites: 24% elsewhere: 30% In practice, general reduction to 15% Exemptions If invt. period > 10 yrs Yrs. 1+2 of profitmaking:0 Yrs. 3-5: half rate Ù If invt (i) in agriculture, forestry or animal husbandry, or (ii) in remote underdeveloped areas: 13-15% reduction for 10 more yrs. Ù If > 70% exportproduction: half rate Ù If technologically advanced enterprise: half rate for 3 more yrs. ditto., if invt. period > 15 yrs.: another 5 yrs. exemption

If invt. period > 10 yrs. Yrs 1+2 of profitmaking: 0 Yrs. 3-5: half rate If advanced tech enterprise: Yrs. 3-8 of profitmaking: half rate. Thereafter: 10% If > 50% export production: 10% If invt. in service ind. > Yuan 5 mn: Yr. 1 of profit-making: 0 Yrs. 2+3: half rate If invt. in infrastructure/ utilities and agriculture and invt. period > 15 yrs:

Yrs. 1-5 of profit making:0 Yrs. 6-10: half rate If invt. period > 10 yrs.: Yrs. 1-5 of profitmaking: 0 Yrs. 6-10: half rate If invt. > US\$ 3 mn or high-tech: Yrs. 1-10: 0 If invt. > US\$ 1 mn in service ind.: Yrs. 1-2: 0 Yrs. 3-5: half rate Thereafter, if > 50%export production: half rate. Extension of exemption period possible Local income tax

Local income tax Standard rate Exemptions

3%
Discretion of provincial,
prefectural and
municipal authorities

If invt. period >10 yrs. Yrs. 1-6 of profitmaking: 0 High-tech enterprise: Yrs. 1-11 of profit making: 0 If >50% export production: 0 If invt. in (i)-(iv) above: Yrs. 7-11 of profit-making: half rate If invt. in agric. etc. or remote areas: 0 for unspecified time period

If invt.

period>10 yrs.
Yrs. 1-6 of
profit-making:0
Thereafter
extension of
tax holiday, if
Ù > 60%
export
production
Ù Tech
advanced
enterprises
Ù Invt in infrastructure,
agriculture,etc

Exemption up to 10 yrs. possible

10 yrs. exemption

Commercial and industrial consolidated tax Exempted on export products May be reduced/ exempted

Imported machinery,
equipment, raw
materials, etc. and
goods for foreign staff's
use: exempt
Half rate
if invt. in new and high
tech areas: 3 yrs.
exemption During initial
period: further reduction
to "proper rate"
negotiable

Individual income tax

- wages and salaries thereof foreign personnel
- compensation for personal services; royalties; interest,

dividends and bourses;lease of property;others

5-45% half rate

20%

5-45% half rate

10%

(exemptions) 10%

#### Exemption

Reinvested profits

If reinvt. for > 5 years:
income tax refund up to
40% of reinvested
amount

If reinvt. for > 5
yrs.: Income tax
refund up to 50% of
reinvested amount

If invt. in (i)-(iv)
above 100% refund,
both enterprise and
local income tax

If reinvt. for > 5 yrs. and export or advanced tech enterprise: Income tax refund up to 100% of reinvested amount 5 yrs. minimum reinvt. period: Income tax refund up to 60% of reinvested amount;. If export or high tech ventures: 100% refund

5 yrs. minimum reinvt. period: Income tax refund up to 40% of reinvested amount; If productive or high tech venture: 100% refund Loss carry-over 5 yrs. maximum

5 yrs. maximum

5 yrs. maximum
Profit remittances

Tax-exemption

tax-exempt for export and advanced tech enterprises

Right of land use Land use fee

40-70 yrs.
Y 0.3-10/m2 p.a.
For export and tech.
advanced
enterprises,
(i)-(iv) above:
Yrs. 1-5: 0
Yrs. 6-10: half rate
If invt. in agric. etc.
or remote areas:
exemption/
reduction for
unspecified time
period

Half rate for export and tech. advanced enterprises until 1995

 $Y = 0.1 - 12/m^2 p.a.$ 

Yrs. 1-10: 0 Advanced tech enterprises:0 50-70 yrs., extension possible Yrs. 1-10: 0 50-70 yrs. Y 0.1-2/m2 p.a. If in selected zones/sites: reduction; If invt. period > 20 yrs.: exemption after yr. 10 If high tech. invt.: 0 Real estate tax - building value - land value - jointly on building and land value 1.2% 1.5% 1.8% Exempt. for export tech. advanced enterprises and (i)-(iv) Vehicle licence plate tax acc. to category/tonnage Y 0.3 - 80 per month Exempt (unless transportation business) 0ther Exempt from payment

Exempt from payment of certain subsidies to staff and workers; priority access to utilities, transportation and communication

facilities, short-term bank loans;
Direct exporting by enterprises permitted, right of autonomous enterprise management;
Licence-free import of machinery, equipment, raw materials, etc.
Priority access to use of land, short-terms bank loans

Customs tariff exemptions and reductions

Source Provisions of the State Council of the People's Republic of China for the Encouragement of Foreign Investment (22 Oct. 1986). Income Tax Law of the People's Republic of China for Enterprises with Foreign Investment and Foreign Enterprises (July 1991) Preferential Provisions of Jilin Province for **Encouragement of** Foreign Investment (27 Oct. 1992) Temporary Provisions for Foreign Economic Relations Development in Yambian Korean Autonomous Prefecture

Temporary Provisions of the Government of Hunchun City on Preferential Treatment in the Economic Cooperation Zone

Source: Jilin Province Foreign Economic Relations Bureau (1993); Foreign Economic Relations and Trade Commission of Yanbian Korean Nationality Autonomous Prefecture

(1993); Yanji City Economic Development Zone Administration Committee (n.y.); The Hunchun People's Government (1993); Tumen City Government (1992); UNIDO, op. cit., 1991, pp. 194-200.

### STATISTICAL ANNEX

Table A-1. Gross industrial output of Jilin Province by sectors 1985 - 1992 (Rmb 100 million, current prices) a

Sector

1985

1990

1991

1992

Growth rate per annum in %

Gross

output

% of

total

```
1990-
92
1985 -
92
        TOTAL
241.1
100
491.7
100
553.0
100
855.5
1
100
37.0
36.4
Coal mining and dressing
5.63
2.3
11.8
2.4
13.85
2.5
14.49
1.7
11.4
78.7
Oil and natural gas mining
5.0
2.1
12.98
2.6
14.79
2.7
15.36
1.8
9.2
29.6
Ferrous metals mining and dressing
0.51
0.2
0.13
0.0
0.21
0.0
0.32
0.0
73.1
- 5.3
Non-ferrous metals mining and dressing
```

```
1.25
0.5
2.32
0.5
2.58
0.5
2.75
0.3
9.3
17.1
Building materials and other non-metal minerals mining and
dressing
0.98
0.4
1.81
0.4
1.85
0.3
2.50
0.3
29.1
22.2
Logging and transport of timber and bamboo
7.2
3.0
15.12
3.1
16.04
2.9
16.71
2.0
5.3
18.9
Purification and supply of tap water
0.5
0.2
1.24
0.3
1.58
0.3
1.93
0.2
27.8
40.9
Food processing
  thereof crop processing
19.97
8.15
8.3
3.4
40.72
```

```
11.35
8.3
2.3
45.92
12.75
8.3
2.3
48.39
16.10
5.7
2.0
9.4
20.9
20.3
13.9
Beverage production
5.2
2.2
13.8
2.8
15.09
2.7
16.45
2.0
9.6
30.9
Tobacco processing
3.79
1.6
9.58
1.9
9.74
1.8
11.17
1.3
8.3
27.8
Forage production
1.87
0.8
4.79
1.0
5.69
1.0
12.48
1.5
80.3
81.1
Textile industry
  thereof cotton textiles
11.38
```

```
5.91
4.7
2.5
22.31
12.47
4.5
2.5
22.76
13.11
4.1
2.4
21.66
12.98
2.5
1.4
- 1.5
22.1
12.9
29.2
Garments
4.34
1.8
7.67
1.6
8.08
1.5
9.05
1.1
9.0
15.5
Leather, furs and other products
1.94
0.8
3.11
0.6
3.33
0.6
2.91
0.3
- 3.2
7.1
Timber processing
4.47
1.9
8.22
1.7
9.04
1.6
9.68
1.1
8.9
```

```
16.7
Furniture manufacturing
0.6
1.88
0.4
2.01
0.4
2.17
0.3
7.7
7.7
Paper making and paper products
7.58
3.1
18.08
3.7
18.78
3.4
18.69
2.2
1.7
20.5
Printing
2.86
1.2
5.69
1.2
6.42
1.2
7.07
0.1
12.1
21.0
Cultural, educational and sports articles
0.80
0.3
1.19
0.2
1.38
0.2
1.40
0.0
8.8
10.7
Arts and crafts articles
0.80
0.3
1.20
0.2
1.32
```

```
0.2
1.52
0.2
13.3
12.9
Power generation, steam and hot water production and
supply
8.32
3.4
19.14
3.9
26.86
4.9
30.65
3.6
30.1
38.3
Petroleum processing
3.14
1.3
10.01
2.0
12.52
2.3
15.76
1.8
28.7
57.4
Coking, gas and coal related products
0.43
0.2
1.36
0.3
1.66
0.3
1.93
0.2
21.0
49.8
Chemicals
  thereof organic chemicals
29.04
24.23
12.0
10.0
58.17
45.31
11.8
9.2
63.17
51.67
```

```
11.4
9.3
72.63
52.82
8.5
6.6
12.4
8.3
21.4
16.9
Medical and pharmaceutical products
2.8
21.52
4.4
24.04
4.3
25.95
3.0
10.3
40.1
Chemical fibres
2.27
0.9
7.79
1.6
7.95
1.4
81.54
9.5
473.4
498.9
Rubber products
3.69
1.5
6.79
1.4
7.26
1.3
8.13
1.0
9.9
17.2
Plastic products
3.12
1.3
7.26
1.5
7.90
1.4
9.92
```

```
1.2
18.3
31.1
Building materials and other non-metal mineral products
  thereof cement production
13.87
2.77
5.8
1.1
25.53
5.60
5.2
1.1
28.72
7.78
5.2
1.4
31.10
11.14
4.3
1.3
10.9
49.5
17.7
43.2
Smelting and pressing of ferrous metals
10.68
4.4
26.96
5.5
28.04
5.1
35.39
4.1
15.6
33.0
Smelting and pressing of non-ferrous metals
1.46
0.6
4.98
1.0
5.25
0.9
6.90
0.1
19.3
53.2
Metal products manufacturing
6.62
2.7
11.49
```

```
2.3
11.84
2.1
13.52
1.6
8.8
14.9
Machine building
20.89
8.7
31.04
6.3
35.50
6.4
47.18
4.9
17.9
14.6
Transportation equipment
32.05
13.3
75.15
11.0
69.20
12.5
136.2
2
15.9
40.6
46.4
Electric equipment and machinery
5.29
2.2
12.34
2.5
12.93
2.3
14.96
1.7
10.6
26.1
Electronic and telecommunications equipment
3.07
1.3
6.10
1.2
6.06
1.1
6.01
0.7
- 0.7
```

```
13.7
Instruments, meters and other measuring equipment
0.6
2.14
0.4
2.26
0.4
2.88
0.3
17.3
13.7
  Industrial enterprises at township level and above only.
         Statistical Yearbook of Jilin Province 1992, pp. 328f.; 1993, pp.
66f.
        TABLE A-2:
        Key Industrial Outputs of Primorskiy Territory, 1991-1992
                   Products
               (t = tonnes)
               (thous. = thousands)
               (R = Rubles)
Output
 1991
Output
1992
% change
1991-92
Steel, t
6,527
7073
+8
Coal, thous. t
14,412
12,986
- 10
Chemical machinery and spare parts, thous. R
4,890
12,144
+148
Engg. equipment for farm product processing and spare parts, thous. R
74,390
```

```
57,606
-23
Crop production machinery, thous. R
3,000
1,993
-34
Animal breeding and fodder production machinery, thous. R
71,870
50,692
-29
Sulfuric acid in monohydrate, thous. t
341
-22
Synthetic resins and plastics, t
10.122
8,417
- 17
Microbiological feed protein, prefab, t
16,171
13,945
- 14
Cement, thous. t
3,392
1,939
-43
        - of which, "dry" clinker cement
2,958
1,881
-36
Powdered lime and dolomite for liming of acid soil, thous. t
350
208
-40
Building bricks, million units
197
135
-31
Prefabricated reinforced concrete, thous. cu.m.
988
670
-32
Panels and other parts for large-panel construction, thous. sq.m. total area
443
371
-16
Asbestos slate (roofing shingle), million equiv. slates
277
171
-38
Asbestos tubing and sleeve pipes, km. equiv. pipe
```

```
1,310
666
-49
Mineral cotton, thous. cu.m.
295
225
-24
Heating radiators and convectors, thous. kW
549
+10
Lumber, thous. cu.m.
1,935
1,573
- 19
Construction wood, thous. cu.m.
2,381
1,916
-20
Rail sleepers, thous. units
171
+12
Wooden bars for rail switches, sets
25
24
-4
Timber/wood planks, thous. cu.m.
649
396
-39
Prefab wooden panel houses, thous. sq. m. total area
118
16
-86
Glued plywood, cu.m.
7,000
5,419
-23
Wood fiber slabs, equiv. sq.m.
1,063
1,249
+17
Splint-slab, equiv. sq.m.
94,200
69,800
-26
Carpets and rugs, thous. sq.m.
4
4
```

```
Hosiery, thous. pairs
18
61
+238
Tricot garments, thous. units
9,983
4,574
-54
          of which - underwear
9,941
4,511
-55
                        - clothes
42
63
+50
Wool and felt footwear, thous. pairs
101
102
+1
Footwear, thous. pairs
1,850
857
-54
          of which - children's footwear
695
25
-96
Leather, thous. dm.- stiff
45,152
6,589
-85
                        - chromium-treated, soft
42,900
47,003
+10
Cost of garment sewing, thous. R
706,312
565,040
-20
Fish and seafood catch, t
1,585,92
4
1,345,15
4
- 15
Meat and prime organ meats, t.
36,438
21,595
-41
Sausage, t
```

```
27,826
18,632
-33
Prefab meats, t
5,578
1,962
-65
Cream butter, t
732
2,830
+286
Fat cheese, t
389
115
-70
Dairy products in whole milk, equiv. t
210,039
100,646
-52
Low-fat dairy products in fat-free milk equiv. t
7,381
7,340
- .6
Canned food, thous. equiv. tins/cans
572,658
434,785
-24
           of which
                     - fish
554,928
420,644
-24
                         - fruits and vegetables
17,730
14,141
-20
Granulated sugar, t
134,088
170,456
+27
Grain flour, t
204,338
204,124
-.1
Cereals, t
75,408
44,062
-42
Baking yeast, t
2,247
2,088
- 7
```

```
Confectionery, t
35,541
26,415
-26
Macaroni, t
24,988
17,501
-30
Vegetable oil, t
10,080
12,359
+23
Margarine, t
19,776
17,646
-11
Mineral water, thous. half-litres
11,826
10,846
-8
Soft drinks, thous.dal
4,107
1,201
-71
Beer, thous. dal
7,219
5,478
-24
Vodka and spirits, thous. dal
2,137
1,987
-7
Grape wines, thous. dal
1,092
554
-49
Brandy, thous. dal
47
22
-53
Dry animal fodder, t
5,149
3,032
-41
Powdered whole milk, t
460
49
-89
Combined animal fodder, t
```

```
347,481
227,338
-35
Protein and vitamin admixture, t
40
Oil cake, t
57,181
64,434
+13
Fish meal, t
133,521
89,014
-33
Synthetic detergents, t
2,212
1,235
-44
Toilet soap, t
6,785
5,097
-25
Laundry soap, t
16,319
12,166
-25
Refrigerators and freezers, units
148,580
65,431
-56
          of which

    household refrigerators

148,580
65,431
-56
Washing machines, units
133,529
83,812
-37
Electric vacuum cleaners, units
136
Tape recorders, units
1,101
516
-95
Radios, units
260,000
108,730
-58
```

```
Furniture in actual prices, thous. R
3,236,01
8
3,235,16
2
- .3
Toys and Christmas tree decorations, thous. R
45,466
32,363
-29
Dishes, porcelain and chinaware, thous. R
785,607
967,679
+23
Wall paper, thous. equiv. pieces
28,165
21
Stationery paper and notebooks, thous. R
31,799
21,114
- 34
Paints and varnishes in small cans, t
5,262
3,745
-93
School copy-books, thous. units
26,220
21,435
-18
Electric mixers, units
35,454
32,451
-8
Aluminium pots, thous. R
556
6
-99
Chemicals for household in small cans, actual prices, thous. R
486,011
328,024
-33
                    Foreign direct investment approvals in Yanji City, as of
        Table A-3.
June 1993
a) By type of investment
Total
of which with Republic of Korea investors
```

Type of investment Number of investment approvals Total investment (US\$ mn) Foreign investment components (US\$ mn) Number of investment approvals Total investment (US\$ mn) Foreign investment component (US\$ mn) Equity joint ventures 136 141 64 64 62.009 31.318 Contractual joint ventures 28 27 20 12 7.105 4.607 Wholly-foreignowned ventures 10 4 4 10 4.019 4.019 **TOTAL** 174 172 88 85 73.133

b)

By sector

```
Total
of which with Republic of Korea investors
Sector
Number of
investment
approvals
Total
investment
(US$ mn)
Foreign
investment
components
(US$ mn)
Number of
investment
approvals
Total
investment
(US$ mn)
Foreign
investment
component
(US$ mn)
Agriculture/Fishery
6
2.326
1.05
Industry
134
125.357
58.790
71
63.125
33.545
  of which food processing
19
20.279
8.833
```

```
7
4.483
2.874
Real state
7
13.795
6.784
3
4.836
3.096
Healthcare/Sports
2.481
1.526
2
1.971
1.391
Education/Culture
1
0.245
0.120
1
0.245
0.120
Research/Services
3
0.952
0.578
2
0.397
0.271
Other sectors
20
27.630
19.642
6
2.739
1.521
TOTAL
174
172.78
88.589
85
73.133
39.944
Source: Yanji City Government.
```

Table A-4. Pipeline and priority projects for joint ventures within the Hunchun Border Economic Cooperation Zone (as of August 1993)

### a) Pipeline projects under negotiation

Product Capacity p.a. Origin of Partner Total Investment (US \$ million) Foreign Investment Component (US \$ million) Plastic canvas 1,200 million tons Taiwan 1.7 0.65 Computer tags 2 million dozens Hong Kong 1.45 0.435 Carpets 384,000 m2 Hong Kong 1.2 0.42 Vegetable and fruit processing 100,000 kilogrammes Hong Kong 0.52 0.364 Instant Noodles 1.5 million bowls Taiwan 1.3 0.52 Heat and Power Plant, Phase I 2x21,000 kilowatts USA RMB 300 mn 42.1 Leather products and computers Hong Kong Hong Kong RMB 8 mn 0.56

# Priority projects (advertised for investment) Product (Planned) capacity Total investment (million Yuan) Gas factory 60,000 m3/day52 Waste water treatment 50,000 m3/day 200 Plastic energy-saving film 3,000,000 m2/year28.5 30,000 Telephones 3,900 exchange lines 86.39 Fiber plank 30,000 m3/year 130 Hunchun River Bridge 480x30 metres 52 Hunchun River Flood-protecting Dyke Length: 32.9 km 16.4 Aluminium alloy pipes 2,000 tons/year 45 Light pottery grains 188,000 m2/year 60 Leather processing 100,000 pieces 6.26 High-quality furniture 650,000 units/year 24.4 Vitamin C 1,000 tons/year 47 Carbon Paper 1,000 tons/year

b)

Source: Hunchun City Government

31.20

Table A-5: Joint Venture Approvals in the Hunchun Border Economic Cooperation Zone Origin of Partner

Total Investment Product 1. HK Y10m Housing 2. HK Y27.45m Silver foil; plastic wrap 3. HK Y4m Winter clothing HK \$0.5m Interior decoration (operational 12/93) HK Y20m Construction engineering 6. Taiwan \$4.5m Motorcycle tyres 7. HK \$3.0m Integrated circuits 8. HK Y14.69m Socks (operational 11/93) 9. HK \$1.2m Carpets 10. HK Y58.81m Wood floorboards 11. Taiwan \$1.9m Plastic tarpaulins 12. HK Y17.28m **Sweaters** 13. R0K Y5.66m Coats and bags 14. R0K Y230m (?) Hi-tech wood product (for furniture) 15. Japan Y8.57m Villas (BECZ Area 10) - under construction 16. ROK Y10m Housing

17. Macao

Y450m Recreation zone in BECZ 18. Macao Y1.5m Sliding doors (operational 2/94) 19. HK Y120m Mountain villas (outside BECZ) - under construction 20. Taiwan Y5.04m Computer equipment 21. Japan Y6m Villas - under construction 22. HK Y2.32m Clothing - WFO 23. Japan Y4.456m Computer treatment equipment (?) - WFO 24. Japan Y30m Housing 25. HK Y5m Construction engineering 26. Japan Y1.2m Railway & port equipment (Japanese partner also invested \$50 m in the railway station) 27. DPRK Y29.5m Construction engineering 28. HK Y30m Housing 29. HK Y10m Housing 30. HK Y5m Recreation 31. HK Y6.67m Electric heaters, irons - WFO 32. Japan Y1.5m Health food (from local mountains) 33. Japan \$0.5m Office appliances

34. Russia

Y26.68m

Trade

35. Taiwan

Y7.53m

Convenience noodles

36. Russia

Y1.33m

Assembling construction equipment

37. R0K/HK

Y30m

Transport (NK, SK, Yianji, Changchun

38. HK

Y12.6m

Machinery

39. HK

\$0.5m

Fluorescent lights

40. HK

\$3m

Housing - WFO

41. Macao

Y55m

Recreation

42. ?

Y80m

Housing

43. USA

Y3m

Decoration

44. Macao

Y5m

Recreation

WFO = wholly foreign-owned

Table A-6

Industrial investment proposals for Rajin-Sonbong Free Economic and Trade Zone

Multi-page tables such as this one have been grouped together at the end of this annex section.

Table A-7: Type of foreign investment in Jilin Province, contracted and utilized, 1985-1991

(US \$ million; units)

Foreign investment

```
1985
1986
1989
1990
1991
CONTRACTED
```

```
Number of projects
27
38
80
70
121
Total value
24.54
43.18
80.99
65.59
78.87
- Foreign credit
7.95
5.54
39.01
34.91
21.14
- Direct investment
14.24
8.20
22.62
21.65
39.26
- Other foreign investment
2.36
29.44
19.36
9.03
```

UTILIZED 4.88 25.76 33.66

18.47

```
60.69
161.55
Foreign credit
1.54
23.03
41.00
129.91
- Foreign government loans
1.54
13.22
18.25
12.08
- Loans from international
    banking organizations
8.28
12.55
10.55
- Commercial bank loans
1.26
1.27
72.38
- Seller's credit
0.27
8.93
34.90
Direct investment
2.52
0.57
3.35
16.94
18.02
- Equity joint ventures
2.52
0.57
1.43
16.34
```

17.23

```
- Co-operative joint ventures
0.00
1.92
0.57
0.73
- Fully foreign-owned ventures
0.03
0.06
Other foreign investment
2.36
23.66
7.28
2.75
13.62
- International leasing
18.19
0.70
- Compensation deals
2.04
4.64
6.58
2.71
13.45
- Processing and assembly
0.32
0.83
0.04
0.17
Source: Jilin Province Statistical Yearbook 1992.
Table A-8: DPRK: Output of selected important products, 1991
(million tons unless otherwise indicated)
Electricity (bn kwh)
```

```
50.0
Coal
60.0
Steel
5.9
Machine tools ('000)
11.0
Tractors ('000)
13.0
Trucks
8.0
Excavators ('000)
0.5
Electric locomotives (units)
Electric generators ('000 kv Amp)
442.0
Coal mining machinery (units)
21.0
Waggons ('000)
2.6
Synthetic plastics ('000 t)
54.9
Chemical fertilizers
Agricultural chemicals ('000 t)
45.8
Cement
11.4
Refractory bricks
Magnesia clinker
1.3
Timber (million m3)
7.94
Textiles (bn m)
6.8
Knitwear goods (mn pcs.)
97.0
Marine products
2.0
Grains
8.9
Fruits
0.67
Vegetables
6.5
Source: CPEEC.
```

MAP OF THE TUMEN RIVER ECONOMIC DEVELOPMENT AREA (TREDA)

Refer to the Preface of this publication.

#### ANNEX B.II

COST OF FOREIGN INVESTMENT IN HUNCHUN BORDER ECONOMIC COOPERATION ZONE

1. Rent of Standard Factories for terms of 10 years and above:

RMB 13/m2 per month

or

RMB 156/m2 per annum

2. Land Lease for terms of 50 years to 70 years: The price covers land lease and land exploitation fee.

Land lease for industry for 50 years term RMB 185/m2
Land lease for commerce for 40 years term: RMB 280/m2

Land lease for commercial residents for terms

of 70 years: RMB 260/m2

3. Electricity

Production electricity (including industry and

commerce): RMB 0.34/kwh
Household electricity: RMB 0.18/kwh

4. Water supply

Water supply for production (industry and

commerce): RMB 1.2/m3 Household water supply: RMB 0.6/m3

5. Hot-gas supply for production: RMB 47.77/ton

(Parameters: 300 degree temperature 13 kg atmospheric pressure)

6. Average Income (Wages and Bonus) for labours:

The average wages of state-owned enterprises:

Skilled worker: RMB 400/m

Unskilled worker: RMB 300/m
Manager: RMB 600/m
Technician/Engineer: RMB 600/m

The average wages in joint ventures will be calculated at 20% higher than that of state-owned enterprises.

The standard of bonus are varied up to different enterprises which can be worked out according to their economic benefits.

7. Labour insurance Labour insurance fund: 18.6% of the total wage Welfare and incentives, such as medical insurance, heating and housing allowances): 3-10% of after-tax profits 8. Heating (will be charged according to total construction area) Heating supply for production-related houses: RMB 3/m2 House heating supply: RMB 2/m2 Duration of heating supply: November 1 -April 10 every year Source: Administration Committee, Hunchun Border Economic Cooperation Zone ANNEX B. III. TARIFFS AND FEES TO BE ENFORCED IN THE RAJIN SONBONG FREE ECONOMIC AND TRADE ZONE (Won: US\$ = 2.2:1) 1. Land Lease Rents No. Purpose Location Unit Rent 1. Commercial, service, hotel, multistorey buildings - city centre - suburb - rural area won/m2year 7.00 6.00 3.50 2. Residential, public buildings - city centre - suburb - rural area 6.00 4.50 2.60 3. Industrial

- city centre

- suburb
- rural area

.

4.50

3.50

Note: 1) For land to be used by enterprises investing in priority industries including high technology industries, no rents shall be paid for the first 3 years and rent shall be reduced by 50% for the following 3 years.

2) Should a lump sum payment of rent (premium) be made within 6 months from the conclusion of a land lease contract, the amount of rent payable shall be reduced by 15-30% in consideration of the period of the lease.

#### 2. Land Development Fee

No.

Classification Unit

Fee

1.

Land for commercial use, services, hotel and villas won/m2

130

2.

Land for ordinary flats, offices and public buildings

120

3.

Land for industrial use

110

\* Land development fees include the cost of the installation of water supply, sewage, electricity, telecommunications, heating, roads, etc.

### 3. Rents for Buildings

No.

Classification

Unit

Monthly Rent

1.

Plant buildings won/m2month

```
5.00
2.
Residential buildings
6.00
3.
Offices, public buildings
8.00
4.
Warehouses
4.50
        Fees for Construction on Contract
4.
No.
        Classification
Unit
Fee
1.
Plant buildings
won/m2
450-500
2.
Residential buildings
650-790
5.
        Water Rates
No.
        Classification
Unit
Rate
Household water (drinking water)
won/m3
0.12
Industrial water
0.12
6.
        Electricity Rate
No.
        Classification
Unit
Rate
```

```
1.
For lighting
won/kwh
0.10
2.
For industrial use
0.12
7.
        Telecommunications Rate
No.
        Classification
        Unit
Rate
1.
Telephone
  installation
  use of line (in offices)
      " (in residence)
  reinstallation
won/telephone
won/month
won/telephone
1000
24
15
100
2.
Telex
  installation
  use of line
  rent
  reinstallation
won/machine
won/month
won/machine
1000
48
90
115
3.
Fax
  installation
```

```
use of line
  rent
  reinstallation
won/machine
won/month
won/machine
1000
24
65
115
8.
        Lorry Rent
No.
        Classes of Goods
Unit
Rent
1.
Grain (bulk)
won/ton/km
0.17
2.
      (packed)
0.23
3.
Fertilizers (bulk)
0.17
             (packed)
0.23
5.
Timber
0.31
6.
Coal
0.46
```

## 9. Rail Freight

Section

```
Classes of Goods
Unit
Freight
Rajin-Namyang:
grain (packed)
coal
fertilizers
won/ton
2.58
2.52
2.58
Rajin-Tumengang:
grain (packed)
coal
fertilizers (packed)
п
1.68
1.62
1.68
Chongjin-Namyang
grain (packed)
coal
fertilizers (packed)
2.70
2.64
2.70
Chongjin-Tumengang:
grain (packed)
coal
fertilizers (packed)
1.80
1.74
1.80
        Free Trade Port Tariff Rates
10.
No.
        Item
        Unit
Tariff
```

```
1.
Port dues (anchorage)
won/R.N.T.
0.50
2.
Light dues
0.10
3.
Pilotage
won/R.N.T.
per journey
0.16
4.
Shifting
0.07
5.
Mooring and unmooring charge
  Up to 5,000 t ship
  8,001 - 10,000 t ship
  over 10,000 t ship
won/operation
    п
    п
25.00
35.00
50.00
Fees for opening and closing of hatches (wooden
hatch cover)
  Up to 5,000 t ship
  8,001 - 10,000t ship
  over 10,000 t ship
won/hatch
    п
30.00
50.00
60.00
7.
Hold cleaning fee (bulk cargo)
  Up to 5,000 t ship: broom
                       sawdust
  8,001 - 10,000 t ship: broom
```

```
over 10,000 t ship: broom
                       sawdust
won/cleaning
    11
    п
    п
70.00
120.00
90.00
180.00
95.00
200.00
8.
Skilled Labour remuneration
  Worker
  Technician
won/man/hour
2.50
4.00
9.
Waste disposal fees
  Wharf (501 - 3,000 t)
  Open anchorage (501 - 3,000 t)
won/disposal
70.00
110.00
10.
Fee for use of harbour craft
won/use
30.00
11.
Water supply fee
  Price of water
  Supply at wharf
  Supply through waterboat
won/ton
```

sawdust

```
2.50
1.00
1.50
12.
Oil supply fees
  Supply at wharf
  Supply at open anchorage
    п
2.00
4.00
13.
Tonnage dues
won/R.N.T.
0.20
14.
Ship agency fee
0.20
15.
Freight due
    %
1.5
16.
Cargo inspection fee
  Cement
  Metal (sheet) product
  Frozen cargo
won/ton
    п
0.30
0.40
0.70
17.
Tariff for use of port facilities and installations
1. Tug boat
2.
   Barge
3.
   Cargo ship
   Floating crane
4.
5.
   0il tanker (water tanker)
6.
   Lorry
7.
   Trailer
8. Loader (power shovel)
9.
   Bulldozer
10. Crane car
```

```
11. Fork lift
12. Excavator
13. Crane
14. Tarpaulin
15. Pallet
won/hp/hr
won/D.W.T./hr
won/each ton of
hoisting capacity/hr
won/D.W.T./hr
    п
    п
won/hp/hr
won/each ton of
hoisting capacity/hr
won/hp/hr
won/each ton of
hoisting capacity/hr
won/m2/hr
won/piece/day
0.15
0.08
0.40
2.00
0.30
2.00
2.50
3.00
0.30
2.00
2.00
0.20
2.00
0.20
0.20
18.
Fire engine service fee (inflammable, combustible
and explosive cargoes)
won/hr
4.00
```

```
19.
Storage charge (packed goods)
  Warehouse:
   1 - 10 days
  11 - 30 days
  31 - 45 days
  more than 45 days
  Open yard
  1 - 10 days
  11 - 30 days
  31 - 45 days
  more than 45 days
won/ton/day
    п
    п
free
0.05
0.10
0.50
free
0.03
0.05
0.25
20.
Loading and unloading charges (any part either at
the side or in the hold of a ship, either levelling or
piling)
1.
     Bulk cargo
          Coal (soft)
     i)
     ii) Fertilizer
     iii) Cryolite
     iv) Grain
2.
     Packed cargo
          Fertilizer
     i)
     ii) Chemical products
     iii) Grain
```

## 3. Loading and unloading

i) Bulk goods

Coal Fertilizer Cryolite Grain

ii) Packed goods

Fertilizer Chemical products Grain

won/ton

..

п

ш

ш

"

п

п

11

11

```
5.15
```

4.90

5.00

6.65

7.75

6.45

0.74

0.90

0.80

0.80

0.95

1.05

1.05

Source: DPRK Committee for the Promotion of External Economic Cooperation, Golden Triangle Rajin-Sonbong, Pyongyang, no date (1993), pp. 32-36.

Table A-6: Industrial investment proposals for Rajin-Sonbong Free Economic and Trade Zone

Type of investment sought

Location
Manufacturing branch/
product
Proposed capacity
Total
investment
US\$
Equity joint
venture
Contractual
joint

```
venture
100 %
foreign-owned
Chonggye Industrial Park, Rajin
Garments
lady dresses:
 1.4 mn pcs.
2.1 mn
Χ
Χ
Garments
jumpers: 1.5 mn pcs.
heavy coats: 2 mn pcs.
21.4 mn
Χ
Χ
Garments
springcoats: 1 mn pcs.
8.6 mn
Χ
Χ
Garments
fur overcoats:1 mn pcs.
19.3 mn
Χ
Χ
Sinhung Industrial Park, Rajin
Knitwear
shirts: 70 mn pcs.
29.8 mn
Χ
Χ
Socks
pantyhoses: 1.5 mn pairs
8 mn
Χ
Χ
Socks
```

1 mn pairs

```
450,000
Χ
Χ
Towels
7 mn pcs.
4.3 mn
Χ
Χ
Zippers
adhesive zippers:
3 mn metres
14.5 mn
Χ
Χ
Χ
Zippers
plastic zippers:
3 mn metres
 3.2 mn
Χ
Χ
Χ
Embroidery
150,000 pcs.
2
   mn
Χ
Χ
Χ
Bags
400,000 pcs.
2.6 mn
Χ
Χ
Χ
Umbrellas
500,000 pcs.
2.1 mn
Χ
Χ
Χ
Toys
3 mn pcs.
```

```
4 mn
Χ
Χ
Χ
Home refrigerators
200,000 pcs.
33 mn
Χ
Χ
Χ
Sewing machines
100,000 pcs.
 4 mn
Χ
Χ
Χ
Electric bulbs
110 mn pcs.
83 mn
Χ
Χ
Χ
Fruit juice
10,000 kl
 6 mn
Χ
Χ
Brand printing
30 mn pcs.
 4 mn
Χ
Χ
Tongmyong Industrial Park, Rajin
Shoes
3 mn pairs
3.3 mn
Χ
Χ
Χ
Footwear
3 mn pairs
3.5 mn
Χ
```

```
Χ
Χ
Leather shoes
1 mn pairs
1.7 mn
Χ
Χ
Χ
Huchang Industrial Park, Rajin
Soyabean oil
20,000 t
15 mn
Χ
Χ
Χ
Corn starch
processing of corn 100,000 t
56 mn
Χ
Χ
Χ
Noodles
10,000 t
7.1 mn
Χ
Χ
Χ
Huchang Industrial Park, Rajin
Dry batteries
5 mn pcs.
3.4 mn
Χ
Χ
Numerically-controlled machine
tools
1,000 units
55 mn
Χ
Χ
Χ
Electric motors
small- and medium-sized motors: 150,000
pcs.
```

```
11 mn
Χ
Χ
Electrical apparatus
3 mn pcs (AC contactmakers, relays,
converters, on-and-off switches
8.7 mn
Χ
Χ
Micro-sized motors
100,000 pcs
30 mn
Χ
Χ
Kwangok Industrial Park, Rajin
High purity reagent
1,000 t
40 mn
Χ
Χ
Packing materials
10 mn pcs. (cardboard boxes)
10 mn pcs. (plastic packing material)
5.5 mn
Χ
Χ
Χ
Oil refinery
2 mn t
1.5 bn (1 bn for equipment
Χ
Χ
Changpyong Industrial Park, Rajin
Automobile parts
1,000 t (lorry & passenger car parts)
11 mn
Χ
Χ
```

```
80 large vessels
10 mn
Χ
Ship disassembling
10 vessels/year
1.5 mn
Χ
Anju-dong, Rajin
Vegetables processing
10,000 t
11 mn
Χ
Χ
Marine products
2,500 t
1.7 mn
Χ
Χ
Jewels
60,000 mn pcs.
1 mn
Χ
Χ
Paekhak Industrial Park, Sonbong County
Electronic computers
500,000 pcs.
23 mn
Χ
Χ
Χ
Printed boards
100,000 m2
9 mn
Χ
Χ
Χ
Loudspeakers
4.5 mn pcs.
10 mn
```

```
Χ
Χ
Numerical control units
7,000 units (machine tools: 6,000 units;
robots: 1,000 units)
59 mn
Χ
Χ
Χ
Brown tubes (color)
2.5 mn pcs.
190 mn
Χ
Χ
Χ
Television sets assembly (color)
2 mn
150 mn
Χ
Χ
Χ
VTRs
300,000 pcs.
54 mn
Χ
Χ
Χ
Tape recorders
1 mn sets
58 mn
Χ
Χ
Χ
Electronic timepieces
1 mn pcs.
8.4 mn
Χ
Χ
Electronic elements
1 bn pcs. (carbon-coated resistors)
11 mn
Χ
```

```
Χ
Χ
Electronic elements
200 mn pcs. (metal-coated resistors
7 mn
Χ
Χ
Χ
Electronic elements
100 mn pcs. (plastic condensers)
6 mn
Χ
Χ
Χ
Paekhak Industrial Park, Sonbong Country
Electronic elements
300 mn pcs. (ceramic condensers)
13 mn
Χ
Χ
Electronic elements
300 mn pcs. (electrolytic condensers)
14 mn
Χ
Χ
Semiconductors
200 mn pcs.
48 mn
Χ
Χ
Χ
Integrated circuits
100 mn pcs.
220 mn
Χ
Χ
Χ
Liquid crystals
30 mn pcs.
4.2 mn
Χ
Χ
Χ
```

```
Communication equipment
100,000 (lines of program-controlled
automatic exchange)
57 mn
Χ
Χ
Χ
Paekhak sub-country, Sonbong county
Spring water processing
50,000 kl
1.9 mn
Χ
Χ
Ungsangku Industrial Park, Sonbong
Packing materials
10 mn pcs. (wooden packing materials)
60 mn
Χ
Χ
Χ
Furniture
30,000 pcs. furniture
100,000 m2 fixture
3.3 mn
Χ
Χ
Pallets
15,000 m3
1.6 mn
Χ
Heat insulation material
3,000 t
1 mn
Χ
Χ
Hongui Industrial Park, Sonbong
Car-assembly
50,000 units (trucks - over 8-10 ton-class)
380 mn
Χ
Χ
```

```
Motorcycles
100,000 units
100 mn
Χ
Χ
Χ
Sonbong county seat
Soft drinks
beer: 10,000 kl
56 mn
Χ
Χ
Χ
Ceramics
8mn pcs. (glassware)
17 mn
Χ
Sahoi sub-county, Sonbong county
Fish processing
30,000 t
17 mn
Χ
Χ
Χ
Wolpo-ri, Songpyong District, Chongjin City
Containers
10,000 pcs.
11.4 mn
Χ
```

Source: DPRK Committe for the Promotion of External Economic Cooperation, Golden Triangle, op. cit.

Return to Top. The national income is defined as the sum of net output values of the economy's five material production sectors (agriculture, industry, construction, transportation, commerce), while the value added in the "non-material production sectors" is excluded. Gross output values are defined as sums of output values (list price x quantity produced) of each enterprise in any given non-material production sector. The value of intermediate products is thus double counted. For a detailed breakdown see annex table A-1 . Industrial enterprises at township level and above only.

All figures referred to in this section are taken from two background papers provided by A. Mikhailov and S. Verolainen, respectively. . For a more detailed listing of key industrial outputs of Primorsky Territory see annex table A-2. . See Jiang Zaihuan, The Strategy of Yanbian Industrial Development, mimeographed paper. . See EIU, China, North Korea. Country Profile, 1992-93, London 1992. . See Korea Institute for Industrial Economics and Trade (KIET), Study of the industrial situation in TREDA and feasibility of division of labour in light industry among nations of Northeast Asia, Study prepared for UNDP in the context of TRADP, Seoul, December 1993, mimeo, pp. 64-65. . DPRK Committee for the Promotion of External Economic Cooperation, Golden Triangle Rajin-Sonbong, Pyongyang, no date (1993). For details, see section III. 2.(ii). . Cf. the emphasis made in the April 1994 TRADP Environmental Workshop in Beijing. . See Primorie Economic Development Task Force, Greater Vladivostok - A Concept for the Economic Development of South Primorie, Vladivostok, 25 June 1993, mimeo. . See UNIDO, Pre-Investment Study for the Establishment of a Free Economic Zone in Primorsky Krai, Final Report, TF/USR/91/001, December 1991. . Primorie Economic Development Task Force, op. cit., p. 17. . See, for instance, Master Plan for the Transportation Sector prepared for UNDP by A.R.Holm Associates, San Francisco, April 1993. . For details on the zone, see section III.2.(ii) below, pp. 29f. . See UNIDO, China. Towards Sustainable Industrial Growth, Oxford/Cambridge 1991, pp. 188-189. . DPRK Committee for the Promotion of External Economic Cooperation, Golden Triangle Rajin-Sonbong, op. cit., p. 25. . For details, refer to annex table A-6. . A detailed list of fees, rents and charges levied in the Rajin-Sonbong zone is reproduced as annex B-II. . Cf. Regulations for the Free Economic Zone in the Nakhodkha area, Primorye Territory, quoted from Nakhodkha FEZ Administrative Committee, Prospect Digest, Special Issue of "Nakhodkinsky Prospect" Newspaper, Nakhodkha 1993, p.7. . According to information received after completing the present report, utilized foreign investment in Yanbian Prefecture amounted to a total US\$ 25 million in 1993 after a mere US\$ 3.6 million the year before. . See F.v.Kirchbach, Subregional trade expansion in Northeast Asia in the context of the Tumen River Area Development Programme, Geneva, 4 September 1992. . For a recent more detailed analysis cf. Korean Institute for Industrial Economics and Trade, op. cit., pp. 98ff. . See Far Eastern Economic Review of 26 August 1993. 27. Since the results of UNIDO's observations with the involvement of one mission member were largely incorporated into a working paper discussed during recent (Jan/Feb 1994) TRADP meetings in New York, the following partly draws on the recommendations made therein. See TREDA Investment Climate Paper, TRADP Working Paper, Informal Meeting of National Teams, New York, January 31, 1994, mimeo. . For the following, see TREDA Investment Climate Paper, op. cit. . The most recent Industrial Development Reviews include India, Poland, Pakistan, Malaysia, Thailand, China, Lao PDR, Mongolia, Indonesia, Lithuania, Hungary and Mexico. . In Asia, examples of recent or imminent investment forums include China (Xi'an/Northwest Provinces, 1992; Yingkou, 1993; Kunming/Southwest Province, Sep/Oct 1994), Nepal (1992), Viet Nam (March 1991), Sri Lanka (1991), Fiji (1991), and India (1994). E-91 TREDA Collected Papers E-93 TREDA Collected Papers E-95 TREDA Collected Papers E-99 TREDA Collected Papers E-105 TREDA Collected Papers

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